

Suwannee River Water Management District

January 15, 2016

Preliminary Budget Submission

(Pursuant to section 373.535, Florida Statutes)

9225 C.R. 49
Live Oak, FL 32060
386.362.1001

WATER FOR NATURE
WATER FOR PEOPLE



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Submission Report:

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Table of Contents

I. Foreword	2
II. Introduction to the District	3
A. History of Water Management Districts	3
B. Overview of the District	4
C. Mission and Guiding Principles of the District	6
D. Development of the District Budget.....	7
E. Budget Guidelines.....	8
F. Budget Development Calendar and Milestones.....	9
III. Budget Highlights	10
A. Major Budget Objectives and Priorities	10
B. Adequacy of Fiscal Resources.....	12
C. Budget Summary	14
1. Source and Use of Funds, Fund Balance and Workforce.....	15
2. Source of Funds Three-year Comparison	17
3. Major Source of Fund by Variances	20
4. Source of Fund by Program	22
5. Proposed Millage Rate.....	26
6. Three-Year Use of Funds by Program	27
7. Major Use of Funds Variances	31
IV. Program and Activity Allocations.....	32
A. Program Definitions, Descriptions and Budget.....	32
B. District Specific Programs	109
C. Program by Area of Responsibility	109
V. Summary of Staffing Levels.....	114
VI. Performance Measures	116
VII. Basin Budgets	121
VIII. Appendices	122
Appendix A - Terms.....	122
Appendix B - Acronyms.....	140
Appendix C – Project Worksheets	146
Appendix D – Related Reports	148
Appendix E – Outstanding DeBt.....	149
Appendix F – Alternative Water Supply Funding – Water Protection and Sustainability Programs	150
Appendix G – Water Management District Consistency Issues	151

I. Foreword

PRELIMINARY BUDGET

This preliminary budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-16, Laws of Florida), which made significant revisions to ss. 373.503, 373.535 and 373.536, F.S., and provided the Legislature additional oversight on the water management districts' budgets. This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The preliminary budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demand, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection, and natural resource protection.

The content and format of this report were developed collaboratively by the staffs of the Governor's Office, Senate, House of Representatives, Department of Environmental Protection and all five water management districts. It utilizes the statutory programs to standardize the accounting between districts.

The Legislature may annually review the preliminary budget for each district and, on or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the preliminary budget to the districts and provide a copy of the comments to the Executive Office of the Governor.

Each district is required to respond to the comments in writing on or before March 15 of each year to the President of the Senate, the Speaker of the House of Representatives, and the Executive Office of the Governor.

If, following such review, the Legislature does not take any action on or before July 1 of each year, a water management district may proceed with tentative budget development.

In compliance with the statutory requirements, Suwannee River Water Management District submits this January 15 Preliminary Budget for review to the President of the Senate, the Speaker of the House of Representatives, and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives. A copy of this report is available on the District's website at www.mysuwanneeriver.com.

II. Introduction to the District

A. HISTORY OF WATER MANAGEMENT DISTRICTS

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act (WRA). Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management are interwoven and should be addressed as an integral entity.

Florida's institutional arrangement for water management is unique in the United States and beyond. The 1972 WRA granted Florida's five water management districts broad authority and responsibility. Two of the five districts (South Florida and Southwest Florida) existed prior to the passage of the WRA primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

The five water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. The water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority, which emanates from a constitutional amendment passed by Floridians in 1976. Each water management district is governed by its governing board, whose members are appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Florida Department of Environmental Protection (DEP).

Florida water law, embodied largely in Chapter 373 of the Florida Statutes (F.S.), combines aspects of western (prior appropriation) and eastern (riparian) water laws. In Florida, water is a resource of the State, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems. This takes the form of requiring the establishment of minimum flows and levels for lakes, streams, aquifers, and other water bodies; and restrictions on long-distance water transfers.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with state and local government to assure the availability of water supplies for all reasonable and beneficial uses; to protect natural systems in Florida through land acquisition, management, and ecosystem restoration; to promote flood protection; and to address water quality issues. Interested readers should contact officials at each district or visit their web sites for further details.

II. Introduction to the District

B. OVERVIEW OF THE DISTRICT

The Suwannee River Water Management District encompasses all or part* of 15 counties in north-central Florida.

Alachua* Baker* Bradford* Columbia Dixie Gilchrist Hamilton
 Jefferson* Lafayette Levy* Madison Putnam* Suwannee Taylor
 Union



II. Introduction to the District

The Suwannee River Water Management District (District) is one of five water management districts created by the Florida Water Resources Act of 1972. The District is granted ad valorem taxing authority by the Constitution of Florida and currently levies a millage rate of 0.4104. The District is proposing to maintain the millage rate at 0.4104 for Fiscal Year (FY) 2017.

From Fiscal Year (FY) 1992 through FY 2007, the millage rate remained at 0.4914 and generated 7% or less of the District's total budget. Upon direction of the Governor's office, the District set the millage rate for the FY 2008 budget to 0.4399, a 3% decrease from the computed rollback. The millage rate has remained at 0.4399 from FY 2008 through FY 2011. During the 2011 Legislative Session under Senate Bill 2142, the Legislature set the District's ad valorem value at \$5,412,674 for FY 2012, resulting in a millage rate of 0.4143. The District maintained the millage rate at 0.4143 in FY 2013 and FY 2014. For FY 2015 and FY 2016, the District adopted the rollback rate of 0.4141 and 0.4104, respectively. The District is proposing to keep the millage rate at 0.4104 for FY 2017.

The District is governed by a nine-member Governing Board. Each member is appointed by the Governor and confirmed by the Florida Senate. Governing Board members are appointed for overlapping four-year terms, may be reappointed, and serve without pay. The Governing Board holds meetings and workshops monthly, usually at the District's headquarters in Live Oak. The District has 68 Full-Time Equivalent (FTE) positions and 2 student internship positions, for a total workforce of 70 authorized positions.

The District is the smallest of Florida's water management districts with an estimated population of 320,000 people and covers approximately 7,600 square miles, which is nearly 12% of the State's land area. Nearly 50% of SRWMD land use is in native forest or silviculture. The vast majority of the region is classified as rural areas of economic concern. The District has limited financial and staff resources and relies on State and Federal assistance to help it implement core mission programs and projects.

Within District boundaries there are over 300 identified springs, 13 river basins, numerous lakes, and the state's least-developed coastline. The region includes the highest concentration of first magnitude freshwater springs in the United States and the highest concentration of freshwater springs in Florida. During low-flow periods the Suwannee River, Santa Fe River, and Withlacoochee River essentially become spring runs due to substantial groundwater inputs. This unique environmental condition justly makes the District the springs heartland of Florida.

The District faces challenges in managing the water and related resources as the region continues to grow and develop. The District's 2010 Water Supply Assessment indicates potential water supply shortfalls in the next 20 years in four water supply planning regions located in the northeastern portion of the District. Over 50% of the Aucilla, Alapaha, Withlacoochee, and Suwannee river basins are located in Georgia. A significant portion of the District is affected by groundwater withdrawals occurring outside of its boundaries, including Georgia.

The District has an accelerated schedule to establish minimum flows and levels (MFLs) for its priority water bodies. The District's MFL Program is a science-based process which the District Governing Board establishes MFLs. This process uses the best information available to determine recommended MFLs. Before adoption by the Governing Board in the District rules, the science supporting the MFLs is subject to a peer review process initiated by the District.

II. Introduction to the District

The District voluntarily submits to independent scientific peer review for all MFLs established. This practice ensures that the highest degree of scientific certainty is provided prior to adopting a MFL by rule.

Annually, the District publishes a priority list of MFL water bodies with an anticipated completion schedule. The MFL priority list is revisited and evaluated annually by the Governing Board and, upon approval, submitted to DEP for review and approval.

Due to cross-boundary impact, the Florida Department of Environmental Protection (DEP) accepted the District's request to adopt the Lower Santa Fe River, Ichetucknee River, and Associated Priority Springs MFLs and regulatory portions of the recovery strategies to effectively introduce sustainable solutions across water management district boundaries. These MFLs indicate that the amount of water needed to sustain the natural systems from water withdrawals is not currently being met. Therefore, recovery strategies for these water bodies have been established and are being implemented.

For FY 2017, Governor Scott's Florida First Budget consists of the following recommended appropriations for the District: \$2,287,000 for Operational needs, \$453,000 for implementing the Environmental Resource Permitting (ERP) program, \$952,210 for land management activities and \$352,909 for Payment In Lieu of Taxes (PILT).

Approximately, 64% of the District's tentative budget is invested in springs protection and restoration activities that provide water quantity and quality benefits to the springs within the District. Examples of the District's springs projects include aquifer recharge, dispersed water storage, springshed delineation, water quality improvement and MFLs recovery and prevention strategies.

The District's strategic priorities include sustainable water supply, water conservation, minimum flows and levels, Heartland Springs Initiative, water management lands, and non-structural flood protection. The FY 2017 Preliminary Budget reflects the District's effort to address water quality, natural system, flood protection, and water supply responsibilities in accordance with Legislative directives, Governing Board priorities, adopted MFLs Schedule, 2010 Water Resource Assessment, Five-Year Strategic Plan and Annual Florida Forever Work Plan Update.

C. MISSION AND GUIDING PRINCIPLES OF THE DISTRICT

"Water Resource Stewardship"

The District implements its programs in accordance with Chapter 373, F.S., in order to manage water and related natural resources for the present and future residents of the region and the state. The District's adopted mission is to protect and manage water resources to support natural systems and the needs of the public. The guiding principles to carry out the mission are:

1. To provide for the availability of water of sufficient quantity and quality to maintain natural systems and meet the full range of water needs.
2. To provide a land acquisition and management program that will ensure preservation, conservation, and appropriate public uses of water and related natural resources.

II. Introduction to the District

3. To encourage nonstructural flood protection techniques.
4. To develop and implement regulatory programs that will ensure preservation and reasonable uses of water and related natural resources.
5. To use public funds in an efficient and effective manner and operate without debt.

D. DEVELOPMENT OF THE DISTRICT BUDGET

The primary goal of the budget is to ensure effective allocation of fiscal and staff resources to accomplish the District's core mission. The District's fiscal year is from October 1 through September 30.

The District's budget process begins in October with staff proposals for programs and activities for the next fiscal year, based on Governing Board priorities. Staff conferences and public Governing Board workshops are held throughout the year.

District programs, projects, and activities are evaluated annually to assess applicability to the core mission and level of implementation efficiency. District staff reviews the budget to determine the appropriateness and effectiveness of the expenditure. A comparison to prior budget years is performed for assessing trends.

In November and December, a draft Preliminary Budget is publicly presented to the Governing Board for review. The proposed Preliminary Budget is provided to the Executive Office of the Governor (EOG) and DEP for review and comment in December.

By January 15, the proposed Preliminary Budget is submitted for review to the President of the Senate, Speaker of the House, Legislative Budget Commission, and Legislative Committees and Subcommittees Chairs with substantive or fiscal jurisdiction over the District.

In accordance with Florida law, the Executive Director presents a tentative budget by July 15 of each year. The formal budget adoption process is in accordance with Chapters 200 and 373, F.S.. Following presentation of the tentative budget by the Executive Director in July, public notices explaining the proposed budget and level of taxation are advertised in local newspapers.

By August 1, the Standard Format Tentative Budget Submission Report is submitted to the EOG, President of the Senate, Speaker of the House, Legislative Budget Commission, and Legislative Committees and Subcommittees Chairs with substantive or fiscal jurisdiction over the District, and the DEP.

The District holds two Truth in Millage (TRIM) public hearings in September. All meetings are advertised and open to the public with an opportunity to provide input prior to the adoption of the budget. Also, all budget meetings and materials are available on the District's web site. In addition, the District's monthly financial statements and audit reports are posted on the website at www.mysuwanneeriver.com.

Critical to the success of the District's mission is accountability and understanding of District programs by the public. The District is committed to exploring ways of improving public information and involvement in District program activities and continues to work with the Governor and Legislature to improve overall accountability.

Recurring costs for the District's program activities and projects are generally associated with administrative support, regulatory program implementation, District land management, and

II. Introduction to the District

statutorily-mandated programs. The District has worked diligently to refine operations to decrease recurring operating expenses and will continue efforts to find opportunities to use public resources wisely to accomplish our core mission. Projects with our local communities and cost-share partners are non-recurring in that they address activities with limited timeframes, particular revenue limitations, or to implement specific resource management needs.

E. BUDGET GUIDELINES

The District continues to develop its budget under the guidelines established by Governor Scott and FDEP and include:

- Ongoing review of personnel, programs and activities to ensure that each district is meeting its core mission without raising costs for the taxpayers they serve
- Ensuring that District employee benefits are consistent with those provided to state employees
- Continuing District implementation of plans for the beneficial use of excess fund balances and
- Avoiding new debt.

The District's specific guidelines developed by the Governing Board and management include:

- Maintaining existing millage rate of 0.4104 and developing an operational budget focused on the core mission and consistent with a standardized and transparent approach to budgeting and fiscal responsibility,
- Funding legislative directives and core mission priorities of water supply, water quality, flood protection, and natural systems,
- Maintaining funding commitment to minimum flows and levels and cost-share programs,
- Maintaining an efficient and effective workforce,
- Implementing a budget process each year which allows the evaluation and re-evaluation of each program and activity,
- No debt,
- Prioritizing projects for funding that are construction ready and will stimulate the economy,
- Analyzing and reviewing budget for efficiencies,
- The District's operational budget only includes expenditures that are expected to be spent during the fiscal year, and
- Listing reserves and funds carried forward separately according to the Governmental Accounting Standards Board (GASB) Statement No. 54.

II. Introduction to the District

F. BUDGET DEVELOPMENT CALENDAR AND MILESTONES

MONTH	BUDGET CALENDAR
OCTOBER	Fiscal Year 2016 Begins (1st)
NOVEMBER	Governing Board Workshop on the Preliminary Budget (12th)
DECEMBER	Present a draft Preliminary Budget to the Governing Board and Governing Board approves Preliminary Budget for submission to Legislature (8th)
	Draft Preliminary Budget provided to Department of Environmental Protection and Governor's Office of Policy and Budget for review
JANUARY	Preliminary Budget submitted to Legislature (15th)
FEBRUARY	
MARCH	Legislative Preliminary Budget comments due (1st)
	District's response to Legislative comments on Preliminary Budget Due (15th)
APRIL	
MAY	Governing Board Workshop on Tentative Budget (12th or 13th)
JUNE	Property appraisers estimate taxable values (1st)
JULY	If no action taken by the Legislature on the Preliminary Budget, the District may proceed with development of Tentative Budget (1st)
	Property appraisers certifies taxable value - TRIM (1st)
	Governing Board approves millage rates and Tentative Budget (12th)
	Budget presentation to Department of Environmental Protection and Governor's Office of Policy and Budget (to be determined)
AUGUST	Tentative Budget is submitted (1st)
	TRIM DR420 sent to Property Appraiser (4th)
	Tentative Budget presented to Legislative Staff (to be determined)
SEPTEMBER	Legislative Tentative Budget Comments Due (5th)
	Governing Board adopts Tentative Millage Rate (13th) - first public hearing and public comments
	Governor and Legislative Budget Commission disapproval of Tentative Budget due (13th) - 5 business days prior to final budget adoption)
	Governing Board adopts Fiscal Year 2015 Millage Rate and Budget (27th) - final public hearing
	Fiscal Year 2016 ends (30th)
OCTOBER	Fiscal Year 2017 Begins (1st)
	Submit Adopted Budget to Governor and Legislature (4th)
	TRIM - DOR package (27th)

III. Budget Highlights

A. MAJOR BUDGET OBJECTIVES AND PRIORITIES

The District will maintain core mission responsibilities that include water supply, water quality, flood protection, and natural systems. The Five-Year Strategic Plan establishes the foundation for identifying activities to develop the budget. The major budget objectives and priorities reflect the District's commitment to implementing core mission responsibilities, Legislative directives, Governing Board priorities, adopted Minimum Flows and Levels schedule, 2010 Water Resource Assessment, and the Five-Year Strategic Plan.

Water Resource Planning and Monitoring

Water Supply Planning

The Preliminary Budget contains \$873,710 that includes continuing initiatives to improve ground water modeling and surface water modeling that assist in ensuring sustainable water supplies within the District. The proposed funding will also be used for water conservation planning and water resource development feasibility studies needed to develop projects for maintaining or improving water supplies and sources for protecting water bodies.

Funding is proposed to finalize the District's collaboration with DEP and the St. Johns River Water Management District (SJRWMD) on the North Florida Regional Water Supply Partnership (NFRWSP). Activities stemming from this Partnership include studying the regional groundwater decline in north Florida, collecting data, completing the development of the North Florida South Georgia Groundwater Flow Model and developing a joint regional water supply plan for north Florida.

The joint regional water supply plan is anticipated to be complete by fall of 2016. Water resource feasibility studies identified in the collaborative SJRWMD and SRWMD regional water supply plan for some projects that address cross-boundary water supply needs for the north Florida region are anticipated to require funding.

In addition, the District anticipates completing the grant received from National Fish and Wildlife Foundation (NFWF) for Restoration Planning related to the Deep Water Horizon oil spill to update the District's Surface Water and Improvement and Management (SWIM) Plans.

Minimum Flows and Levels (MFLs)

The District's Preliminary Budget includes \$2,066,147 to initiate technical work for the development of MFLs for the Withlacoochee River, Alapaha River, Lake Santa Fe, Lake Alto and Cherry Lake. Also, peer review is being scheduled to occur in the 1st quarter of FY 2017 with rulemaking anticipated by the Spring of 2018 for Upper Suwannee River and associated priority springs, Middle Suwannee River and associated priority springs, Steinhatchee River and associated priority springs, along with Lake Butler and Lake Hampton.

Research, Data Collection, Analysis and Monitoring

Ground and surface water hydrology, water quality, and biological assessments are the scientific foundation of the District. The District's Preliminary Budget proposes to allocate \$5,321,793 for maintain and enhancing the District's scientific information. Activities include continuing installation of groundwater monitoring network wells, continuing to implement agricultural water use monitoring, implementing real-time springs and ground and surface water data collection and reporting efforts, continuing database development and refinement,

III. Budget Highlights

continuing topographic data with light detection and ranging (LiDAR) mapping, conducting springshed delineations, and identifying nutrient loading hotspots to priority springs.

Technical Assistance

The District is proposing to include \$750,336 to continue updating flood hazard maps and watershed detailed flood assessments as part of the Federal Emergency Management Agency's Risk MAP program. Ongoing projects include efforts for the Upper Suwannee River, Santa Fe River, Alapaha River, Econfina River, Steinhatchee River, Withlacoochee River, Waccasassa and Wacissa River basins.

Acquisition, Restoration, and Public Works

Land Acquisition

The Preliminary Budget proposes to allocate \$347,632 for land acquisition and associated activities such as appraisals, surveys and environmental review. The District anticipates completing any necessary acquisitions for the enhanced groundwater well monitoring network sites to close the "gaps" in the monitoring network throughout the District.

Water Resource Development Projects

To assist in ensuring a sustainable water supply, the District's Preliminary Budget proposes \$11,185,350 to fund projects that protect, maintain, enhances or restore water supplies while protecting natural systems. The District proposes to continue its agricultural cost-share program, to continue the Mobile Irrigation Laboratory, to initiate the Rayonier South Project, to continue the West Ridge Water Resource Development Project, to construct aquifer recharge and dispersed water storage projects, and for continuing springs projects benefiting water bodies and supplies.

Water Supply Development Assistance

The Preliminary Budget proposes to continue the District's Regional Initiative Valuing Environmental Resources (RIVER) cost-share program for governmental entities. The Governing Board has authorized \$1,500,000 for the RIVER program. This program partners with governmental organizations for projects supporting the District's core mission. Based on prior-year project submittals, the District anticipates providing half of the budgeted amount for water supply development assistance projects. It is anticipated that \$500,000 from FY 2017 RIVER fund balance will be expended on assisting regional and local water supply development assistance. The District also anticipates that \$743,000 will be needed in FY 2017 to complete RIVER projects obligated in prior years.

Surface Water Projects

The District is proposing \$1,812,427 to complete the Ichetucknee River Water Quality Improvement Springs project and complete the FDOT Starke Bypass mitigation project.

Other Cooperative Projects

The Preliminary Budget proposes \$3,823,088 to fund RIVER cost-share projects, to restore and improve water quality in Alligator Creek, to complete the Fanning Springs Water Quality Improvement Phase I Project, to continue the Fanning Springs Water Quality Improvement Phase 2 Project, continue the Union County Local Agency Partner (LAP) programs and to complete the Columbia County Water Conservation project.

Based on prior-year project submittals, the District anticipates providing the other half of the 2017 RIVER funds will be used to assist governmental entities with flood protection, enhancing

III. Budget Highlights

and restoring natural systems, and improving water quality. It is anticipated that \$500,000 from FY 2017 RIVER fund balance will be expended on these technical assistance types of projects. Also, the District anticipates that \$1,140,000 will be needed to complete RIVER projects obligated in prior years.

Operation and Maintenance of Lands and Works

Land Management

The District is proposing \$2,588,537 to fund land management activities. Funding is proposed for Payment in Lieu of Taxes to our communities, invasive species control, prescribed burning, monitoring conservation easements, maintaining recreational sites to ensure public accessibility, operation and maintenance of facilities and field supplies necessary for maintenance activities.

B. ADEQUACY OF FISCAL RESOURCES

The District has historically received appropriations from the State for operations, permitting assistance, springs protection, regional water supply planning and development, alternative water supply development, minimum flows and levels, springs protection and restoration, research and data collection, land management activities, and land acquisition.

The District has established committed reserve accounts to fund agricultural cost-share projects to reduce groundwater withdrawals; local government cost-share projects that implement water, supply, water quality, flood protection, and natural systems projects; land acquisition projects; land management activities; research, data collection, and monitoring; water resource development projects; DEP Springs Grants and water supply planning. The District has spend-down plan for State funds held in restrict reserves and a spend-down plan for committed reserves.

The District adheres to the Governmental Accounting Standards Board (GASB) Statement No. 54 in fund balance reporting. According to Summary of Statement No. 54, the District assigns revenue received for specific purposes to the restricted fund balance category. The District assigns revenue into the committed fund balance category for Governing Board directed activities, projects and priorities. The District is proposing to use \$11,994,591 of restricted (\$4,180,083) and committed (\$7,814,508) fund balances in FY 2017 to initiate, continue or complete activities and projects. The District has an unobligated fund balance of \$1,826,128 designated as economic stabilization, which is maintained at 16.5%.

With the continued assistance of State and Federal funding, the FY 2017 Preliminary Budget will enable the District to protect our water resources for the benefit of our citizens and natural systems. The Preliminary Budget reflects a focus on springs protection, water resources planning, and monitoring while meeting the needs of the other program areas.

The highest priority issues will be addressed to the District's fullest capability with continual assistance from the State and Federal funding.

The District has implemented numerous cost saving efficiencies and initiatives over the past several years that have reduced administrative costs to the taxpayers. Presently, the District staff re-analyzed the recurring and administration costs. By reducing and reassigning recurring costs, along with continued recurring support from the State, the District has reached a point where the recurring revenues pay for all the recurring expenses. Also, over the past three years the District has continued to seek efficiencies to reduce administration costs. This effort has achieved reductions by eliminating maintenance roads that are not necessary for public access

III. Budget Highlights

on District lands. Additionally, staff was reorganizing to clearly focus on the District's core mission and procedural changes have been implemented to provide more administrative cost effectiveness. For example, the District amended its vehicle and computer replacement schedule, reduced the number of personal printers which resulted in reduce administrative costs.

Water Supply

It is projected that \$681,710 will be needed in FY 2017 to continue water supply planning and initiated feasibility studies. The 2010 Water Supply Assessment continued to identify four areas in the northeastern portion of the District projected to have water supply deficits in the next 20 years. The District is continuing its collaboration with DEP and SJRWMD through an Interagency Agreement to develop a joint regional water supply plan that will address cross-boundary water supply needs and will identify potential solutions for the North Florida region. The joint regional water supply plan is anticipated to be complete by fall of 2016. It is expected that some of the regional water supply plan identified potential water supply projects will be selected for preliminary engineering and design.

The Preliminary Budget provides funding from committed reserves for an agricultural cost-share program to retrofit irrigation systems. The District's RIVER program is also being funded from committed reserves, of which a portion will be available to local governments for alternative water supply development, water resource development, and water conservation.

In addition, the District is proposing various aquifer recharge and dispersed water storage initiatives to assist in ensuring sustainable water supplies for all uses.

Water Quality

It is anticipated that the District will complete construction on the Ichetucknee River Water Quality Improvement Springs Project by the end of FY 2017. The District is proposing \$1,000,000 to complete the construction of the project. The project will reduce the City of Lake City's wastewater nutrient loadings to the Ichetucknee River by an estimated 85%. The City's wastewater sprayfield will be converted into wetlands that will provide additional treatment to reduce nitrogen loading and improve water quality in the Ichetucknee River and springs.

The District is proposing \$3,392,000 to complete the Advanced Nutrient Management through Center Pivots, Improved Conservation and Nutrient Optimization of Dairy Wastewater, and Improved Water Conservation through Center Pivots spring grants benefiting that reduce nutrient loadings to various water bodies.

Flood Protection and Floodplain Management

The District emphasizes a non-structural approach to flood protection and floodplain management. The District will continue its partnership with the Federal Emergency Management Agency (FEMA) with funding of \$750,336 to continue implementation of Risk MAP evaluations involving detailed flood hazard studies and updating flood-risk assessments throughout the Upper Suwannee River, Santa Fe River, Alapaha River, Econfina River, Steinhatchee River, Withlacoochee River, Waccasassa and Wacissa River watersheds. Funding for the Risk Map Program is through FEMA grants. Also, the District's preliminary budget contains \$200,000 to partner with the United States Geological Survey (USGS) to continue LiDAR mapping.

Natural Systems

The development of MFLs is a District priority. The District is proposing \$2,066,147 to fund its MFL program to complete the MFL priority list by 2018. The priority list also identifies MFL water

III. Budget Highlights

bodies that have cross-boundary effects. For FY 2017, the District is planning to develop MFLs for two rivers, one spring, and three lakes. Additionally, the District is planning to initiate peer review for seven water bodies.

C. BUDGET SUMMARY

Overview

The Preliminary FY 2017 Budget represents a standardized approach to budgeting and fiscal responsibility. The District annual operations budget allows for improved tracking of costs and performance evaluations. The District's operating expenditures in the Preliminary Budget is projected at 32.9% and administrative costs are projected to be 5.3%. The Preliminary Budget is projecting \$22,609,080 in non-recurring costs and \$11,021,169 recurring costs.

The Preliminary FY 2017 Budget total is \$33,676,524 and includes only those items that are expected to be expended the fiscal year. The proposed budget, with the assistance of state funding, supports the District's core mission and includes significant reserve funding for cost-share programs.

For the fourth consecutive year, the District proposes to allocate \$3,000,000 from committed fund balances for agriculture and local government cost-share programs to further the District's water supply, water quality, flood protection and natural systems core mission.

The Preliminary FY 2017 Budget is a decrease of \$11,598,145 from the prior fiscal year. This decrease is primarily a result of spend down of DEP springs grant funding, spend down of the Ichetucknee River Water Quality Improvement Springs Project, spend down of FEMA grants, spend down of the DOT mitigation and LAP funding, and spend down of the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans.

The District proposes to maintain the existing millage rate of 0.4104. The District will continue to focus on springs protection, water resource development, water supply planning and monitoring while fulfilling its core mission responsibilities to ensure an adequate water supply, maintain and improve water quality, provide for non-structural flood protection and protect our natural systems.

Fund balances are consistent with GASB No. 54 budgeting standards. The bulk of the reserve funds are anticipated to be spent down over the next three years to support core mission projects and cost-share programs that benefit the citizens and resources of the District.

In 2013, the District developed a budgeting tool that has enabled the District to more efficiently compare prior year expenses as well as more efficiently allocate costs. Moreover, this tool has assisted the District to refine and reduce operating costs that are more reflective of actual expenditures.

III. Budget Highlights

1. Source and Use of Funds, Fund Balance and Workforce

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE
 Fiscal Years 2014-15 and 2015-16
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

	Fiscal Year 2014-15 (Amended Budget)	New Issues (Increases)	Reductions	Fiscal Year 2015-16 (Amended Budget)
SOURCE OF FUNDS				
Beginning Fund Balance	\$ 47,750,007	\$ -	\$ (17,909,448)	\$ 29,840,559
District Revenues	\$ 6,315,000	\$ 551,701	\$ -	\$ 6,866,701
Local Revenues	\$ 105,600	\$ -	\$ -	\$ 105,600
Debt	\$ -	\$ -	\$ -	\$ -
Unearned Revenue	\$ 765,027	\$ -	\$ (175,000)	\$ 590,027
State Revenues	\$ 16,776,343	\$ -	\$ (4,887,459)	\$ 11,888,884
Federal Revenues	\$ 1,210,000	\$ 1,607,000	\$ -	\$ 2,817,000
SOURCE OF FUND TOTAL	\$ 72,921,977	\$ 2,158,701	\$ (22,971,908)	\$ 52,108,770

USE OF FUNDS				
Salaries and Benefits	\$ 5,875,056	\$ 172,166	\$ -	\$ 6,047,222
Other Personal Services	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 29,785,879	\$ -	\$ (10,755,288)	\$ 19,030,591
Operating Expenses	\$ 1,744,239	\$ -	\$ (90,496)	\$ 1,653,743
Operating Capital Outlay	\$ 241,000	\$ -	\$ (25,000)	\$ 216,000
Fixed Capital Outlay	\$ 900,000	\$ -	\$ (800,000)	\$ 100,000
Interagency Expenditures (Cooperative Funding)	\$ 6,728,496	\$ -	\$ (99,526)	\$ 6,628,970
Debt	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -
USE OF FUNDS TOTAL	\$ 45,274,670	\$ 172,166	\$ (11,770,310)	\$ 33,676,525

Unearned Revenue				
DOT Mitigation Funds	\$ 25,166	\$ -	\$ -	\$ 25,166
SRP Water Use Fund	\$ 739,861	\$ -	\$ (175,000)	\$ 564,861
	\$ -	\$ -	\$ -	\$ -
TOTAL FUND BALANCE	\$ 765,027	\$ -	\$ (175,000)	\$ 590,027

FUND BALANCE (ESTIMATED @ 9-30-2015)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	\$ 10,717,455	\$ -	\$ (4,180,083)	\$ 6,537,372
Committed	\$ 17,296,975	\$ -	\$ (7,814,508)	\$ 9,482,467
Assigned	\$ -	\$ -	\$ -	\$ -
Unassigned	\$ 1,826,128	\$ -	\$ -	\$ 1,826,128
TOTAL FUND BALANCE	\$ 29,840,559	\$ -	\$ (11,994,591)	\$ 17,845,967

WORKFORCE				
Authorized Position (Full-Time Equivalents/FTE)	68			68
Contingent Worker (Independent Contractors)				
Other Personal Services (OPS)				
Intern	2			2
Volunteer				
TOTAL WORKFORCE	70	0	0	70

Reserves:

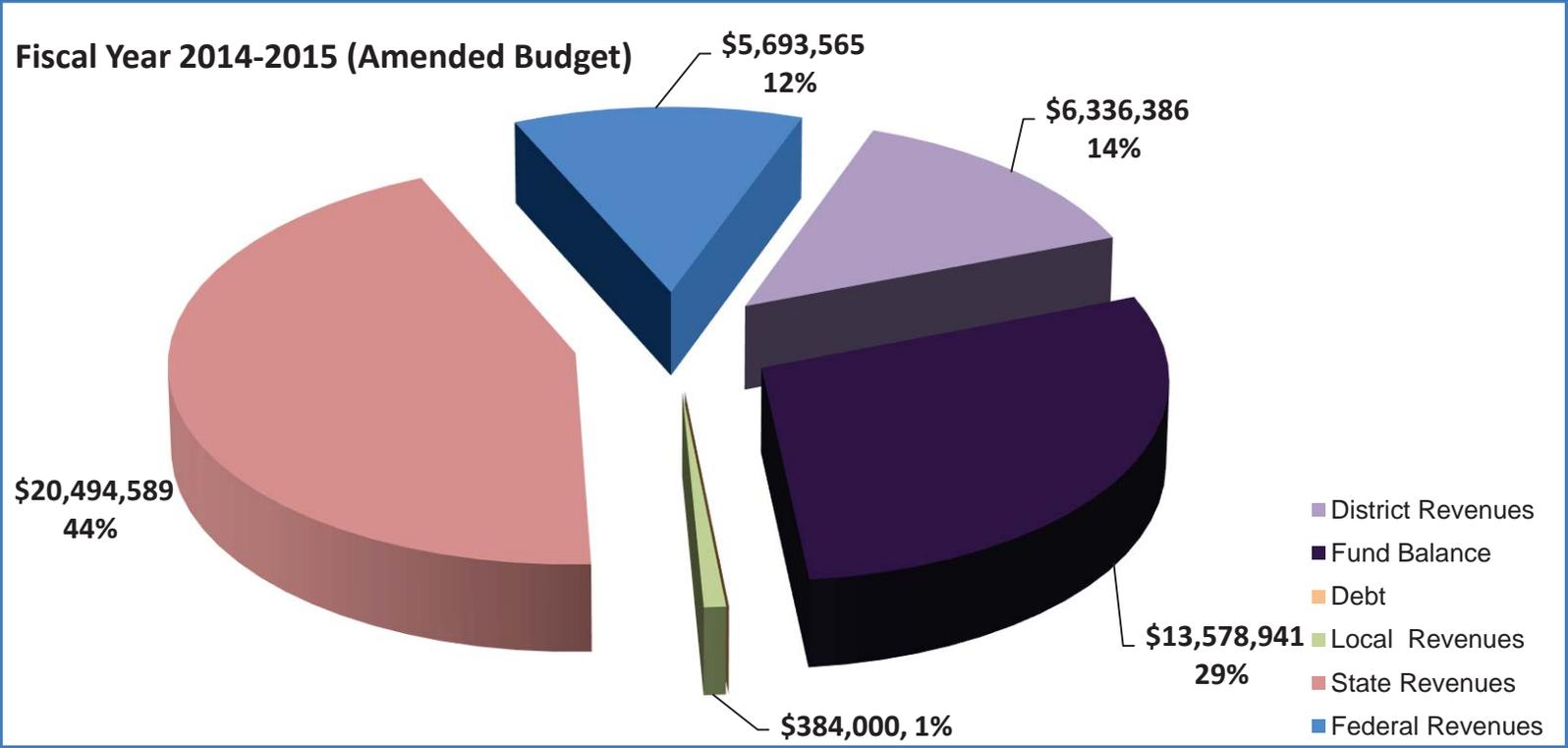
- Nonspendable - amounts required to be maintained intact as principal or an endowment
- Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
- Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned - amounts intended to be used for specific contracts or purchase orders
- Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

III. Budget Highlights
SUWANNEE RIVER WATER MANAGEMENT DISTRICT
PROJECTED UTILIZATION OF FUND BALANCE
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2016	Five Year Utilization Schedule					Remaining Balance
			FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2019-21	
NONSPENDABLE								
WS/WQ/FP/NS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONSPENDABLE SUBTOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESTRICTED								
WS/WQ/FP/NS	Water Resource Development/Land Acquisition**	\$ 8,218,019	\$ 2,181,568	\$ 3,000,000	\$ 3,036,451	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Special Revenue Projects	\$ 675,921	\$ 175,000	\$ 175,000	\$ 175,000	\$ 150,921	\$ -	\$ -
WS/WQ/FP/NS	FY 2014 FDEP Springs Projects	\$ 1,002,339	\$ 1,002,339	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	FDOT Edward Bottom Lands/Mitigation	\$ 821,176	\$ 821,176	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Surplus Land Acquisition Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Projects/Operations/WMLTF	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
RESTRICTED SUBTOTAL		\$ 10,717,455	\$ 4,180,083	\$ 3,175,000	\$ 3,211,451	\$ 150,921	\$ -	\$ -
COMMITTED								
WS/WQ/FP/NS	Agricultural Cost Share	\$ 4,300,000	\$ 1,300,000	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Local Government Cost Share	\$ 5,383,000	\$ 2,883,000	\$ 1,500,000	\$ 1,000,000	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Land Management	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Research, Data Collection, Analysis and Monitoring	\$ 2,513,975	\$ 1,531,508	\$ 982,467	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Monitoring Well Installation	\$ 2,100,000	\$ 2,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Regulatory	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Water Supply Planning	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -
COMMITTED SUBTOTAL		\$ 17,296,975	\$ 7,814,508	\$ 7,482,467	\$ 2,000,000	\$ -	\$ -	\$ -
ASSIGNED								
ASSIGNED SUBTOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UNASSIGNED								
WS/WQ/FP/NS	Economic Stabilization Fund	\$ 1,826,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,826,128
WS/WQ/FP/NS	Available for Future Year Utilization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UNASSIGNED SUBTOTAL		\$ 1,826,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,826,128
Total		\$ 29,840,559	\$11,994,591	\$10,657,467	\$ 5,211,451	\$ 150,921	\$ -	
Remaining Fund Balance at Fiscal Year End			\$17,845,967	\$ 7,188,500	\$ 1,977,049	\$ 1,826,128	\$ 1,826,128	\$ 1,826,128
COMMENTS/NOTES: **INCLUDES P2000 & FLORIDA FOREVER FUNDS								
WS = Water Supply; WQ = Water Quality; FP = Flood Protection; NS = Natural Systems								

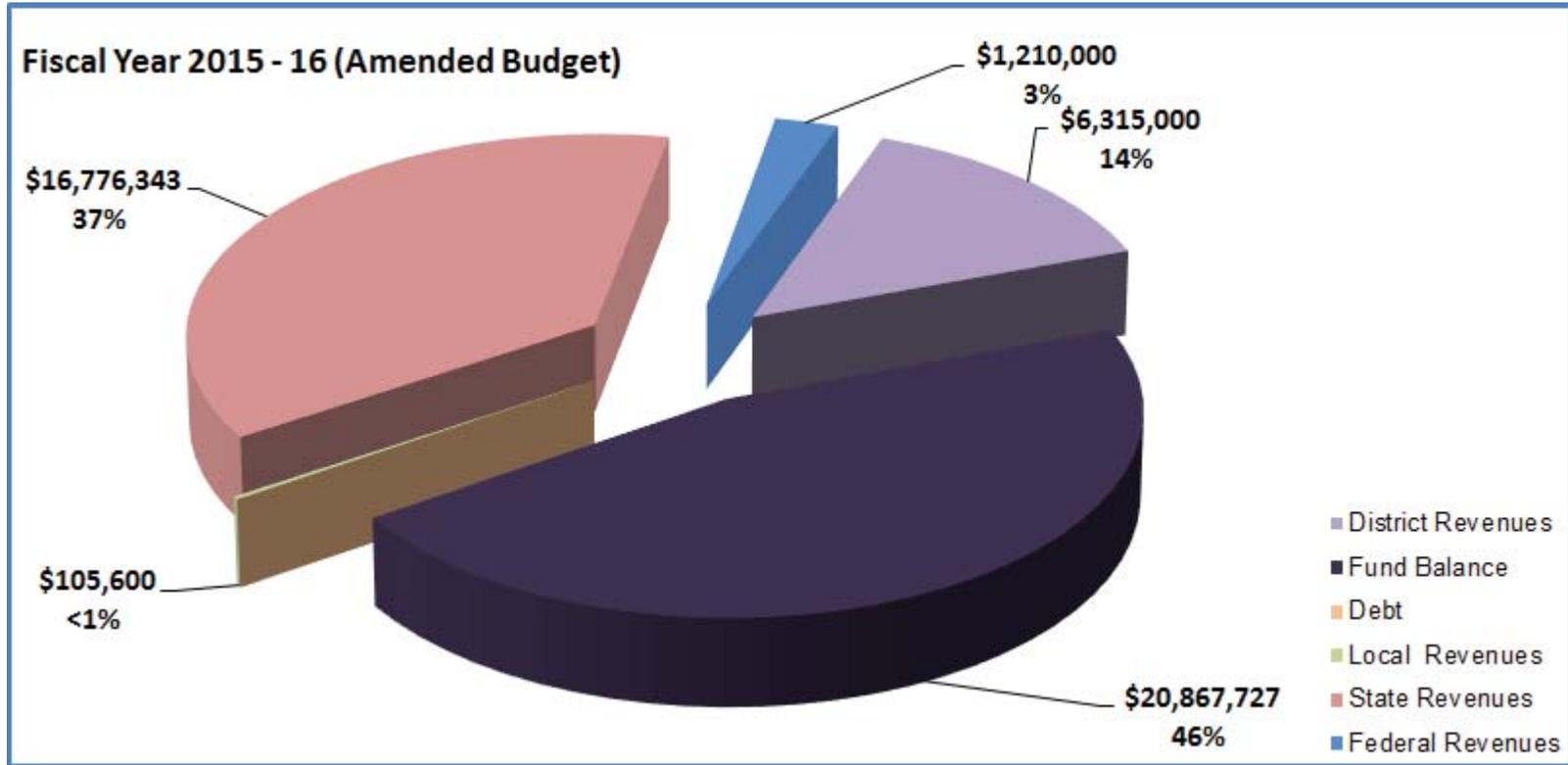
III. Budget Highlights

2. Source of Funds Three-year Comparison



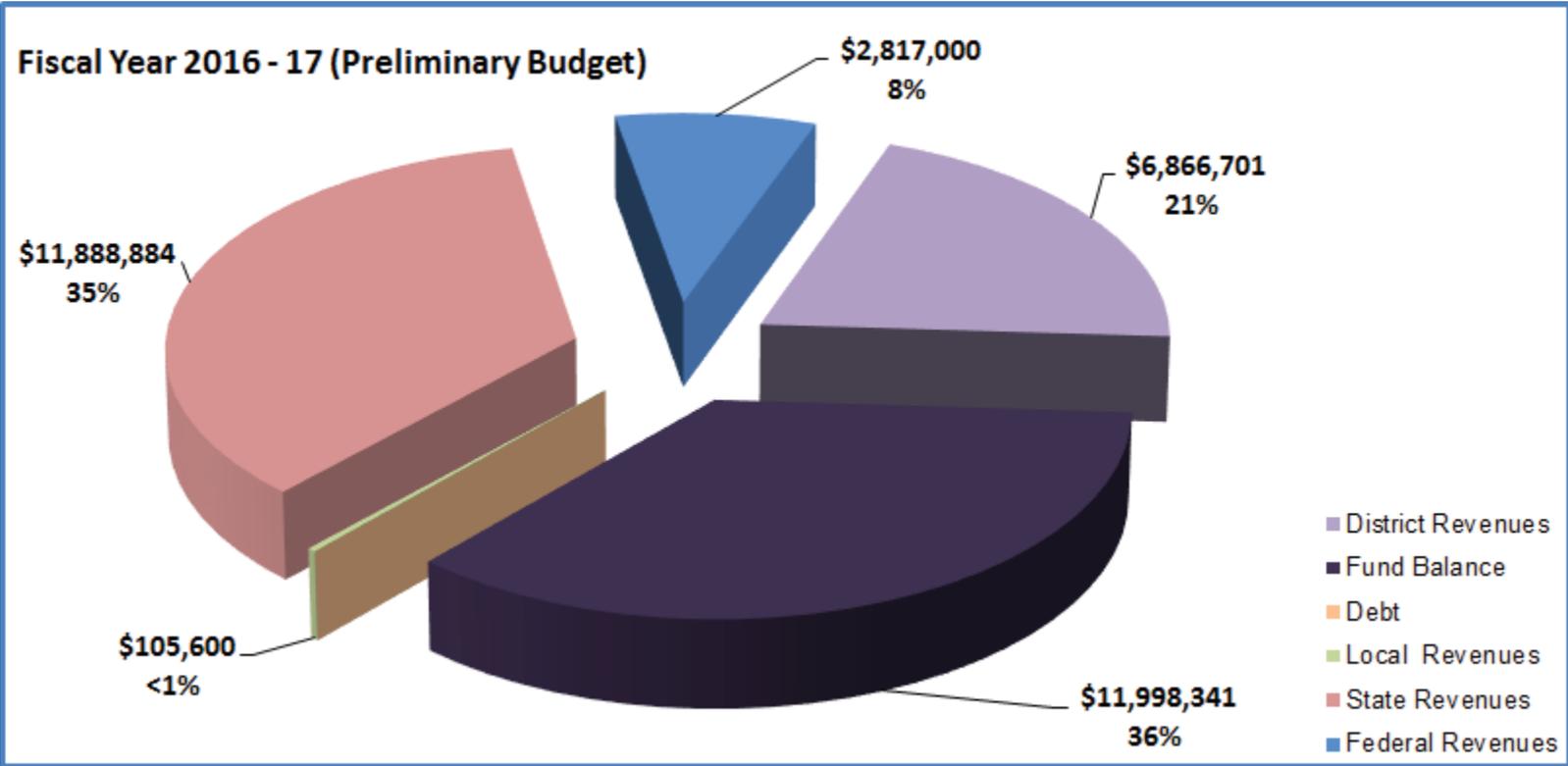
III. Budget Highlights

2. Source of Funds Three-year Comparison (continued)



III. Budget Highlights

3. Source of Funds Three-year Comparison (continued)



III. Budget Highlights

4. Major Source of Fund by Variances

The District has developed an annual operations budget that allows for improved tracking of costs and performance evaluations. The District's annual budget is funded by District, Local, State, and Federal revenue sources. Notable revenue budget variances are listed below:

District Revenues – 9% increase

Ad Valorem

The proposed millage rate of 0.4104 is the same as last fiscal year. It is unknown at this time whether property values will increase or decrease. Therefore, it is estimated that the property values will be maintained at the same levels as the prior fiscal year and generate the same revenue rate of \$5,675,450.

Permit and License Fees

The District has estimated to collect \$140,000 in fees from environmental resource permits, water use permits, and well construction permit fees. This revenue source is estimated to be the same as the prior fiscal year.

Miscellaneous

The District miscellaneous revenues consist of interest and timber sales. Miscellaneous revenues are estimated at \$1,050,000, which is an increase of \$450,000 from the prior fiscal year. This increase is due to project increase in timber harvest sales during the fiscal year.

Fund Balance – 43% decrease

Committed Fund Balance

The District is projecting to use \$7,814,508 from the committed fund balance for agricultural and local governmental entity cost-share projects, land management activities, enhancing the District's groundwater monitoring well network, data collection, analysis and monitoring activities.

Restricted Fund Balance

The District anticipates using \$4,180,083 from the assigned fund balance to complete the Ichetucknee Springshed Water Quality Improvement Project and spend down of the DEP springs grants project and DOT mitigation funding.

Local Revenues – 0% change

The District is proposing to accept \$105,600 from a private company and transfer the funds to the USGS for spring monitoring and analysis. This is a decrease from the prior fiscal year due to spend down of local revenues associated with the Ichetucknee Springshed Water Quality Improvement Project.

III. Budget Highlights

State Revenues – 29% decrease

Legislative Appropriations

Based on the Governor's Legislative Budget Recommendation, the District is projecting it will receive: \$2,287,000 for Operational needs, \$453,000 for implementing the Environmental Resource Permitting (ERP) program, \$952,210 for land management activities and \$352,909 for Payment In Lieu of Taxes (PILT). The Legislative Appropriations are project to be an increase of \$127,210, which is a 3.3% increase from the prior fiscal year.

DEP Springs Grants

During FY 2017, the District is projecting that \$7,511,063 of DEP springs grants will be spent to initiate the FY 2016 DEP springs grants and to continue the FY 2015 springs grants.

Florida Fish & Wildlife Conservation Commission - 100% decrease

During FY 2016, the District's budget included a grant from the Florida Fish & Wildlife Conservation Commission (FWC) Aquatic Habitat Restoration/Enhancement (AHRE) for wetland and habitat restoration at the Edwards Bottomlands site. These revenues have been placed into restricted reserves.

Federal Revenues – 133% increase

The District anticipates using \$2,817,000 in federal revenues during FY 2017. This increase is due to the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans.

The reduction FEMA Risk MAP grant is due to normal variation associated activities involving detailed flood hazard studies and updating flood risk assessments throughout the District.

III. Budget Highlights

5. Source of Fund by Program

The following tables represent the District's funding in detail for FY 2014-2015 (Amended), FY 2015-2016 (Amended), and FY 2016-2017 (Preliminary).

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS
 Fiscal Years 2014-15 (Amended) 2015-16(Amended) 2016-17 (Preliminary)
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

SOURCE OF FUNDS	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
District Revenues	6,336,386	6,315,000	6,870,451	555,451	9%
Fund Balance	13,578,941	20,867,727	11,994,591	(8,873,136)	-43%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	384,000	105,600	105,600	-	0%
State General Revenues	-	3,092,909	3,175,611	82,702	3%
Ecosystem Management Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	4,422,200	-	-	-	-
Water Management Lands Trust Fund	5,090,981	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-
Florida Forever	999,200	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	9,982,208	13,683,434	8,713,273	(4,970,161)	-36%
Federal Revenues	1,129,000	1,210,000	2,817,000	1,607,000	133%
Federal through State (FDEP)	4,564,565	-	-	-	-
SOURCE OF FUND TOTAL	46,487,481	45,274,670	33,676,525	(11,598,144)	-26%

District Revenues include	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Ad Valorem	5,581,385	5,580,000	5,675,450	95,450	2%
Ag Privilege Tax	-	-	-	-	-
Permit & License Fees	75,000	135,000	145,000	10,000	7%
Miscellaneous Revenues	680,000	600,000	700,000	100,000	17%

REVENUES BY SOURCE	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
District Revenues	\$ 6,336,386	\$ 6,315,000	\$ 6,870,451	\$ 555,451	9%
Fund Balance	\$ 13,578,941	\$ 20,867,727	\$ 11,994,591	\$ (8,873,136)	-43%
Debt	\$ -	\$ -	\$ -	\$ -	-
Local Revenues	\$ 384,000	\$ 105,600	\$ 105,600	\$ -	0%
State Revenues	\$ 20,494,589	\$ 16,776,343	\$ 11,888,884	\$ (4,887,459)	-29%
Federal Revenues	\$ 5,693,565	\$ 1,210,000	\$ 2,817,000	\$ 1,607,000	133%
TOTAL	\$ 46,487,481	\$ 45,274,670	\$ 33,676,525	\$ (11,598,144)	-26%

III. Budget Highlights
 SUWANNEE RIVER WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2014 - 15 (Amended Budget)
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2014 - 15 (Amended Budget)
District Revenues	3,675,636	761,921	-	75,990	250,483	1,572,356	6,336,386
Fund Balance	1,448,178	9,443,788	2,409,131	277,844	-	-	13,578,941
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	84,000	300,000	-	-	-	-	384,000
State General Revenues	-	-	-	-	-	-	-
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	4,422,200	-	-	-	-	4,422,200
Water Management Lands Trust Fund	2,376,869	1,789,500	-	924,612	-	-	5,090,981
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	999,200	-	-	-	-	999,200
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	891,048	8,799,660	291,500	-	-	-	9,982,208
Federal Revenues	1,129,000	-	-	-	-	-	1,129,000
Federal through State (FDEP)	-	4,564,565	-	-	-	-	4,564,565
SOURCE OF FUND TOTAL	9,604,731	31,080,834	2,700,631	1,278,446	250,483	1,572,356	46,487,481

District Revenues include
 Ad Valorem
 Ag Privilege Tax
 Permit & License Fees
 Miscellaneous Revenues

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2014 - 15 (Amended Budget)
District Revenues	\$ 3,675,636	\$ 761,921	\$ -	\$ 75,990	\$ 250,483	\$ 1,572,356	\$ 6,336,386
Fund Balance	\$ 1,448,178	\$ 9,443,788	\$ 2,409,131	\$ 277,844	\$ -	\$ -	\$ 13,578,941
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 84,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 384,000
State Revenues	\$ 3,267,917	\$ 16,010,560	\$ 291,500	\$ 924,612	\$ -	\$ -	\$ 20,494,589
Federal Revenues	\$ 1,129,000	\$ 4,564,565	\$ -	\$ -	\$ -	\$ -	\$ 5,693,565
TOTAL	\$ 9,604,731	\$ 31,080,834	\$ 2,700,631	\$ 1,278,446	\$ 250,483	\$ 1,572,356	\$ 46,487,481

III. Budget Highlights

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2015 - 16 (Amended Budget)
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015 - 16 (Amended Budget)
District Revenues	2,503,154	465,424	1,000,680	594,443	245,483	1,505,816	6,315,000
Fund Balance	3,670,988	16,627,012	385,072	184,655	-	-	20,867,727
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	105,600	-	-	-	-	-	105,600
State General Revenues	2,100,000	50,000	402,909	540,000	-	-	3,092,909
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	176,485	12,681,949	825,000	-	-	-	13,683,434
Federal Revenues	1,210,000	-	-	-	-	-	1,210,000
Federal through State (FDEP)	-	-	-	-	-	-	-
SOURCE OF FUND TOTAL	9,766,227	29,824,385	2,613,661	1,319,098	245,483	1,505,816	45,274,670

District Revenues include
 Ad Valorem
 Ag Privilege Tax
 Permit & License Fees
 Miscellaneous Revenues

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2015 - 16 (Amended Budget)
District Revenues	\$ 2,503,154	\$ 465,424	\$ 1,000,680	\$ 594,443	\$ 245,483	\$ 1,505,816	\$ 6,315,000
Fund Balance	\$ 3,670,988	\$ 16,627,012	\$ 385,072	\$ 184,655	\$ -	\$ -	\$ 20,867,727
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 105,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,600
State Revenues	\$ 2,276,485	\$ 12,731,949	\$ 1,227,909	\$ 540,000	\$ -	\$ -	\$ 16,776,343
Federal Revenues	\$ 1,210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
TOTAL	\$ 9,766,227	\$ 29,824,385	\$ 2,613,661	\$ 1,319,098	\$ 245,483	\$ 1,505,816	\$ 45,274,670

III. Budget Highlights

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
SOURCE OF FUNDS BY PROGRAM
 Fiscal Year 2016 - 17 (Preliminary Budget)
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016 - 17 (Preliminary Budget)
District Revenues	2,647,659	423,937	1,215,716	783,845	252,431	1,546,863	6,870,451
Fund Balance	3,631,508	8,363,083	-	-	-	-	11,994,591
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	105,600	-	-	-	-	-	105,600
State General Revenues	2,165,000	50,000	420,611	540,000	-	-	3,175,611
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	7,761,063	952,210	-	-	-	8,713,273
Federal Revenues	817,000	2,000,000	-	-	-	-	2,817,000
Federal through State (FDEP)	-	-	-	-	-	-	-
SOURCE OF FUND TOTAL	9,366,767	18,598,083	2,588,537	1,323,845	252,431	1,546,863	33,676,525

District Revenues include
 Ad Valorem
 Ag Privilege Tax
 Permit & License Fees
 Miscellaneous Revenues

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016 - 17 (Preliminary Budget)
District Revenues	\$ 2,647,659	\$ 423,937	\$ 1,215,716	\$ 783,845	\$ 252,431	\$ 1,546,863	\$ 6,870,451
Fund Balance	\$ 3,631,508	\$ 8,363,083	\$ -	\$ -	\$ -	\$ -	\$ 11,994,591
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 105,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,600
State Revenues	\$ 2,165,000	\$ 7,811,063	\$ 1,372,821	\$ 540,000	\$ -	\$ -	\$ 11,888,884
Federal Revenues	\$ 817,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,817,000
TOTAL	\$ 9,366,767	\$ 18,598,083	\$ 2,588,537	\$ 1,323,845	\$ 252,431	\$ 1,546,863	\$ 33,676,525

III. Budget Highlights

6. Proposed Millage Rate

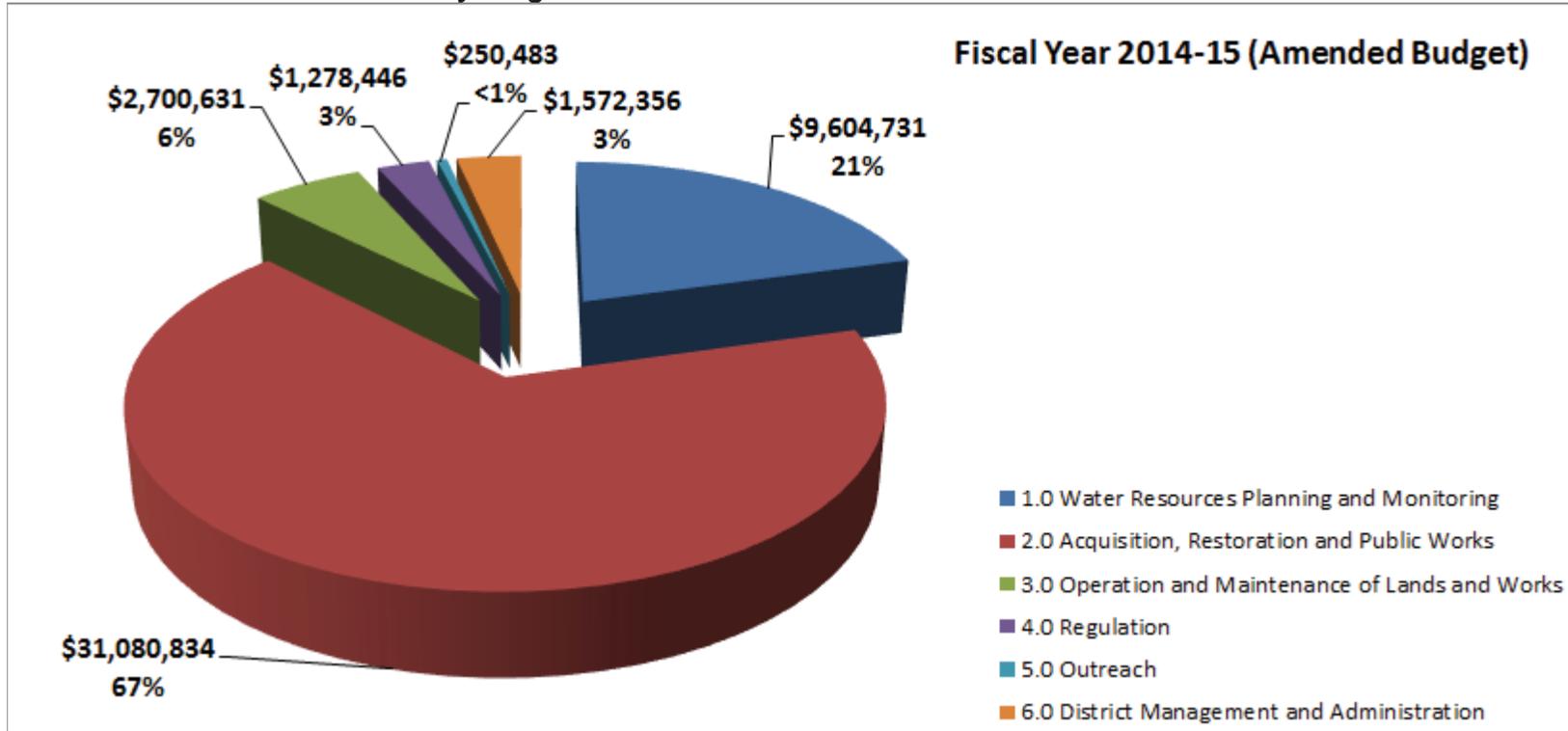
The proposed millage rate for FY 2015-2016 is 0.4141.

Three-Year Ad Valorem Tax Comparison

SUWANNEE RIVER WATER MANAGEMENT DISTRICT FIVE-YEAR AD VALOREM TAX COMPARISON Fiscal Years 2012-13, 2013-14, 2014-15 and 2015-16 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017					
DISTRICTWIDE					
Ad Valorem Tax Comparison	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)
Ad Valorem Taxes	\$ 5,240,160	\$ 5,384,693	\$ 5,581,385	\$ 5,675,450	\$ 5,675,450
Millage Rate	0.4143	0.4143	0.4141	0.4104	0.4104
Rolled-back Rate	0.4227	0.4186	0.4141	0.4104	0.4104
Percent of Change of Rolled-back Rate	-2.0%	-1.0%	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$ 12,551,291,335	\$ 12,997,086,233	\$ 13,478,351,523	\$ 13,549,401,748	\$ 13,549,401,748
Net New Taxable Value	\$ 159,592,316	\$ 100,926,376	\$ 390,445,328	\$ 158,657,359	\$ -
Adjusted Taxable Value	\$ 12,391,699,019	\$ 12,896,159,857	\$ 13,087,906,195	\$ 13,390,744,389	\$ 13,549,401,748

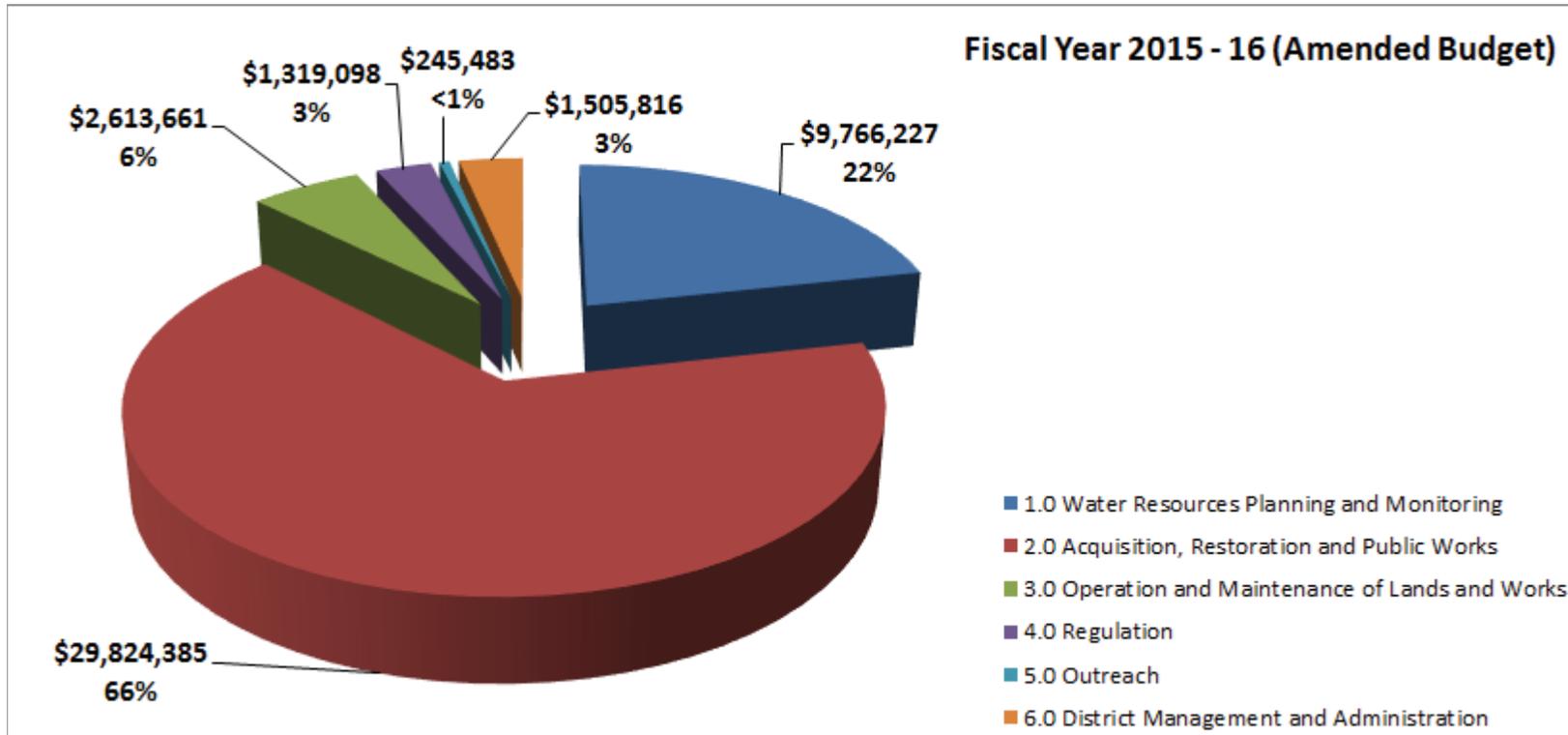
III. Budget Highlights

7. Three-Year Use of Funds by Program



III. Budget Highlights

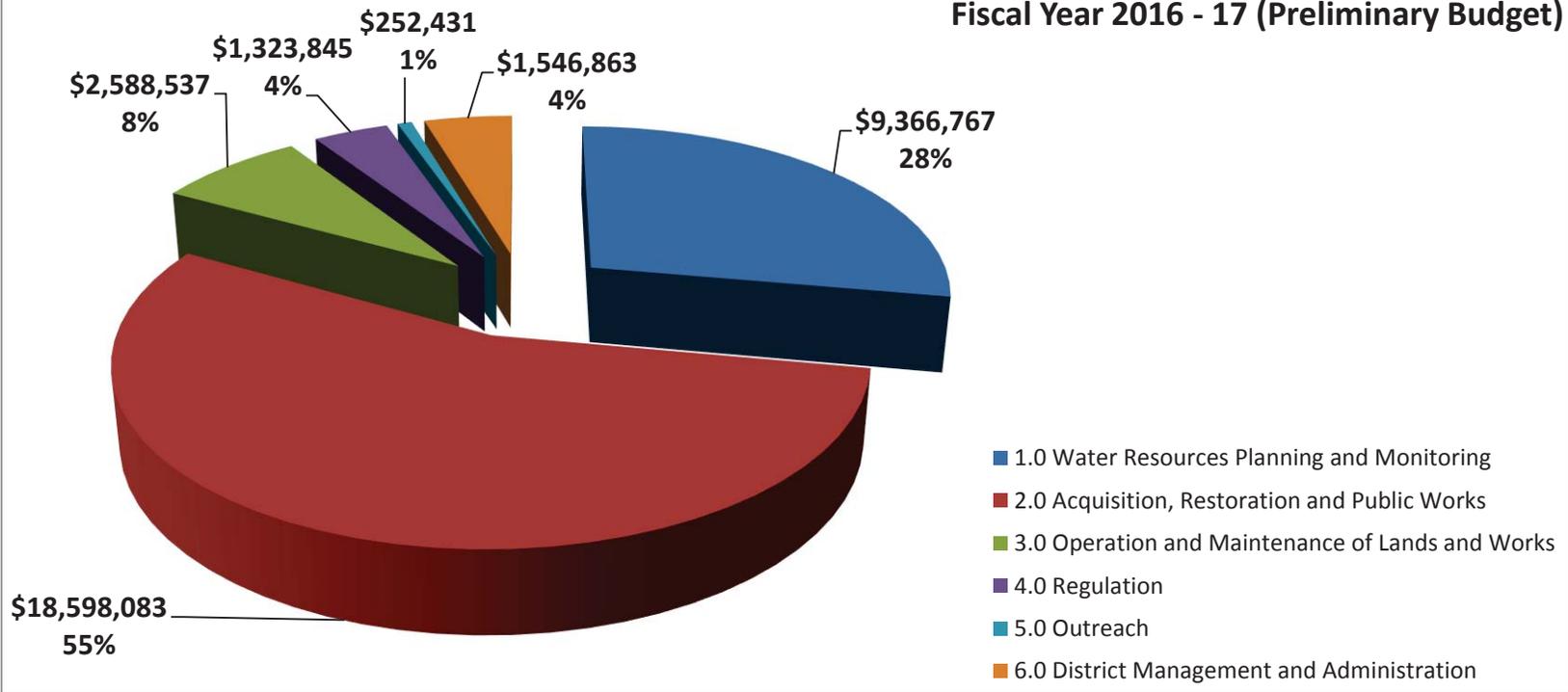
6. Three-Year Use of Funds by Program (continued)



III. Budget Highlights

6. Three-Year Use of Funds by Program (continued)

Fiscal Year 2016 - 17 (Preliminary Budget)



III. Budget Highlights

SUWANNEE RIVER WATER MANAGEMENT DISTRICT THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM

Fiscal Years 2014-15 (Amended) 2015-16 (Amended) 2016-17 (Preliminary)

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
1.0 Water Resources Planning and Monitoring	\$9,604,731	\$9,766,227	\$9,366,767	-\$399,460	-4%
1.1 - District Water Management Planning	2,926,969	3,167,995	2,939,857	-228,138	-7%
1.1.1 - Water Supply Planning	794,381	784,329	681,710	-102,619	-13%
1.1.2 - Minimum Flows and Levels	1,754,025	1,983,666	2,066,147	82,481	4%
1.1.3 - Other Water Resources Planning	378,563	400,000	192,000	-208,000	-52%
1.2 - Research, Data Collection, Analysis and Monitoring	5,198,900	5,203,073	5,321,793	118,720	2%
1.3 - Technical Assistance	1,154,728	1,045,336	750,435	-294,901	-28%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	324,134	349,823	354,682	4,859	1%
2.0 Acquisition, Restoration and Public Works	\$31,080,834	\$29,824,385	\$18,598,083	-\$11,226,302	-38%
2.1 - Land Acquisition	5,540,631	1,146,237	347,632	-798,605	-70%
2.2 - Water Source Development	13,211,848	14,340,801	12,528,723	-1,812,078	-13%
2.2.1 - Water Resource Development Projects	11,281,352	13,242,084	11,185,350	-2,056,734	-16%
2.2.2 - Water Supply Development Assistance	1,930,496	1,098,716	1,343,373	244,657	22%
2.2.3 - Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	9,378,487	11,037,378	1,812,427	-9,224,951	-84%
2.4 - Other Cooperative Projects	2,870,479	3,215,439	3,823,088	607,649	19%
2.5 - Facilities Construction and Major Renovations	0	0	0	0	
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology and Information Services	79,389	84,530	86,213	1,683	2%
3.0 Operation and Maintenance of Lands and Works	\$2,700,631	\$2,613,661	\$2,588,537	-\$25,125	-1%
3.1 - Land Management	1,948,490	2,086,082	2,055,219	-30,863	-1%
3.2 - Works	0	0	0	0	
3.3 - Facilities	501,718	280,183	281,622	1,439	1%
3.4 - Invasive Plant Control	43,452	44,037	56,164	12,127	28%
3.5 - Other Operation and Maintenance Activities	0	0	0	0	
3.6 - Fleet Services	125,938	115,903	106,862	-9,041	-8%
3.7 - Technology and Information Services	81,033	87,456	88,670	1,214	1%
4.0 Regulation	\$1,278,446	\$1,319,098	\$1,323,845	\$4,747	0%
4.1 - Consumptive Use Permitting	353,834	342,557	362,873	20,316	6%
4.2 - Water Well Construction Permitting and Contractor Licensing	97,155	132,401	122,662	-9,739	-7%
4.3 - Environmental Resource and Surface Water Permitting	697,772	702,655	695,631	-7,024	-1%
4.4 - Other Regulatory and Enforcement Activities	0	0	0	0	
4.5 - Technology and Information Services	129,685	141,485	142,679	1,194	1%
5.0 Outreach	\$250,483	\$245,483	\$252,431	\$6,948	3%
5.1 - Water Resource Education	12,310	13,210	13,308	98	1%
5.2 - Public Information	110,346	106,846	109,006	2,160	2%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	127,827	125,427	130,117	4,689	4%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$44,915,125</i>	<i>\$43,768,854</i>	<i>\$32,129,662</i>	<i>-\$11,639,191</i>	<i>-27%</i>
6.0 District Management and Administration	\$1,572,356	\$1,505,816	\$1,546,863	\$41,047	3%
6.1 - Administrative and Operations Support	1,298,356	1,220,816	1,239,863	19,047	2%
6.1.1 - Executive Direction	370,993	312,030	327,859	15,829	5%
6.1.2 - General Counsel / Legal	35,000	30,000	30,000	0	0%
6.1.3 - Inspector General	22,500	22,500	22,500	0	0%
6.1.4 - Administrative Support	546,353	557,857	555,089	-2,768	0%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	69,358	47,350	49,736	2,386	5%
6.1.7 - Human Resources	46,119	45,622	48,009	2,387	5%
6.1.8 - Communications	116,000	118,000	118,000	0	0%
6.1.9 - Technology and Information Services	92,033	87,456	88,670	1,214	1%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	274,000	285,000	307,000	22,000	8%
TOTAL	\$46,487,481	\$45,274,670	\$33,676,525	-\$11,598,144	-26%
Expenditures by Program					
1.0 Water Resources Planning and Monitoring	\$9,604,731	\$9,766,227	\$9,366,767	-\$399,460	-4%
2.0 Acquisition, Restoration and Public Works	\$31,080,834	\$29,824,385	\$18,598,083	-\$11,226,302	-38%
3.0 Operation and Maintenance of Lands and Works	\$2,700,631	\$2,613,661	\$2,588,537	-\$25,125	-1%
4.0 Regulation	\$1,278,446	\$1,319,098	\$1,323,845	\$4,747	0%
5.0 Outreach	\$250,483	\$245,483	\$252,431	\$6,948	3%
6.0 District Management and Administration	\$1,572,356	\$1,505,816	\$1,546,863	\$41,047	3%

III. Budget Highlights

8. Major Use of Funds Variances

1.0 Water Resources Planning and Monitoring – 4% decrease

The decrease of \$399,460 from the previous fiscal year is due to the anticipated reduction in water supply planning services related to the regional water supply planning efforts with SJRWMD, normal variations associated with the FEMA Risk MAP program and the spend down of the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans.

2.0 Acquisition, Restoration and Public Works – 38% decrease

The decrease of \$11,226,302 is due to reductions associated with the spend down and completion of springs grants and the acquisitions in the prior fiscal year.

3.0 Operation and Maintenance of Lands and Works – 1% decrease

The decrease of \$25,125 is primarily due to the anticipated reductions in tree planting and herbicide work and timber management contractual services.

4.0 Regulation – 0% increase/decrease

There is a slight increase of \$4,747 reflecting water use permitting program activity levels.

5.0 Outreach – 3% increase

The increase of \$6,948 is primarily a result of increases in salaries and benefits and associated activity levels for legislative affairs.

6.0 District Management and Administration – 3% increase

The increase of \$41,047 is primarily due to increases in tax collector/property appraiser fees and in salaries and benefits and associated with anticipated activity levels.

IV. Program and Activity Allocations

A. PROGRAM DEFINITIONS, DESCRIPTIONS AND BUDGET

This sub-section, known as the Program Budget, provides the FY 2015-2016 Preliminary Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to Section 373.536(5)(d)4, F.S.: Water Resources Planning and Monitoring; Acquisition, Restoration and Public Works; Operation and Maintenance of Lands and Works; Regulation; Outreach; and Management and Administration. For each program area, the following information is provided: (1) Expenditures and Budget summary, (2) a standard definition as defined by the Executive Office of the Governor (EOG), (3) a district description, (4) changes and trends, (5) major budget items, and (6) budget variances. In comparison, each activity/sub-activity contains the same six categories except workforce data. It should be noted that the budget variances segment compares the FY 2014-2015 Amended Budget with the FY 2015-2016 Preliminary Budget.

IV. Program and Activity Allocations
SUWANNEE RIVER WATER MANAGEMENT DISTRICT
PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

ALL PROGRAMS

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
1.0 Water Resources Planning and Monitoring	\$ 5,772,043	\$ 5,643,288	\$ 9,604,731	\$ 9,766,227	\$ 9,366,767	\$ 161,496	1.7%
2.0 Acquisition, Restoration and Public Works	\$ 805,834	\$ 2,854,740	\$ 31,080,834	\$ 29,824,385	\$ 18,598,083	\$ (1,256,449)	-4.0%
3.0 Operation and Maintenance of Lands and Works	\$ 2,209,325	\$ 2,040,987	\$ 2,700,631	\$ 2,613,661	\$ 2,588,537	\$ (86,970)	-3.2%
4.0 Regulation	\$ 1,169,514	\$ 1,182,630	\$ 1,278,446	\$ 1,319,098	\$ 1,323,845	\$ 40,652	3.2%
5.0 Outreach	\$ 164,767	\$ 186,015	\$ 250,483	\$ 245,483	\$ 252,431	\$ (5,000)	-2.0%
6.0 District Management and Administration	\$ 2,114,414	\$ 1,563,020	\$ 1,572,356	\$ 1,505,816	\$ 1,546,863	\$ (66,540)	-4.2%
TOTAL	\$ 12,235,897	\$ 13,470,680	\$ 46,487,481	\$ 45,274,670	\$ 33,676,525	\$ (1,212,812)	-2.6%

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 4,525,100	\$ 5,056,640	\$ 5,784,598	\$ 5,875,056	\$ 6,047,222	\$ 90,458	1.6%
Other Personal Services	\$ -	\$ 195,757	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 4,532,123	\$ 4,995,948	\$ 27,764,881	\$ 29,785,879	\$ 19,030,591	\$ 2,020,998	7.3%
Operating Expenses	\$ 1,901,878	\$ 1,418,252	\$ 1,716,389	\$ 1,744,239	\$ 1,653,743	\$ 27,850	1.6%
Operating Capital Outlay	\$ 101,788	\$ 310,321	\$ 501,700	\$ 241,000	\$ 216,000	\$ (260,700)	-52.0%
Fixed Capital Outlay	\$ 49,439	\$ 390,447	\$ 5,370,465	\$ 900,000	\$ 100,000	\$ (4,470,465)	-83.2%
Interagency Expenditures (Cooperative Funding)	\$ 1,125,569	\$ 1,103,315	\$ 5,349,448	\$ 6,728,496	\$ 6,628,970	\$ 1,379,048	25.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 12,235,897	\$ 13,470,680	\$ 46,487,481	\$ 45,274,670	\$ 33,676,525	\$ (1,212,812)	-2.6%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 3,557,276	\$ 1,059,440	\$ -	\$ -	\$ 1,430,506	\$ -	\$ 6,047,222
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 2,043,077	\$ 6,494,451	\$ -	\$ -	\$ 7,676,063	\$ 2,817,000	\$ 19,030,591
Operating Expenses	\$ 960,148	\$ 460,280	\$ -	\$ -	\$ 233,315	\$ -	\$ 1,653,743
Operating Capital Outlay	\$ 172,200	\$ 20,000	\$ -	\$ -	\$ 23,800	\$ -	\$ 216,000
Fixed Capital Outlay	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Interagency Expenditures (Cooperative Funding)	\$ 134,000	\$ 3,864,170	\$ -	\$ 105,600	\$ 2,525,200	\$ -	\$ 6,628,970
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 6,866,701	\$ 11,998,341	\$ -	\$ 105,600	\$ 11,888,884	\$ 2,817,000	\$ 33,676,525

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	68	\$ 4,058,816	\$ 6,047,222	\$ -	\$ 6,047,222
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 2,334,891	\$ 16,695,700	\$ 19,030,591
Operating Expenses			\$ 1,302,863	\$ 350,880	\$ 1,653,743
Operating Capital Outlay			\$ 191,000	\$ 25,000	\$ 216,000
Fixed Capital Outlay			\$ -	\$ 100,000	\$ 100,000
Interagency Expenditures (Cooperative Funding)			\$ 1,191,470	\$ 5,437,500	\$ 6,628,970
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 11,067,445	\$ 22,609,080	\$ 33,676,525

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year							% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change	
Authorized Positions	66	66	68	68	68	68	-	0.0%
Contingent Worker	0	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	0	-	-
Intern	2	2	2	2	2	2	-	0.0%
Volunteer	0	0	0	0	0	0	-	-
TOTAL WORKFORCE	68	68	70	70	70	70	-	0.0%

IV. Program Allocations

Suwannee River Water Management District
 NEW ISSUES - REDUCTION SUMMARY
 Fiscal Year 2016-17
 Preliminary Budget - January 15, 2015

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
Reductions							
Salaries and Benefits	0	0	0	0	0	0	0
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	-300,585	-10,403,703	-57,000	-16,000	0	0	-10,777,288
Operating Expenses	-176,000	0	0	-5,250	-600	-650	-182,500
Operating Capital Outlay	0	0	0	-25,000	0	0	-25,000
Fixed Capital Outlay	0	-800,000	0	0	0	0	-800,000
Interagency Expenditures (Cooperative Funding)	0	-108,635	-21,500	0	0	0	-130,135
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	-476,585	-11,312,338	-78,500	-46,250	-600	-650	-11,914,923
New Issues							
Salaries and Benefits	46,516	26,036	21,372	50,997	7,548	19,697	172,166
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	0	0	0	0	0	22,000	22,000
Operating Expenses	0	60,000	32,004	0	0	0	92,004
Operating Capital Outlay	0	0	0	0	0	0	0
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	30,609	0	0	0	0	0	30,609
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	77,125	86,036	53,375	50,997	7,548	41,697	316,779
NET CHANGE							
Salaries and Benefits	46,516	26,036	21,372	50,997	7,548	19,697	172,166
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	-300,585	-10,403,703	-57,000	-16,000	0	22,000	-10,755,288
Operating Expenses	-176,000	60,000	32,004	-5,250	-600	-650	-90,496
Operating Capital Outlay	0	0	0	-25,000	0	0	-25,000
Fixed Capital Outlay	0	-800,000	0	0	0	0	-800,000
Interagency Expenditures (Cooperative Funding)	30,609	-108,635	-21,500	0	0	0	-99,526
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	-399,460	-11,226,302	-25,125	4,747	6,948	41,047	-11,598,144

IV. Program Allocations

1.0 Water Resources Planning and Monitoring

This program includes all water management planning including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance, including local and regional plan and program review.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.0 Water Resources Planning and Monitoring

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 1,619,266	\$ 1,986,963	\$ 2,475,577	\$ 2,527,917	\$ 2,574,433	\$ 46,516	1.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 3,203,811	\$ 2,574,208	\$ 5,337,304	\$ 5,503,299	\$ 5,202,714	\$ (300,585)	-5.5%
Operating Expenses	\$ 349,384	\$ 175,495	\$ 636,850	\$ 659,850	\$ 483,850	\$ (176,000)	-26.7%
Operating Capital Outlay	\$ -	\$ 147,743	\$ 364,700	\$ 79,000	\$ 79,000	\$ -	0.0%
Fixed Capital Outlay	\$ 17,294	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 582,288	\$ 661,517	\$ 790,300	\$ 996,161	\$ 1,026,770	\$ 30,609	3.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 5,772,043	\$ 5,643,288	\$ 9,604,731	\$ 9,766,227	\$ 9,366,767	\$ (399,460)	-4.1%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,292,859	\$ 706,574	\$ -	\$ -	\$ 575,000	\$ -	\$ 2,574,433
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 1,064,200	\$ 1,731,514	\$ -	\$ -	\$ 1,590,000	\$ 817,000	\$ 5,202,714
Operating Expenses	\$ 112,850	\$ 371,000	\$ -	\$ -	\$ -	\$ -	\$ 483,850
Operating Capital Outlay	\$ 59,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 79,000
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 115,000	\$ 806,170	\$ -	\$ 105,600	\$ -	\$ -	\$ 1,026,770
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 2,643,909	\$ 3,635,258	\$ -	\$ 105,600	\$ 2,165,000	\$ 817,000	\$ 9,366,767

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	32	\$ 2,008,979	\$ 2,574,433	\$ -	\$ 2,574,433
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 934,014	\$ 4,268,700	\$ 5,202,714
Operating Expenses			\$ 258,250	\$ 225,600	\$ 483,850
Operating Capital Outlay			\$ 79,000	\$ -	\$ 79,000
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 997,770	\$ 29,000	\$ 1,026,770
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 4,843,467	\$ 4,523,300	\$ 9,366,767

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	% Change
Authorized Positions	27	31	32	32	32	32	0.0%
Contingent Worker	0	0	0	0	0	0	-
Other Personal Services	0	0	0	0	0	0	-
Intern	2	1	1	1	1	1	0.0%
Volunteer	0	0	0	0	0	0	-
TOTAL WORKFORCE	29	32	33	33	33	33	0.0%

IV. Program Allocations

Changes and Trends:

The District is continuing to modernize its data collection efforts. The Governing Board authorized expanding the District's groundwater monitoring network over a three-year period to acquire data for improving science-based decisions. FY 2017 will be the third and final year for this project. The District also continues to obtain data on priority springs through springshed delineations and nutrient investigations and analysis.

Developing MFLs and any associated recovery and prevention strategies remains a District priority. For FY 2017, the District is planning to develop MFLs for two rivers, one spring, and three lakes. Additionally, the District is planning to initiate peer review for seven water bodies. The District funds its MFL program with State appropriations. With funding assistance from the State, the District is on track to meet its goal of having MFLs established for its priority water bodies by 2018.

As a result of springs funding received during the past several fiscal years, the District has been able to embark on significant programs and projects for springs restoration and protection. Numerous initiatives have been identified to delineate priority springsheds, conduct priority springs nutrient investigations and analysis, and improve water quality to protect and restore springs.

Major projects in this activity include \$2,066,147 to initiate technical work for the development of MFLs for the Withlacoochee River, Alapaha River, Lake Santa Fe, Lake Alto and Cherry Lake. Also, peer review is being scheduled to occur in the 1st quarter of FY 2017 with rulemaking anticipated by the Spring of 2018 for Upper Suwannee River and associated priority springs, Middle Suwannee River and associated priority springs, Steinhatchee River and associated priority springs, along with Lake Butler and Lake Hampton. A portion of the MFL funding will also be used to complete technical work for MFLs initiated in prior years.

Other major projects in this activity include: \$2,060,000 to complete the groundwater monitoring network enhancement project; \$873,710 for water supply planning activities; \$50,000 for springshed delineation activities; \$(1,181,900) for analysis, water research, data collection, analysis and monitoring; \$166,000 for agriculture water use monitoring; \$200,000 for light detection and ranging (LiDAR) data; \$65,000 database development and refinement and \$750,435 to implement the FEMA Risk Map program.

The District has relies on District revenues, fund balance, State appropriations, Federal grants and Local revenues to fund this sub-activity.

Budget Variances:

This program reflects an overall projected decrease of \$399,460 due to the anticipated reduction in water supply planning services related to the regional water supply planning efforts with SJRWMD, normal variations associated with the FEMA Risk MAP program and the spend down of the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans.

IV. Program Allocations

Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
 1.0 Water Resources Planning and Monitoring
 Fiscal Year 2016-17
 Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)				33.00	\$	9,766,227
Reductions						
Issue	Description	Issue Amount	Workforce	Category Subtotal		
Salaries and Benefits						-
1.00		-	0.00			
2.00		-	0.00			
Other Personal Services				0.00		-
3.00		-	0.00			
4.00		-	0.00			
Contracted Services				0.00		(300,585)
5.00	Equipment installation and project completion	(300,585)	0.00			
6.00		-	0.00			
Operating Expenses						(176,000)
7.00	Equipment installation and project completion	(176,000)				
8.00		-				
Operating Capital Outlay						-
9.00		-				
10.00		-				
Fixed Capital Outlay						-
11.00		-				
12.00		-				
Interagency Expenditures (Cooperative Funding)						-
13.00		-				
14.00		-				
Debt						-
15.00		-				
16.00		-				
Reserves						-
17.00		-				
18.00		-				
TOTAL REDUCTIONS				0.00		(476,585)

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
1.0 Water Resources Planning and Monitoring
Fiscal Year 2015-16
Preliminary Budget - January 15, 2015

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	46,516
1.00	Shift in employees hours to more accurately reflect where actual time was charged in prior year.	46,516	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	-
5.00		-	0.00	
6.00		-	0.00	
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				30,609
13.00	Increases in data collection, analysis, and monitoring	30,609		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL NEW ISSUES			0.00	77,125
1.0 Water Resources Planning and Monitoring				
Total Workforce and Preliminary Budget for FY 2016-17			33.00	\$ 9,366,767

IV. Program Allocations

Major Budget Items:

The reduction of contracted services and operating expenses are due to a reduction in equipment in the implementation of the continuous monitoring project associated with a DEP grant.

IV. Program Allocations

1.1 District Water Management Planning

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.1 District Water Management Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 744,990	\$ 882,422	\$ 997,700	\$ 1,050,189	\$ 1,066,807	\$ 16,618	1.6%
Other Personal Services	\$ -	\$ 95,968	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,538,945	\$ 1,099,425	\$ 1,767,019	\$ 1,915,000	\$ 1,713,700	\$ (201,300)	-10.5%
Operating Expenses	\$ 185,424	\$ 9,559	\$ 57,250	\$ 44,350	\$ 44,350	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 15,000	\$ 5,000	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 114,101	\$ 45,432	\$ 100,000	\$ 158,456	\$ 115,000	\$ (43,456)	-27.4%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,583,460	\$ 2,147,806	\$ 2,926,969	\$ 3,167,995	\$ 2,939,857	\$ (228,138)	-7.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 2,147,857	\$ 100,000	\$ -	\$ -	\$ 600,000	\$ 92,000	\$ 2,939,857

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,066,807	\$ -	\$ 1,066,807
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 505,000	\$ 1,208,700	\$ 1,713,700
Operating Expenses	\$ 44,350	\$ -	\$ 44,350
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 90,000	\$ 25,000	\$ 115,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,706,157	\$ 1,233,700	\$ 2,939,857

District Description:

Strategic planning, local and regional water supply planning, MFLs, watershed management planning and other long-term water resource planning, and support efforts. The District's Strategic Plan, developed pursuant to Section 373.036, F.S., is the primary planning document for the District and encompasses all other levels of water management planning.

There are three sub-activities under 1.0 Water Source Development. See sub-activities below for their program description, changes and trends, major budget items, and budget variances.

Changes and Trends:

The District proposes to continue its collaboration with DEP and SJRWMD on the NFRWSP. Activities stemming from this partnership include studying the regional groundwater decline in north Florida, collecting data, completing the development of the North Florida-South Georgia Groundwater Flow Model, developing a joint regional water supply plan for north Florida and sharing stakeholder facilitation cost with SJRWMD. Upon completion of the regional water supply plan anticipated during the end of 2016, the activities associated with the NFRWP are anticipated to significantly decrease.

The District has relies on District revenues, fund balance, State revenues and Federal grants to fund this sub-activity.

Major Budget Items:

The major programs in this activity include MFLs (\$2,066,147); water supply planning (\$773,710) and water-resource development feasibility study (\$100,000).

IV. Program Allocations

Budget Variances:

This activity is anticipated to have an overall decrease of \$228,138 reflecting the reduction in water supply planning services related to the regional water supply planning efforts with SJRWMD and the spend down of the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans.

1.1.1 Water Supply Planning

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.1.1 Water Supply Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 300,671	\$ 331,437	\$ 347,123	\$ 347,123	\$ 352,960	\$ 5,837	1.7%
Other Personal Services	\$ -	\$ 146	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 333,680	\$ 79,275	\$ 384,456	\$ 345,000	\$ 280,000	\$ (65,000)	-18.8%
Operating Expenses	\$ 52,460	\$ 3,223	\$ 31,500	\$ 23,750	\$ 23,750	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 56,341	\$ 39,932	\$ 0	\$ 68,456	\$ 25,000	\$ (43,456)	-63.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 743,152	\$ 454,013	\$ 763,079	\$ 784,329	\$ 681,710	\$ (102,619)	-13.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 581,710	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 681,710

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)		Non-operating (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	\$	352,960	\$	-	\$ 352,960
Other Personal Services	\$	-	\$	-	-
Contracted Services	\$	255,000	\$	25,000.00	280,000
Operating Expenses	\$	23,750	\$	-	23,750
Operating Capital Outlay	\$	-	\$	-	-
Fixed Capital Outlay	\$	-	\$	-	-
Interagency Expenditures (Cooperative Funding)	\$	-	\$	25,000.00	25,000
Debt	\$	-	\$	-	-
Reserves - Emergency Response	\$	-	\$	-	-
TOTAL	\$	631,710	\$	50,000.00	\$ 681,710

District Description:

This activity includes long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, F.S., and regional water supply plans developed pursuant to section 373.0361, F.S.

Changes and Trends:

The District is continuing its collaboration with the NFRWSP Stakeholders Advisory Committee on a Regional Water Supply Plan involving water-use caution areas established by the District and SJRWMD and to development a regional groundwater model to assess cross-boundary effects of withdrawals. Upon completion of the regional water supply plan anticipated during the end of 2016, the activities associated with the NFRWP are anticipated to significantly decrease. The District continues to refine and improve its water conservation program.

IV. Program Allocations

The District is proposing to continue improving its groundwater model and surface water model to assist in protecting existing water sources and for adequately projecting available water supplies for the future.

The District has historically relied on District revenues and State appropriations to fund this sub-activity.

Major Budget Items:

The major projects in this sub-activity include salaries and benefits (\$352,960); groundwater and surface water modeling (\$175,000); NFRWSP planning (\$25,000); water supply planning and conservation services (\$95,000); and legal fees (\$10,000).

Budget Variances:

This program is expected to have an overall decrease of \$102,619 due to reduced interagency and contractual expenditures for NFRWP activities, reduction in legal fees based on prior fiscal year expenditures.

1.1.2 Minimum Flows and Levels

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.1.2 Minimum Flows and Levels

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 444,319	\$ 550,528	\$ 619,275	\$ 703,066	\$ 713,847	\$ 10,781	1.5%
Other Personal Services	\$ -	\$ 95,822	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,179,995	\$ 972,917	\$ 1,004,000	\$ 1,170,000	\$ 1,241,700	\$ 71,700	6.1%
Operating Expenses	\$ 132,964	\$ 6,336	\$ 25,750	\$ 20,600	\$ 20,600	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 15,000	\$ 5,000	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 57,760	\$ 5,500	\$ 100,000	\$ 90,000	\$ 90,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,815,038	\$ 1,646,103	\$ 1,754,025	\$ 1,983,666	\$ 2,066,147	\$ 82,481	4.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 1,566,147	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 2,066,147

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 713,847	\$ -	\$ 713,847
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 250,000	\$ 991,700	\$ 1,241,700
Operating Expenses	\$ 20,600	\$ -	\$ 20,600
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 90,000	\$ -	\$ 90,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,074,447	\$ 991,700	\$ 2,066,147

IV. Program Allocations

District Description:

The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the Governing Board. MFLs are developed in accordance with Section 373.042 and 373.0421, F.S

Changes and Trends:

Setting MFLs is a District priority. Many of the District's priority water bodies are affected by withdrawals both inside and outside of its boundaries; this is known as cross-boundary effects.

Major projects in this sub-activity include \$2,066,147 to initiate technical work for the development of MFLs for the Withlacoochee River, Alapaha River, Lake Santa Fe, Lake Alto and Cherry Lake. Also, peer review is being scheduled to occur in the 1st quarter of FY 2017 with rulemaking anticipated by the Spring of 2018 for Upper Suwannee River and associated priority springs, Middle Suwannee River and associated priority springs, Steinhatchee River and associated priority springs, along with Lake Butler and Lake Hampton. A portion of the MFL funding will also be used to complete technical work for MFLs initiated in prior years.

The District has historically relied on District revenues and State appropriations to fund this sub-activity.

Major Budget Items:

The major budget items under this sub-activity is for MFL technical and scientific work related to establishing and initiating MFL development (\$1,352,300) and salaries and benefits (\$713,848).

Budget Variances:

Expenditures for MFLs are projected to increase by \$82,481 reflecting normal variations in program activity.

IV. Program Allocations

1.1.3 Other Water Resources Planning

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.1.3 Other Resource Planning

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ 457	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 25,270	\$ 47,233	\$ 378,563	\$ 400,000	\$ 192,000	\$ (208,000)	-52.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 25,270	\$ 47,690	\$ 378,563	\$ 400,000	\$ 192,000	\$ (208,000)	-52.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016 - 2017	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 92,000

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Fiscal Year 2016 - 2017		TOTAL
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 192,000	\$ 192,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ 192,000	\$ 192,000

District Description:

District water management planning efforts not otherwise categorized, such as comprehensive planning, watershed assessments and plans, Surface Water Improvement Management/Basin planning, and feasibility studies.

Changes and Trends:

The District has established four water-resource caution areas: Alapaha River, Lower Santa Fe River, Upper Santa Fe River, and Upper Suwannee. Feasibility studies are needed to assist in determining potential projects to restore aquifer levels to maintain spring and river flows and to ensure adequate water supplies for all reasonable and beneficial uses.

The District anticipated to complete the update the District's Surface Water Improvement and Management (SWIM) Plans associated with a grant from National Fish and Wildlife Foundation.

The District relies on fund balance and Federal revenues to fund programs and projects in this sub-activity.

Major Budget Items:

The major budget items for this sub-activity are a water-resource development feasibility study (\$100,000) and the SWIM update (\$92,000).

IV. Program Allocations

Budget Variances:

The projected decrease of \$208,000 is related to the spend down of the National Fish and Wildlife Foundation grant to update the District's Surface Water Improvement and Management (SWIM) Plans and reduced expenditures pertaining to an anticipated feasibility study.

1.2 Research, Data Collection, Analysis and Monitoring

SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 713,355	\$ 893,283	\$ 1,297,015	\$ 1,297,569	\$ 1,322,509	\$ 24,940	1.9%
Other Personal Services	\$ -	\$ 1,170	\$ -	\$ -	\$ -	\$ -	-
Contracted Services ⁽¹⁾	\$ 334,416	\$ 367,433	\$ 2,391,285	\$ 2,500,799	\$ 2,696,514	\$ 195,715	7.8%
Operating Expenses	\$ 186,164	\$ 139,788	\$ 519,600	\$ 547,000	\$ 371,000	\$ (176,000)	-32.2%
Operating Capital Outlay	\$ -	\$ 94,971	\$ 300,700	\$ 20,000	\$ 20,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 342,838	\$ 616,085	\$ 690,300	\$ 837,705	\$ 911,770	\$ 74,065	8.8%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,576,773	\$ 2,112,730	\$ 5,198,900	\$ 5,203,073	\$ 5,321,793	\$ 118,720	2.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 165,935	\$ 3,535,258	\$ -	\$ 105,600	\$ 1,515,000	\$ -	\$ 5,321,793

OPERATING AND NON-OPERATING

	Fiscal Year 2016 - 2017		TOTAL
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	
Salaries and Benefits	\$ 1,322,509	\$ -	\$ 1,322,509
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 361,514	\$ 2,335,000	\$ 2,696,514
Operating Expenses	\$ 145,400	\$ 225,600	\$ 371,000
Operating Capital Outlay	\$ 20,000	\$ -	\$ 20,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 907,770	\$ 4,000	\$ 911,770
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 2,757,193	\$ 2,564,600	\$ 5,321,793

District Description:

This activity consists of support for water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

Changes and Trends

The Governing Board authorized expanding the District's groundwater monitoring network over a three-year period to acquire data for improving science-based decisions. FY 2017 will be the third and final year for this project. The District also continues to obtain data on priority springs through springshed delineations and nutrient investigations and analysis.

The District is proposing to continue its partnership with DEP on implementing Basin Management Action Plans (BMAPs) to improve water quality. The District is also proposing to continue its agricultural water-use monitoring program to obtain reliable water use data. Additionally, the District proposes to continue its partnership with USGS to expand LiDAR coverage.

The District relies on District revenues, fund balance, State funds and Local funds for programs and projects in this sub-activity.

IV. Program Allocations

Major Budget Items:

The major budget items are improving groundwater monitoring network (\$2,060,000) salary and benefits (\$1,322,509); data collection and monitoring (\$1,181,900); agricultural water use monitoring (\$166,000); data base development and refinement (\$65,000); priority springshed delineation (\$50,000); and LiDAR (\$200,000).

Budget Variances:

This program is projected to have an increase of \$118,720 due to reduction in interagency expenditures associated with a DEP grant and a reduction in expenses associated with equipment in the implementation of the agricultural water use monitoring program.

1.3 Technical Assistance

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017
1.3 Technical Assistance

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 5,735	\$ 15,426	\$ 25,728	\$ 25,336	\$ 25,435	\$ 99	0.4%
Other Personal Services	\$ -	\$ 224	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 898,478	\$ 1,002,081	\$ 1,129,000	\$ 1,020,000	\$ 725,000	\$ (295,000)	-28.9%
Operating Expenses	\$ (1,152)	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 903,061	\$ 1,017,731	\$ 1,154,728	\$ 1,045,336	\$ 750,435	\$ (294,901)	-28.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 25,435	\$ -	\$ -	\$ -	\$ -	\$ 725,000	\$ 750,435

OPERATING AND NON-OPERATING

	Fiscal Year 2016 - 2017		TOTAL
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	
Salaries and Benefits	\$ 25,435	\$ -	\$ 25,435
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 725,000	\$ 725,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 25,435	\$ 725,000	\$ 750,435

District Description:

Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, Development of Regional Impact siting, and Coastal Zone Management efforts.

Changes and Trends:

This program activity includes the District's Cooperative Technical Partnership with FEMA to update flood hazard information and conduct detailed flood studies through the implementation of the FEMA Risk MAP program. This program activity is dependent on FEMA funding. The District will also continue its partnership with FEMA to implement Risk MAP evaluations involving detailed flood-hazard studies and updating flood risk assessments throughout the

IV. Program Allocations

Upper Suwannee River, Santa Fe River, Alapaha River, Econfina River, Steinhatchee River, Withlacoochee River, Waccasassa and Wacissa River watersheds.

The District has historically relied on FEMA grants and District revenues to fund programs and projects in this sub-activity.

Major Budget Items:

The major budget items are for detailed assessments and planning under the Risk MAP program (\$725,000).

Budget Variances:

This program has a projected decrease of \$294,901 reflecting normal variations in FEMA grant watershed activities.

1.4 Other Water Resources Planning and Monitoring Activities

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.4 Other Water Resource Planning and Monitoring Activities

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 69,047	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 431,972	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ (9,537)	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 125,349	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 616,831	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

District Description:

Water resources planning and monitoring activities not otherwise categorized above.

Changes and Trends:

Not applicable.

Major Budget Items:

Not applicable.

IV. Program Allocations

Budget Variances:

This program activity has been transferred to Research, Data Collection, Analysis and Monitoring to reflect programmatic activity. Funds in the FY 2013 Amended Budget was inadvertently coded to this activity.

1.5 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

1.5 Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 86,139	\$ 195,832	\$ 155,134	\$ 154,823	\$ 159,682	\$ 4,859	3.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 105,269	\$ 50,000	\$ 67,500	\$ 67,500	\$ -	0.0%
Operating Expenses	\$ (11,515)	\$ 26,148	\$ 60,000	\$ 68,500	\$ 68,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 37,772	\$ 59,000	\$ 59,000	\$ 59,000	\$ -	0.0%
Fixed Capital Outlay	\$ 17,294	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 91,918	\$ 365,021	\$ 324,134	\$ 349,823	\$ 354,682	\$ 4,859	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 304,682	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 354,682

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 159,682	\$ -	\$ 159,682
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 67,500	\$ -	\$ 67,500
Operating Expenses	\$ 68,500	\$ -	\$ 68,500
Operating Capital Outlay	\$ 59,000	\$ -	\$ 59,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 362,948	\$ -	\$ 354,682

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desktop support, and application development that support the water resources planning and monitoring and related activities.

Changes and Trends:

The District continues to assess cost allocation of technology and information services based on staff assigned to this program. The District will continue to improve technological and informational services to the public and staff.

Funding for this activity is from District and State revenues.

IV. Program Allocations

Major Budget Items:

The major budget items are for salaries and benefits (\$159,682); contractual services for software and network maintenance (\$60,000); computer equipment and supplies (\$34,000); sever upgrades and web site (\$25,000) and computer software (\$64,000).

Budget Variances:

This program has an anticipated increase of \$4,859 due to normal variations in staffing costs.

IV. Program Allocations

2.0 Acquisition, Restoration, and Public Works

This program includes the development and construction of all capital projects (except those contained in Program 3.0), including water resource development projects/water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition (including Save Our Rivers/Preservation 2000/Florida Forever); and the restoration of lands and water bodies.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.0 Acquisition, Restoration and Public Works

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 337,417	\$ 627,822	\$ 563,091	\$ 629,767	\$ 655,803	\$ 26,036	4.1%
Other Personal Services	\$ -	\$ 27,872	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 169,322	\$ 1,471,666	\$ 20,690,300	\$ 22,758,203	\$ 12,354,500	\$ (10,403,703)	-45.7%
Operating Expenses	\$ -	\$ 34,693	\$ 79,530	\$ 46,780	\$ 106,780	\$ 60,000	128.3%
Operating Capital Outlay	\$ -	\$ 45,223	\$ 11,800	\$ 11,800	\$ 11,800	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ 390,447	\$ 5,370,465	\$ 900,000	\$ 100,000	\$ (800,000)	-88.9%
Interagency Expenditures (Cooperative Funding)	\$ 299,095	\$ 257,017	\$ 4,365,648	\$ 5,477,835	\$ 5,369,200	\$ (108,635)	-2.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 805,834	\$ 2,854,740	\$ 31,080,834	\$ 29,824,385	\$ 18,598,083	\$ (11,226,302)	-37.6%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 291,937	\$ 352,866	\$ -	\$ -	\$ 11,000	\$ -	\$ 655,803
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 127,000	\$ 4,762,937	\$ -	\$ -	\$ 5,464,563	\$ 2,000,000	\$ 12,354,500
Operating Expenses	\$ 5,000	\$ 89,280	\$ -	\$ -	\$ 12,500	\$ -	\$ 106,780
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 11,800	\$ -	\$ 11,800
Fixed Capital Outlay	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 3,058,000	\$ -	\$ -	\$ 2,311,200	\$ -	\$ 5,369,200
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 423,937	\$ 8,363,083	\$ -	\$ -	\$ 7,811,063	\$ -	\$ 18,598,083

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	6	\$ 346,112	\$ 655,803	\$ -	\$ 655,803
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 13,500	\$ 12,341,000	\$ 12,354,500
Operating Expenses	-	\$ -	\$ 17,500	\$ 89,280	\$ 106,780
Operating Capital Outlay	-	\$ -	\$ 11,800	\$ -	\$ 11,800
Fixed Capital Outlay	-	\$ -	\$ -	\$ 100,000	\$ 100,000
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ 1,200	\$ 5,368,000	\$ 5,369,200
Debt	-	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	-	\$ -	\$ -	\$ -	\$ -
TOTAL			\$ 699,803	\$ 17,898,280	\$ 18,598,083

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-15	2015-16	2016-17	Difference	% Change
Authorized Positions	6	5	6	6	6	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	1	1	1	1	-	0.0%
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	6	6	7	7	7	-	0.0%

IV. Program Allocations

Changes and Trends:

The District has curtailed its land acquisition program to focus only on environmentally high-value properties meeting core mission priorities. In addition, the District proposes to continue the surplus land effort which identifies those parcels owned by the District that are no longer needed for conservation purposes. Surplus land sales are dependent upon market conditions. Revenue from the surplus lands program will be used to acquire environmentally sensitive lands of higher value in meeting core mission priorities.

The District continues to emphasize and focus on springs restoration and protection; water supply development to ensure a sustainable water supply that includes, but is not limited to, aquifer replenishment projects, dispersed water storage projects, surface water storage projects, alternative water supply projects, and conservation projects; and water quality improvement projects.

Also, the District has brought the Agriculture cost-share program and the Regional Initiative Valuing Environmental Resources (RIVER) cost-share program for governmental entities into the operational budget.

The District has historically relied on District revenues, fund balance and State revenues to implement regional water-resource development projects to ensure an adequate water supply, implement spring restoration projects, and address water quality issues.

Major Budget Items:

The major budget items are for the Ichetucknee Water Quality Improvement Project (\$1,000,000); Agriculture cost-share projects (\$1,300,000); water resource development projects (\$1,600,000); West Ridge Aquifer Recharge Project (\$350,000); RIVER cost-share projects (\$2,883,000) salaries and benefits (\$655,803); agricultural springs projects (\$4,366,000); EPA 319 grant agricultural activities cost-share (\$2,000,000); Hornsby Springs Water Quality Improvement Project (\$450,000); Convict and Ravine Springs Nutrient Capture and Treatment Project (\$430,000); Fanning Springs Water Quality Improvement Phases I and II (\$1,560,000); Columbia County Water Conservation Initiative (\$250,000); DOT Stake Bypass Mitigation Project (\$775,000); Suwannee River Partnership (\$175,000); property acquisition for monitoring well sites (\$100,000) and DOT Union County LAP projects (\$350,000).

Budget Variances:

The projected decrease of \$11,226,302 is due to completion of springs grants projects, completion of cost-share projects, acquisitions in the prior fiscal year and spend down associated with the implementation of the Ichetucknee Water Quality Improvement Project.

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2016-17
Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)		7.00	\$	29,824,385
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	-
1.00		-	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	(10,403,703)
5.00	Completion of springs and agricultural projects.	(10,403,703)	0.00	
6.00		-	0.00	
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				(800,000)
11.00	Purchase of land	(800,000)		
12.00		-		
Interagency Expenditures (Cooperative Funding)				(108,635)
13.00	Springs project completion	(108,635)		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL REDUCTIONS			0.00	(11,312,338)

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
2.0 Acquisition, Restoration and Public Works
Fiscal Year 2015-16
Preliminary Budget - January 15, 2015

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	26,036
1.00	Shift in employees hours to more accurately reflect where actual time was charged in prior year.	26,036	0.00	
2.00			0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services				-
5.00		-	0.00	
6.00		-	0.00	
Operating Expenses				60,000
7.00	Soil Moisture Probes	60,000		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL NEW ISSUES			0.00	86,036
2.0 Acquisition, Restoration and Public Works				
Total Workforce and Preliminary Budget for FY 2016-17			7.00	\$ 18,598,083

IV. Program Allocations

Major Budget Items:

The projected reduction in contracted services reflects the completion of springs projects, completion of agricultural cost-share projects. The reduction in interagency expenditures is due to completion of the Middle Suwannee River Restoration and Aquifer Recharge construction activities and the reduction in fixed capital outlay relates to the budget for acquisitions in the prior fiscal year.

IV. Program Allocations

2.1 Land Acquisition

SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.1 - Land Acquisition

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 116,770	\$ 165,953	\$ 61,866	\$ 114,237	\$ 115,632	\$ 1,395	1.2%
Other Personal Services	\$ -	\$ 18,233	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 71,620	\$ 73,460	\$ 134,500	\$ 127,000	\$ 127,000	\$ -	0.0%
Operating Expenses	\$ -	\$ 5,875	\$ 3,000	\$ 5,000	\$ 5,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ 390,447	\$ 5,341,265	\$ 900,000	\$ 100,000	\$ (800,000)	-88.9%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 188,390	\$ 653,968	\$ 5,540,631	\$ 1,146,237	\$ 347,632	\$ (798,605)	-69.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 247,632	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 347,632

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 115,632	\$ -	\$ 115,632
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 127,000	\$ 127,000
Operating Expenses	\$ 5,000	\$ -	\$ 5,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 100,000	\$ 100,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 120,632	\$ 227,000	\$ 347,632

District Description:

This activity includes District acquisition of lands for flood protection; water storage; water management, conservation and protection of water resources; aquifer recharge; and preservation of wetlands, streams and lakes. Funds from the Florida Forever program and the District's surplus land sales are used for land acquisitions.

Changes and Trends:

The District continues to focus its land acquisition program on highly valued environmental properties meeting core mission priorities. In addition, the District will continue the surplus land efforts which identify those parcels owned by the District that are no longer needed for conservation purposes. Surplus land sales are dependent upon market conditions. Revenue from the surplus lands program will be used to acquire environmentally sensitive lands of higher value in meeting core mission priorities.

During the past several of years, the District has been successful in partnering with the National Guard Bureau to acquire base-buffering lands near Camp Blanding that will benefit natural systems and provide opportunities for aquifer replenishment and natural systems restoration. At this time, the District has not identified any specific acquisition projects for FY 2017.

IV. Program Allocations

The District is proposing to continue to fund land acquisition for monitoring well sites and pre-acquisition activities to prepare for potential additional base buffering and less than fee acquisition opportunities.

Major Budget Items:

The major budget items are for salaries and benefits (\$115,632) and pre-acquisition; acquisition costs (\$127,000) and monitoring well site acquisitions (\$100,000).

Budget Variances:

This program anticipates a decrease of \$798,605 due to acquisitions in the prior fiscal year.

2.2 Water Source Development

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.2 - Water Source Development

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 64,781	\$ 439,889	\$ 399,101	\$ 447,021	\$ 444,443	\$ (2,578)	-0.6%
Other Personal Services	\$ -	\$ 7,337	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 97,702	\$ 1,023,802	\$ 10,871,800	\$ 11,839,000	\$ 10,077,000	\$ (1,762,000)	-14.9%
Operating Expenses	\$ -	\$ 23,683	\$ 61,780	\$ 29,280	\$ 89,280	\$ 60,000	204.9%
Operating Capital Outlay	\$ -	\$ 38,503	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 134,095	\$ 257,017	\$ 1,879,167	\$ 2,025,500	\$ 1,918,000	\$ (107,500)	-5.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 296,578	\$ 1,790,231	\$ 13,211,848	\$ 14,340,801	\$ 12,528,723	\$ (1,812,078)	-12.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 128,092	\$ 4,799,568	\$ -	\$ -	\$ 5,601,063	\$ 2,000,000	\$ 12,528,723

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 444,443	\$ -	\$ 444,443
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 10,077,000	\$ 10,077,000
Operating Expenses	\$ -	\$ 89,280	\$ 89,280
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 1,918,000	\$ 1,918,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 444,443	\$ 12,084,280	\$ 12,528,723

District Description:

Water-resource development projects and regional or local water-supply development assistance projects designed to increase the availability of water supplies for consumptive use; also other water-resource development activities not necessarily contained in regional water supply plans but which provide water supply benefits.

There are two sub-activities under 2.2 Water Source Development. See sub-activities below for their program description, changes and trends, major budget items, and budget variances.

IV. Program Allocations

Changes and Trends:

The District's 2010 Water Supply Assessment identified four water-resource caution areas. The District is collaborating with the NFRWSP to develop a regional water supply plan. The District continues to increase its focus on water supply development to ensure a sustainable water supply that includes, but is not limited to, aquifer recharge projects, alternative water supply projects, conservation projects and water-quality improvement projects. MFLs for the Lower Santa Fe River, Ichetucknee River, and Priority Springs indicate that these systems are in recovery. Both of these MFLs have cross-boundary effects.

The District is proposing to continue both the Agricultural cost-share program and RIVER cost-share program. The District is also proposing to continue its collaboration with DEP and DACS on the Suwannee River Partnership to reduce nutrient loadings and implement irrigation efficiencies throughout the Suwannee River basin.

Primary funding for this program is from District revenues, fund balance, State grants and Federal grants.

Major Budget Items:

The major budget items are for the Agriculture cost-share projects (\$1,300,000); RIVER cost-share (\$1,243,000); salaries and benefits (\$444,443); water-resource development projects (\$1,600,000); agricultural springs projects (\$4,366,000); EPA 319 grant agricultural activities cost-share (\$2,000,000); Hornsby Springs Water Quality Improvement Project (\$450,000); Convict and Ravine Springs Nutrient Capture and Treatment Project (\$430,000); West Ridge Aquifer Recharge Project (\$350,000) and Suwannee River Partnership (\$175,000).

Budget Variances:

This program is projected to decrease by \$1,812,078 due to the completion of spring activities, completion of springs grants projects and completion of Agriculture and RIVER cost-share projects.

IV. Program Allocations

2.2.1 Water Resource Development Projects

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.2.1 Water Resource Development Projects

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 63,741	\$ 394,261	\$ 322,772	\$ 350,804	\$ 344,070	\$ (6,734)	-1.9%
Other Personal Services	\$ -	\$ 7,142	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 97,702	\$ 1,022,773	\$ 10,621,800	\$ 11,839,000	\$ 10,077,000	\$ (1,762,000)	-14.9%
Operating Expenses	\$ -	\$ 23,683	\$ 61,780	\$ 29,280	\$ 89,280	\$ 60,000	204.9%
Operating Capital Outlay	\$ -	\$ 38,503	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 112,144	\$ 275,000	\$ 1,023,000	\$ 675,000	\$ (348,000)	-34.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 161,443	\$ 1,598,506	\$ 11,281,352	\$ 13,242,084	\$ 11,185,350	\$ (2,056,734)	-15.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 27,719	\$ 3,556,568	\$ -	\$ -	\$ 5,601,063	\$ 2,000,000	\$ 11,185,350

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 344,070	\$ -	\$ 344,070
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 10,077,000	\$ 10,077,000
Operating Expenses	\$ -	\$ 89,280	\$ 89,280
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 675,000	\$ 675,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 344,070	\$ 10,841,280	\$ 11,185,350

District Description:

Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in subsection 373.019(21), F.S. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water-resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable, and the water-resource development work program.

Changes and Trends:

The District has established four water-resource caution areas: Alapaha River, Lower Santa Fe River, Upper Santa Fe River, and Upper Suwannee. Additionally, MFLs for the Lower Santa Fe River, Ichetucknee River, and Priority Springs show that these water bodies are in recovery.

The District's agricultural cost-share program is to assist agricultural producers to reduce groundwater withdrawals through implementation of projects that increase irrigation efficiency and water conservation. Also, the District will partner with agricultural producers to assist with nutrient management technology. To date, the District has approved 156 irrigation retrofits and 354 advanced irrigation scheduling tools for an estimated water savings of 10.17 million gallons per day (mgd).

IV. Program Allocations

Primary funding for this sub-activity is from District revenues, fund balance State grants and Federal grants.

Major Budget Items:

The major budget items are Agricultural cost-share projects (\$1,300,000); salaries and benefits (\$344,070); agricultural springs projects (\$4,366,000); EPA 319 grant agricultural activities cost-share (\$2,000,000); water resource development projects (\$1,600,000); Hornsby Springs Water Quality Improvement Project (\$450,000); Convict and Ravine Springs Nutrient Capture and Treatment Project (\$430,000); West Ridge Aquifer Recharge Project (\$350,000) and Suwannee River Partnership (\$175,000).

Budget Variances:

This program is projected to decrease by \$2,056,734 resulting from completion of spring activities and projects, completion of Middle Suwannee River Restoration and Aquifer Recharge construction activities, and completion of Agriculture cost-share projects. The \$60,000 in operating expenses is for purchase of soil moisture probes that will save water.

2.2.2 Water Supply Development Assistance

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.2.2 Water Supply Development Assistance

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 109	\$ 45,628	\$ 76,329	\$ 96,216	\$ 100,373	\$ 24,044	25.0%
Other Personal Services	\$ -	\$ 195	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 1,029	\$ 250,000	\$ -	\$ -	\$ (250,000)	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 134,095	\$ 144,873	\$ 1,604,167	\$ 1,002,500	\$ 1,243,000	\$ (361,167)	-36.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 134,204	\$ 191,725	\$ 1,930,496	\$ 1,098,716	\$ 1,343,373	\$ (587,123)	-53.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 100,373	\$ 1,243,000	\$ -	\$ -	\$ -	\$ -	\$ 1,343,373

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 100,373	\$ -	\$ 100,373
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 1,243,000	\$ 1,243,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 100,373	\$ 1,243,000	\$ 1,343,373

District Description:

This activity includes financial assistance for regional or local water-supply development projects. Such projects may include the construction of facilities included in the term "water supply development" as defined in subsection 373.019(21), F.S.

IV. Program Allocations

Changes and Trends:

The District's RIVER program is a cost-share program available to governmental entities to implement projects that protect water supply, improve water quality, restore natural systems, and provide flood protection. Primary funding for this program is from District reserves brought into the operating budget.

Funding for this sub-activity is from District revenues and fund balance.

Major Budget Items:

The major budget items are for implementation of RIVER projects (\$1,243,000) and salaries and benefits (\$100,373).

Budget Variances:

The projected increase of \$274,656 is a result of RIVER projects that are expected to be complete or spend down in the fiscal year.

2.3 Surface Water Projects

SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.3 - Surface Water Projects

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ 20,987	\$ 35,537	\$ 22,979	\$ 25,427	\$ 2,448	10.7%
Other Personal Services	\$ -	\$ 2,302	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 369,715	\$ 9,311,000	\$ 9,328,264	\$ 1,787,000	\$ (7,541,264)	-80.8%
Operating Expenses	\$ -	\$ 311	\$ 2,750	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ 29,200	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ 1,686,135	\$ -	\$ (1,686,135)	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ 393,315	\$ 9,378,487	\$ 11,037,378	\$ 1,812,427	\$ (9,224,951)	-83.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 12,000	\$ 1,800,427	\$ -	\$ -	\$ -	\$ -	\$ 1,812,427

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 25,427	\$ -	\$ 25,427
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 1,787,000	\$ 1,787,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 25,427	\$ 1,787,000	\$ 1,812,427

District Description:

Projects that restore or protect surface water quality, related resources, or provide flood protection through the acquisition and improvement of land, construction of public works, and other activities.

IV. Program Allocations

Changes and Trends:

Springs restoration continues to be a focus of the District. Many springs throughout the District exceed the TMDL thresholds. The District has been successful in obtaining DEP springs grants for restoration projects to reduce nutrient loadings to various water bodies. The DEP springs grant for the Ichetucknee River Water Quality Improvement project is expected to be complete in FY 2017. Also, the FY 2016 DEP springs grant for the Ichetucknee Trace-Cannon Creek Project is anticipated to be complete by the end of FY 2016. Additionally, the DOT Starke Bypass Mitigation Project is projected to be completed in FY 2017.

Funding for this sub-activity is from fund balance and State grants.

Major Budget Items:

The major budget items are the Ichetucknee River Water Quality Improvement project (\$1,000,000) and the DOT Starke Bypass Mitigation Project (\$775,000).

Budget Variances:

The program is anticipated to have a decrease of \$9,224,951 resulting from spend down associated with the implementation of the Ichetucknee Springshed Water Quality Improvement Project, Ichetucknee Trace-Cannon Creek Project and DOT Starke Bypass Mitigation Project.

2.4 Other Cooperative Projects

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017
2.4 - Other Cooperative Projects

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 113,888	\$ 993	\$ 20,998	\$ -	\$ 23,088	\$ 23,088	>100%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 363,000	\$ 1,450,439	\$ 350,000	\$ (1,100,439)	-75.9%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 165,000	\$ -	\$ 2,486,481	\$ 1,765,000	\$ 3,450,000	\$ 1,685,000	95.5%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 278,888	\$ 993	\$ 2,870,479	\$ 3,215,439	\$ 3,823,088	\$ 607,649	18.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ -	\$ 1,663,088	\$ -	\$ -	\$ 2,160,000	\$ -	\$ 3,823,088

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 23,088	\$ -	\$ 23,088
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 350,000	\$ 350,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 3,450,000	\$ 3,450,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 23,088	\$ 3,800,000	\$ 3,823,088

IV. Program Allocations

District Description:

This activity includes any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include a project resulting in a capital facility that is owned or operated by the water management district.

Changes and Trends:

Budgeted funds will support coordination of cooperative restoration and water quality projects with State and local governments to assist the District in furthering water conservation, ensuring an adequate and sustainable water supply, improving water quality, and enhancing natural systems. It is anticipated that half of the RIVER cost-share projects will be categorized under this sub-activity.

Funding is from the District's RIVER committed reserves and State grants.

Major Budget Items:

Funding is for construction activities relating to the District's RIVER cost-share program for governmental entities (\$1,640,000), Fanning Springs Water Quality Improvement Phases I and II (\$1,560,000), Union County LAP Projects (\$350,000) and Columbia County Water Conservation Initiative (\$250,000).

Budget Variances:

The expected increase of \$607,649 is a result of interagency expenditures associated with anticipated increased RIVER projects and with anticipated construction activities for the Fanning Springs Water Quality Improvement Phases I and II restoration projects.

2.7 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

2.7 - Technology and Information Services

Fiscal Year 2016 - 2017

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 41,978	\$ -	\$ 45,589	\$ 45,530	\$ 47,213	\$ 1,683	3.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 4,689	\$ 10,000	\$ 13,500	\$ 13,500	\$ -	0.0%
Operating Expenses	\$ -	\$ 4,824	\$ 12,000	\$ 12,500	\$ 12,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 6,720	\$ 11,800	\$ 11,800	\$ 11,800	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ 1,200	\$ 1,200	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 41,978	\$ 16,233	\$ 79,389	\$ 84,530	\$ 86,213	\$ 1,683	2.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 36,213	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 136,213

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 47,213	\$ -	\$ 47,213
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 13,500	\$ -	\$ 13,500
Operating Expenses	\$ 12,500	\$ -	\$ 12,500
Operating Capital Outlay	\$ 11,800	\$ -	\$ 11,800
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 1,200	\$ -	\$ 1,200
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 86,213	\$ -	\$ 86,213

IV. Program Allocations

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the acquisition, restoration and public works programs and related activities.

Changes and Trends:

Cost allocation of technology and information services based on staff assigned to this program.

District revenues, State revenues and Federal revenues fund this activity.

Major Budget Items:

The major items include salaries and benefits (\$47,213); computer and peripheral equipment maintenance and replacement, (\$11,800); network and software licensing and maintenance (\$5,500); and computer software (\$16,000).

Budget Variances:

The program is anticipated to have an increase of \$1,683 due normal variations in staffing costs.

IV. Program Allocations

3.0 Operation and Maintenance of Lands and Works

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.0 Operation and Maintenance of Lands and Works

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual-Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Tentative Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 622,097	\$ 480,032	\$ 616,272	\$ 679,202	\$ 700,574	\$ 21,372	3.1%
Other Personal Services	\$ -	\$ 11,373	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 873,275	\$ 714,173	\$ 1,297,900	\$ 1,069,875	\$ 1,012,875	\$ (57,000)	-5.3%
Operating Expenses	\$ 467,923	\$ 609,392	\$ 593,209	\$ 614,334	\$ 646,338	\$ 32,004	5.2%
Operating Capital Outlay	\$ -	\$ 41,236	\$ 14,750	\$ 14,750	\$ 14,750	\$ -	0.0%
Fixed Capital Outlay	\$ 1,844	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 244,186	\$ 184,781	\$ 178,500	\$ 235,500	\$ 214,000	\$ (21,500)	-9.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,209,325	\$ 2,040,987	\$ 2,700,631	\$ 2,613,661	\$ 2,588,537	\$ (25,125)	-1.0%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 342,568	\$ -	\$ -	\$ -	\$ 358,006	\$ -	\$ 700,574
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 432,875	\$ -	\$ -	\$ -	\$ 580,000	\$ -	\$ 1,012,875
Operating Expenses	\$ 425,523	\$ -	\$ -	\$ -	\$ 220,815	\$ -	\$ 646,338
Operating Capital Outlay	\$ 14,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,750
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ 214,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,215,716	\$ -	\$ -	\$ -	\$ 1,372,821	\$ -	\$ 2,588,537

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	7	\$ 394,721	\$ 700,574	\$ -	\$ 700,574
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 926,875	\$ 86,000	\$ 1,012,875
Operating Expenses	-	\$ -	\$ 610,338	\$ 36,000	\$ 646,338
Operating Capital Outlay	-	\$ -	\$ 14,750	\$ -	\$ 14,750
Fixed Capital Outlay	-	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ 173,500	\$ 40,500	\$ 214,000
Debt	-	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	-	\$ -	\$ -	\$ -	\$ -
TOTAL			\$ 2,426,037	\$ 162,500	\$ 2,588,537

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						Difference	% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	% Change		
Authorized Positions	8	8	7	7	7	7	-	0.0%
Contingent Worker	0	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	0	-	-
Intern	0	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	0	-	-
TOTAL WORKFORCE	8	8	7	7	7	7	-	0.00%

Changes and Trends:

The District is responsible for the stewardship of 160,203 acres of fee ownership and the monitoring of 126,821 acres of conservation easements. The District headquarters site includes 23,000 square feet of office space, a storage building, a garage/storage facility, and an associated parking lot.

IV. Program Allocations

The District continues to explore methods to reduce land management costs, while maintaining critical functions to keep natural systems healthy, to explore options to reduce operational costs associated with land management activities, and to surplus lands no longer need for core mission responsibilities. Since 1983, the District has surplused 29,064.

Emphasis is placed on acquiring lands most important to the protection of rivers, wetlands, floodplains, ecosystems, freshwater springs, and recharge areas. Conservation lands acquired by the District are managed to meet multiple-use objectives including protection of water resources, restoration of altered lands, preservation of existing natural communities, protection of rare and endangered species, public use, and production of renewable resources.

Staff typically controls invasive plants as needed for specific tracts; problem areas are typically small and easily controlled by hand application or removal of invasive species. Infestations beyond the immediate control of District land management staff are typically contracted out. Payment In Lieu of Taxes (PILT) payments of roughly \$380,611 per year are distributed to 13 out of the 15 counties in the District's jurisdiction. The projected increase in PILT expenditures relates to land acquisitions that occurred in the prior fiscal year.

The District continues to assess land management activities for cost efficiencies. Approximately 12% of the District lands are managed by cooperating partners. The District has enhanced its use of inmate labor to reduce facility, fleet services, and land management contractor services to continue to reduce expenditures.

Funding for this program is from District revenues and State reserves.

Budget Variances:

The projected decrease of \$25,125 is due to aligning expenditures to actuals in the prior fiscal year.

IV. Program Allocations

Suwannee River Water Management District

REDUCTIONS - NEW ISSUES

3.0 Operation and Maintenance of Lands and Works

Fiscal Year 2016-17

Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)		7.00	\$	2,613,661
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	-
1.00		-	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	(57,000)
5.00	Decrease in budget to reflect prior years actuals	(57,000)	0.00	
6.00		-	0.00	
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				(21,500)
13.00	Tw in River State Forest Tree herbicide work completion	(21,500)		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL REDUCTIONS			0.00	(78,500)

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
3.0 Operation and Maintenance of Lands and Works
Fiscal Year 2016-17
Preliminary Budget - January 15, 2015

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			0.00	21,372	
1.00	Shift in hours to address program needs	21,372	0.00		
2.00		-	0.00		
Other Personal Services			0.00	-	
3.00		-	0.00		
4.00		-	0.00		
Contracted Services			0.00	-	
5.00		-	0.00		
6.00		-	0.00		
Operating Expenses				32,004	
7.00	Increase in budget to reflect prior years actuals	32,004			
8.00		-			
Operating Capital Outlay				-	
9.00		-			
10.00		-			
Fixed Capital Outlay				-	
11.00		-			
12.00		-			
Interagency Expenditures (Cooperative Funding)				-	
13.00		-			
14.00		-			
Debt				-	
15.00		-			
16.00		-			
Reserves				-	
17.00		-			
18.00		-			
TOTAL NEW ISSUES			0.00	53,375	
3.0 Operation and Maintenance of Lands and Works					
Total Workforce and Preliminary Budget for FY 2016-17			7.00	\$ 2,588,537	

IV. Program Allocations

Major Budget Items:

The salaries and benefits increase is a result of increased staffing costs. The increase in operating expenses is primarily associated with hydrological maintenance and improvement activities on District-owned land. The reduction in interagency expenditures is due to projected decreased tree planting and herbicide work. The reduction in other personal services more closely reflects the prior year actuals.

IV. Program Allocations

3.1 Land Management

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.1 - Land Management

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 530,888	\$ 445,603	\$ 527,881	\$ 590,373	\$ 608,006	\$ 17,633	3.0%
Other Personal Services	\$ -	\$ 11,373	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 773,075	\$ 652,118	\$ 838,900	\$ 828,000	\$ 780,000	\$ (48,000)	-5.8%
Operating Expenses	\$ 270,429	\$ 380,659	\$ 403,209	\$ 432,209	\$ 453,213	\$ 21,004	4.9%
Operating Capital Outlay	\$ -	\$ 12,119	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ 1,844	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 244,186	\$ 184,781	\$ 178,500	\$ 235,500	\$ 214,000	\$ (21,500)	-9.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 1,820,422	\$ 1,686,653	\$ 1,948,490	\$ 2,086,082	\$ 2,055,219	\$ (30,863)	-1.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 732,398	\$ -	\$ -	\$ -	\$ 1,322,821	\$ -	\$ 2,055,219

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 608,006	\$ -	\$ 608,006
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 744,000	\$ 36,000	\$ 780,000
Operating Expenses	\$ 448,213	\$ 5,000	\$ 453,213
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 173,500	\$ 40,500	\$ 214,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,973,719	\$ 81,500	\$ 2,055,219

District Description:

Maintenance, custodial, public use improvements, and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever or other land acquisition programs.

Changes and Trends:

The District continues to evaluate its land management activities to realize cost efficiencies in road maintenance, contractual services, and operating expenses. This program is funded by the Land Acquisition Trust Fund and District revenues.

The District's objective is to conduct prescribe fire on 7,600 to 12,100 acres per year. Roughly 97% of District lands are open to the public. Lands that are not open to the public are properties that were acquired for wellfields and water resource development projects. More than 105,000 acres or 65% of District lands are open to hunting. Additionally, the District has 242 miles of trails, 30 trailheads, 17 designated picnic areas and 11 interpretive sites.

Major Budget Items:

The major projects in this activity include land management initiatives involving prescribed burning (\$363,000); road and boundary maintenance (\$197,300) recreation site maintenance (\$149,700); timber management and reforestation (\$219,000); natural community management (\$78,000); salaries and benefits (\$608,006); Payment In Lieu of Taxes (\$380,611) and hydrological maintenance and improvements (\$41,000).

IV. Program Allocations

Budget Variances:

The program has anticipated a decrease of \$30,863 due to reduction in projected prescribe fire acreage from a predicted strong El Nino.

3.3 Facilities

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.3 - Facilities

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 27,416	\$ 9,234	\$ 15,218	\$ 15,183	\$ 15,622	\$ 439	2.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 7,625	\$ 45,899	\$ 331,500	\$ 120,000	\$ 121,000	\$ 1,000	0.8%
Operating Expenses	\$ 46,509	\$ 132,187	\$ 155,000	\$ 145,000	\$ 145,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 81,550	\$ 202,320	\$ 501,718	\$ 280,183	\$ 281,622	\$ 1,439	0.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 231,622	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 281,622

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 15,622	\$ -	\$ 15,622
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 71,000	\$ 50,000	\$ 121,000
Operating Expenses	\$ 145,000	\$ -	\$ 145,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 231,622	\$ 50,000	\$ 281,622

District Description:

This activity includes the operation and maintenance of district support and administrative facilities.

Changes and Trends:

This program activity includes operation and maintenance of the District headquarters buildings and facilities. The District headquarters site includes 23,000 square feet of office space, a laboratory/storage building, a garage/storage facility, and associated parking lot.

Funding is from District revenues and State revenues.

Major Budget Items:

The major budget items in this activity are for facilities maintenance and supplies (\$140,000); utilities (\$54,000); property and casualty insurance (\$60,000); and salaries and benefits (\$15,622).

Budget Variances:

The program is anticipated to have a decrease of \$1,439 due to anticipated costs for janitorial services and normal variations in staffing costs.

IV. Program Allocations

3.4 Invasive Plant Control

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.4 - Invasive Plant Control

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 13,084	\$ 24,224	\$ 23,452	\$ 24,037	\$ 25,164	\$ 1,127	4.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 5,280	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ (794)	\$ 1,110	\$ 20,000	\$ 20,000	\$ 31,000	\$ 11,000	55.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 17,570	\$ 25,334	\$ 43,452	\$ 44,037	\$ 56,164	\$ 12,127	27.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 56,164	-	\$ -	\$ -	\$ -	\$ -	\$ 56,164

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 25,164	\$ -	\$ 25,164
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ 31,000	\$ 31,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 25,164	\$ 31,000	\$ 56,164

District Description:

This activity includes the treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

Changes and Trends:

This program activity is comprised solely of invasive upland plant treatment on District lands via contract and routine land management practices. Invasive plant management is not a significant issue in the District. The District does not conduct any aquatic plant control programs. Staff typically controls invasive plants as needed for specific tracts; problem areas are typically small and easily controlled by hand application or removal of invasive species. Infestations beyond the immediate control of District land management staff are typically contracted out.

Funding for this program is from District revenues.

Major Budget Items:

Salaries and benefits (\$25,164) and contractual services for invasive species management (\$31,000) are the major budget items for this program.

Budget Variances:

The anticipated increase of \$12,127 is due to normal variation in staffing costs and projected increase in the treatment acreage for invasive plant control associated with the increase in tree harvesting.

IV. Program Allocations

3.6 Fleet Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.6 - Fleet Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 9,579	\$ 971	\$ 10,938	\$ 10,903	\$ 11,862	\$ 959	8.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 87,295	\$ -	\$ 115,000	\$ 105,000	\$ 95,000	\$ (10,000)	-9.5%
Operating Expenses	\$ -	\$ 88,262	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ 4,337	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 96,874	\$ 93,570	\$ 125,938	\$ 115,903	\$ 106,862	\$ (9,041)	-7.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 106,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 106,862

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 11,862	\$ -	\$ 11,862
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 95,000	\$ -	\$ 95,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 106,862	\$ -	\$ 106,862

District Description:

This activity provides for the procurement, management and maintenance of automotive vehicles, heavy and light equipment, boats and small engines, and related District equipment.

Changes and Trends:

This program activity includes vehicle maintenance and fuel for the District's fleet, which is a recurring activity. The District contracts for vehicle maintenance, and uses 120,000 miles or 12 years in fleet as a replacement criteria.

This program is funded by District revenues.

Major Budget Items:

The major budget items are for fleet fuel (\$65,000), vehicle maintenance (\$30,000), and salaries and benefits (\$11,862).

Budget Variances:

The anticipated decrease is a result of aligning fuel cost with actuals.

IV. Program Allocations

3.7 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

3.7 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Tentative-Amended)	% of Change (Tentative - Amended)
Salaries and Benefits	\$ 41,130	\$ -	\$ 38,783	\$ 38,706	\$ 39,920	\$ 1,214	3.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 16,156	\$ 12,500	\$ 16,875	\$ 16,875	\$ -	0.0%
Operating Expenses	\$ 151,779	\$ 7,174	\$ 15,000	\$ 17,125	\$ 17,125	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 9,780	\$ 14,750	\$ 14,750	\$ 14,750	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 192,909	\$ 33,110	\$ 81,033	\$ 87,456	\$ 88,670	\$ 1,214	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 88,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,670

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 39,920	\$ -	\$ 39,920
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 16,875	\$ -	\$ 16,875
Operating Expenses	\$ 17,125	\$ -	\$ 17,125
Operating Capital Outlay	\$ 14,750	\$ -	\$ 14,750
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 88,670	\$ -	\$ 88,670

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the operations and maintenance of lands and works programs and related activities.

Changes and Trends:

Cost allocation of technology and information services based on activities assigned to this program. This program is funded by District revenues.

Major Budget Items:

The major items include salaries and benefits (\$39,920); computer and peripheral equipment maintenance, replacement, supplies, and upgrades (\$32,250) and computer software (\$14,375).

Budget Variances:

The anticipated program increase of \$1,214 is due to normal variation in staffing costs.

IV. Program Allocations

4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource permitting, permit administration and enforcement, and any delegated regulatory programs and proprietary interests of the State of Florida's sovereign submerged lands.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

4.0 Regulation

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 1,003,947	\$ 915,005	\$ 1,006,046	\$ 995,098	\$ 1,046,095	\$ 50,997	5.1%
Other Personal Services	\$ -	\$ 30,258	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 52,303	\$ 145,609	\$ 85,000	\$ 90,250	\$ 74,250	\$ (16,000)	-17.7%
Operating Expenses	\$ 113,264	\$ 40,045	\$ 76,700	\$ 94,050	\$ 88,800	\$ (5,250)	-5.6%
Operating Capital Outlay	\$ -	\$ 51,713	\$ 95,700	\$ 120,700	\$ 95,700	\$ (25,000)	-20.7%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 15,000	\$ 19,000	\$ 19,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,169,514	\$ 1,182,630	\$ 1,278,446	\$ 1,319,098	\$ 1,323,845	\$ 4,747	0.4%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 559,595	\$ -	\$ -	\$ -	\$ 486,500	\$ -	\$ 1,046,095
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 32,750	\$ -	\$ -	\$ -	\$ 41,500	\$ -	\$ 74,250
Operating Expenses	\$ 88,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,800
Operating Capital Outlay	\$ 83,700	\$ -	\$ -	\$ -	\$ 12,000	\$ -	\$ 95,700
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 783,845	\$ -	\$ -	\$ -	\$ 540,000	\$ -	\$ 1,323,845

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	11	\$ 565,238	\$ 1,046,095	\$ -	\$ 1,611,344
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 74,250	\$ -	\$ 74,250
Operating Expenses			\$ 88,800	\$ -	\$ 88,800
Operating Capital Outlay			\$ 70,700	\$ 25,000	\$ 95,700
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 19,000	\$ -	\$ 19,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 1,298,845	\$ 25,000	\$ 1,323,845

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2015-2017	Difference	% Change
Authorized Positions	11	10	11	11	11	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	11	10	11	11	11	-	0.0%

IV. Program Allocations

Changes and Trends:

The workload for permitting is highly variable and depends upon market trends. The District is continuing to improve review and management of all permitting programs.

Water Use Permits (WUPs) are typically issued for 20-year terms. Efforts are being made to verify that current permit allocations are consistent with field conditions. This data is used in the District's water supply planning efforts and in evaluations of MFLs.

Agricultural producers are required to modify their water use permits to qualify for irrigation retrofit reimbursements when participating in the Agriculture cost-share program. This initiative has resulted in an increased number of WUPs applications for modifications.

Procedural changes to District program activity administration, allowing contractors to obtain well construction permits online, has resulted in cost savings to the District and to contractors, and reduces the amount of paperwork and processing required of District staff.

The District has implemented e-permitting for Water Well Permitting, Water Use Permitting and Environmental Resource Permitting programs. The District's contracts piggybacked with St. Johns River Water Management District (SJRWMD) to implement the e-permitting initiative.

The District receives State appropriations of \$453,000 to implement the ERP program. This funding level is anticipated to remain the same.

Budget Variances:

The projected increase in staffing costs for this program reflects the projected increased regulatory activity levels related to the improvement in the economy, cost-share and grant programs that require permit modifications to reflect project benefits and normal variations in staffing costs. The decreases in contractual services and operating expenses are a result of more closely aligning expenditures to prior year actuals.

IV. Program Allocations

Suwannee River Water Management District

REDUCTIONS - NEW ISSUES

4.0 Regulation

Fiscal Year 2016-17

Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)		11.00	\$	1,319,098
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	-
1.00	Shift in hours to address program needs	-		
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	(16,000)
5.00	Decrease in budget to reflect prior years actuals	(16,000)	0.00	
6.00		-	0.00	
Operating Expenses				(5,250)
7.00	Decrease in budget to reflect prior years actuals	(5,250)		
8.00		-		
Operating Capital Outlay				(25,000)
9.00	Reduction in vehicle purchases	(25,000)		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL REDUCTIONS			0.00	(46,250)

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
4.0 Regulation
Fiscal Year 2016-17
Preliminary Budget - January 15, 2015

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	50,997
1.00	Shift in hours to address program needs	50,997	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	-
5.00		-	0.00	
6.00		-		
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL NEW ISSUES			0.00	50,997
4.0 Regulation				
Total Workforce and Preliminary Budget for FY 2016-17			11.00	\$ 1,323,845

IV. Program Allocations

Major Budget Items:

The major budget items under this activity are for salaries and benefits, use of external legal services, purchase of two replacement vehicles publication of notices and training.

IV. Program Allocations

4.1 Consumptive Use Permitting

SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

4.1 - Consumptive Use Permitting

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 452,799	\$ 292,015	\$ 320,884	\$ 297,807	\$ 326,623	\$ 28,816	9.7%
Other Personal Services	\$ -	\$ 7,352	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 20,159	\$ -	\$ 25,500	\$ 25,500	\$ 21,500	\$ (4,000)	-15.7%
Operating Expenses	\$ 50,000	\$ 4,676	\$ 7,450	\$ 19,250	\$ 14,750	\$ (4,500)	-23.4%
Operating Capital Outlay	\$ -	\$ 2,833	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 522,958	\$ 306,876	\$ 353,834	\$ 342,557	\$ 362,873	\$ 20,316	5.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 325,873	\$ -	\$ -	\$ -	\$ 37,000	\$ -	\$ 362,873

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 326,623	\$ -	\$ 326,623
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 21,500	\$ -	\$ 21,500
Operating Expenses	\$ 14,750	\$ -	\$ 14,750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 362,873	\$ -	\$ 362,873

District Description:

The review, issuance, renewal, and enforcement of water use permits in accordance with Chapter 373, Part II, F.S.

Changes and Trends:

The District typically issues water use permits for 20-year terms. The workload for consumptive use permitting is highly variable and depends upon agricultural market trends. However, the District has observed a notable workload increase associated with the Agricultural cost-share program. This is due to the District requirement for producers to modify their water use permits to qualify for irrigation retrofit reimbursements when participating in the Agriculture cost-share program.

A significant portion of water use permit applications in the District are for agricultural use.

Funding for this program is from District revenues and State revenues.

Major Budget Items:

The major budget items are for salaries and benefits (\$326,623) to implement the water use permitting program and for outside legal services (\$20,000).

Budget Variances:

The anticipated program decrease of \$20,316 is due to normal variation in staffing costs.

IV. Program Allocations

4.2 Water Well Construction Permitting and Contractor Licensing

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 108,686	\$ 87,644	\$ 78,155	\$ 113,401	\$ 115,662	\$ 2,261	2.0%
Other Personal Services	\$ -	\$ 2,667	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 320	\$ -	\$ 14,500	\$ 14,500	\$ 2,500	\$ (12,000)	-82.8%
Operating Expenses	\$ 63,215	\$ 1,279	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 172,221	\$ 91,590	\$ 97,155	\$ 132,401	\$ 122,662	\$ (9,739)	-7.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 122,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 122,662

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 115,662	\$ -	\$ 115,662
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 2,500	\$ -	\$ 2,500
Operating Expenses	\$ 4,500	\$ -	\$ 4,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 122,662	\$ -	\$ 122,662

District Description:

The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing in accordance with Chapter 373, Part III, F.S.

Changes and Trends:

E-permitting for this activity has significantly improved the time for permit issuance.

Funding for this program is from District revenues.

Major Budget Items:

The major budget items are for salaries and benefits (\$115,662) to implement the water well construction and contractor licensing program.

Budget Variances:

The program has an anticipated decrease of \$9,739 due to aligning outside legal services cost with prior year actuals.

IV. Program Allocations

4.3 Environmental Resource and Surface Water Permitting

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 402,158	\$ 535,346	\$ 588,022	\$ 564,905	\$ 583,631	\$ 18,726	3.3%
Other Personal Services	\$ -	\$ 20,239	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 31,824	\$ 1,960	\$ 30,000	\$ 30,000	\$ 30,000	\$ -	0.0%
Operating Expenses	\$ -	\$ 14,710	\$ 29,750	\$ 32,750	\$ 32,000	\$ (750)	-2.3%
Operating Capital Outlay	\$ -	\$ 45,853	\$ 50,000	\$ 75,000	\$ 50,000	\$ (25,000)	-33.3%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 433,982	\$ 618,108	\$ 697,772	\$ 702,655	\$ 695,631	\$ (7,024)	-1.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 242,631	\$ -	\$ -	\$ -	\$ 453,000	\$ -	\$ 695,631

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 583,631	\$ -	\$ 583,631
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 30,000	\$ -	\$ 30,000
Operating Expenses	\$ 32,000	\$ -	\$ 32,000
Operating Capital Outlay	\$ 25,000	\$ 25,000	\$ 50,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 670,631	\$ 25,000	\$ 695,631

District Description:

The review, issuance, compliance and enforcement of environmental resource and surface water permits in accordance with Chapter 373, Part IV, F.S.

Changes and Trends:

The majority of this budget is included in salaries to fund technical staff that handle the permitting workload and provide the expertise necessary for such permits. The permitting load for Environmental Resource Permitting (ERP) is beginning to see an increase in activity level due to the improving economy. The ERP program is funded by state revenues of \$453,000 and District revenues.

Major Budget Items:

The major budget items are for salaries and benefits (\$583,631) to implement the ERP program; purchase for two replacement vehicles (\$54,250); and outside legal services (\$25,000).

Budget Variances:

The program is expected to have an overall decrease of \$7,024 due to the elimination of a third prior year vehicle. The increase in staffing costs of \$18,726 reflects the projected increased regulatory activity levels related to the improvement in the economy and normal variations in staffing costs.

IV. Program Allocations

4.5 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

4.5 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 40,304	\$ -	\$ 18,985	\$ 18,985	\$ 20,179	\$ 1,194	6.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 143,649	\$ 15,000	\$ 20,250	\$ 20,250	\$ -	0.0%
Operating Expenses	\$ -	\$ 19,380	\$ 35,000	\$ 37,550	\$ 37,550	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 3,027	\$ 45,700	\$ 45,700	\$ 45,700	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 15,000	\$ 19,000	\$ 19,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 40,304	\$ 166,056	\$ 129,685	\$ 141,485	\$ 142,679	\$ 1,194	0.8%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 92,679	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 142,679

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 20,179	\$ -	\$ 20,179
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 20,250	\$ -	\$ 20,250
Operating Expenses	\$ 37,550	\$ -	\$ 37,550
Operating Capital Outlay	\$ 45,700	\$ -	\$ 45,700
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 19,000	\$ -	\$ 19,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 142,679	\$ -	\$ 142,679

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desktop support, and application development that support the regulation programs and related activities.

Changes and Trends:

The District will continue e-permitting wherever feasible. The District is collaborating with SJRWMD to realize e-permitting cost efficiencies.

Major Budget Items:

The major items include e-permitting (\$64,000); computer and peripheral equipment maintenance, supplies, replacement, and upgrades (\$31,950); software and maintenance (\$22,800) and salaries and benefits (\$20,179).

Funding is from District revenues and state revenues.

Budget Variances:

The program has an increase of \$1,194 due to normal variations in staffing costs.

IV. Program Allocations

5.0 Outreach

This program includes all environmental education activities such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in any media.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

5.0 Outreach

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 133,727	\$ 153,384	\$ 215,006	\$ 215,006	\$ 222,554	\$ 7,548	3.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 10,018	\$ 13,880	\$ 9,377	\$ 9,377	\$ 9,377	\$ -	0.0%
Operating Expenses	\$ 21,022	\$ 18,751	\$ 26,100	\$ 21,100	\$ 20,500	\$ (600)	-2.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 164,767	\$ 186,015	\$ 250,483	\$ 245,483	\$ 252,431	\$ 6,948	2.8%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 222,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 222,554
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 9,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,377
Operating Expenses	\$ 20,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,500
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 252,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 252,431

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	2	\$ 153,296	\$ 222,554	\$ -	\$ 222,554
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 9,377	\$ -	\$ 9,377
Operating Expenses			\$ 20,500	\$ -	\$ 20,500
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 252,431	\$ -	\$ 252,431

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2015-2017	Difference	% Change
Authorized Positions	1	2	2	2	2	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	1	2	2	2	2	-	0.0%

IV. Program Allocations

Changes and Trends:

The District has increased its outreach efforts to address water conservation, water resources issues, water supply needs and cross-boundary water issues. As the District develops MFLs for its priority water bodies, it is anticipated that greater emphasis on education and public information will be needed. Providing factual information in a timely manner is critical in maintaining a well-informed public.

The District continues to increase emphasis on public presentations, public meetings, internet, and social media venues to provide factual information regarding its areas of responsibilities, programs, and activities. The District has established social media networks to expand public information outreach.

Lobbying efforts will continue to focus on MFLs, cross-boundary water issues, springs protection, water resource development, natural systems protection, and operational efficiencies and funding needs.

Funding for this program area is from District revenues.

Budget Variances:

The projected program decrease of \$6,948 is a result of normal variations in staffing costs.

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
5.0 Outreach
Fiscal Year 2016-17
Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)		2.00	\$	245,483
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	-
1.00		-	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	-
5.00		-	0.00	
6.00		-	0.00	
Operating Expenses				(600)
7.00	Decrease in budget to reflect prior years actuals	(600)		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL REDUCTIONS			0.00	(600)

IV Program Allocations

Suwannee River Water Management District

REDUCTIONS - NEW ISSUES

5.0 Outreach

Fiscal Year 2016-17

Preliminary Budget - January 15, 2015

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	7,548
1.00	Shift in employees hours to more accurately reflect where actual time was charged in prior year.	7,548		
2.00		-		
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	-
5.00		-	0.00	
6.00		-	0.00	
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL NEW ISSUES			0.00	7,548
5.0 Outreach				
Total Workforce and Preliminary Budget for FY 2016-17			2.00	\$ 252,431

IV. Program Allocations

Major Budget Items:

The major budget items for this program include salaries and benefits; operating expenses associated with educational, public outreach, and legislative coordination; and contractual services for lobbying and general public information outreach services.

IV. Program Allocations

5.1 Water Resource Education

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017
5.1 - Water Resource Education

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ 11,174	\$ 5,610	\$ 5,610	\$ 5,708	\$ 98	1.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 2,853	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	0.0%
Operating Expenses	\$ 10,000	\$ 3,641	\$ 4,700	\$ 5,600	\$ 5,600	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 10,000	\$ 17,668	\$ 12,310	\$ 13,210	\$ 13,308	\$ 98	0.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 13,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,308

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,708	\$ -	\$ 5,708
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 2,000	\$ -	\$ 2,000
Operating Expenses	\$ 5,600	\$ -	\$ 5,600
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 13,308	\$ -	\$ 13,308

District Description:

Activities include District education materials and programs to specific and general audiences that present factual information on water resources (including water supply and demand management). This program also includes teacher education and training activities.

Changes and Trends:

The District continues to seek efficiencies in its water resource educational programs by collaborating with FDEP, other water management districts, and local communities.

Major Budget Items:

The major budget items include salaries and benefits (\$5,708); operating expenses (\$5,600); and contractual services (\$2,000) for water resource and water conservation educational materials.

Funding for this activity is from District revenues.

Budget Variances:

The anticipated increase of \$98 is due to normal variations in staffing costs.

IV. Program Allocations

5.2 Public Information

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

5.2 - Public Information

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ 78,182	\$ 104,846	\$ 104,846	\$ 107,006	\$ 2,160	2.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 15,000	\$ 320	\$ 5,500	\$ 2,000	\$ 2,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 15,000	\$ 78,502	\$ 110,346	\$ 106,846	\$ 109,006	\$ 2,160	2.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 109,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,006

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 107,006	\$ -	\$ 107,006
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 2,000	\$ -	\$ 2,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 109,006	\$ -	\$ 109,006

District Description:

All public notices regarding water management district decision-making and the Governing Board, basin board, advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

Changes and Trends: The District continues to refine efforts to provide factual information to the public. The District emphasis is on public presentations, public meetings, the internet, and social media venues to provide factual information regarding its areas of responsibilities, programs, and activities.

Major Budget Items:

The major budget items are for salaries and benefits (\$107,006) and operating expenses (\$2,000).

Budget Variances:

The anticipated reduction of \$2,160 is due to normal variations in staffing costs.

IV. Program Allocations

5.4 Lobbying

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

5.4 - Lobbying / Legislative Affairs / Cabinet Affairs

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 50,000	\$ 64,028	\$ 104,550	\$ 104,550	\$ 109,840	\$ 5,289	5.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 11,027	\$ 7,377	\$ 7,377	\$ 7,377	\$ -	0.0%
Operating Expenses	\$ -	\$ 10,699	\$ 15,900	\$ 13,500	\$ 12,900	\$ (600)	-4.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 50,000	\$ 85,754	\$ 127,827	\$ 125,427	\$ 130,117	\$ 4,689	3.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 130,117	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,117

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 109,840	\$ -	\$ 109,840
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 7,377	\$ -	\$ 7,377
Operating Expenses	\$ 12,900	\$ -	\$ 12,900
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 130,117	\$ -	\$ 130,117

District Description:

Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature (see section 11.045, F.S.). For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

Changes and Trends:

The District's fiscal challenges necessitate keeping legislators and their staff and the EOG informed of District water resource issues and needs. Water supply and cross-boundary water resource concerns are primary issues with the District that require legislative assistance and funding to address.

Major Budget Items:

The major budget items include salaries and benefits (\$109,840 and operating expenses (\$12,900) associated with the District's legislative activities.

Budget Variances:

The anticipated decrease of \$3,445 is due to normal variations in staffing costs.

IV. Program Allocations

5.6 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
ACTIVITY BY EXPENDITURE CATEGORY
Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
 PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

5.6 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ -	\$ 4,091	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ -	\$ 4,091	\$ -	\$ -	\$ -	\$ -	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, and application development that support outreach programs and related activities.

Changes and Trends:

The District will continue the use of mobile devices and applications, website enhancements, and social media tools to assist in efficient and effective outreach measures. The District no longer budget for this program.

Major Budget Items:

The major budget items include personal computers, peripheral equipment needs, and software licensing and maintenance.

Budget Variances:

There is no variance from the prior fiscal year.

IV. Program Allocations

6.0 District Management and Administration

This program includes all governing and basin board support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.0 District Management and Administration

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 808,646	\$ 893,434	\$ 908,606	\$ 828,066	\$ 847,763	\$ 19,697	2.4%
Other Personal Services	\$ -	\$ 28,892	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 223,394	\$ 76,412	\$ 345,000	\$ 354,875	\$ 376,875	\$ 22,000	6.2%
Operating Expenses	\$ 950,285	\$ 539,876	\$ 304,000	\$ 308,125	\$ 307,475	\$ (650)	-0.2%
Operating Capital Outlay	\$ 101,788	\$ 24,406	\$ 14,750	\$ 14,750	\$ 14,750	\$ -	0.0%
Fixed Capital Outlay	\$ 30,301	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 2,114,414	\$ 1,563,020	\$ 1,572,356	\$ 1,505,816	\$ 1,546,863	\$ 41,047	2.7%

SOURCE OF FUNDS

Fiscal Year 2016 - 2017

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 847,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 847,763
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 376,875	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 376,875
Operating Expenses	\$ 307,475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 307,475
Operating Capital Outlay	\$ 14,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,750
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 1,546,863	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,546,863

RATE, OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	10	\$ 590,470	\$ 847,763	\$ -	\$ 847,763
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 376,875	\$ -	\$ 376,875
Operating Expenses			\$ 307,475	\$ -	\$ 307,475
Operating Capital Outlay			\$ 14,750	\$ -	\$ 14,750
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
TOTAL			\$ 1,546,863	\$ -	\$ 1,546,863

WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

WORKFORCE CATEGORY	Fiscal Year						% of Change (Preliminary - Amended)
	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Difference	
Authorized Positions	13	10	10	10	10	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
TOTAL WORKFORCE	13	10	10	10	10	-	0.0%

IV. Program Allocations

Changes and Trends:

This program includes activities that are related to the internal operations; technological support; and executive administration functions of the District. Also included in this category are the District's contractual services for Governing Board General Counsel and Inspector General.

Additionally, this category includes commissions paid to the Property Appraisers and Tax Collectors of each county within the District.

The Inspector General contract is an initiative to help assure additional accountability. The District will continue to have contracts for financial audit services and Governing Board General Counsel and other legal services.

Funding for this program is from District revenues.

Budget Variances:

The projected increase of \$41,047 is due to is due to higher tax collector/property appraiser fees and normal variations in staffing costs.

IV. Program Allocations

Suwannee River Water Management District

REDUCTIONS - NEW ISSUES

6.0 District Management and Administration

Fiscal Year 2016-17

Preliminary Budget - January 15, 2015

FY 2015-16 Budget (Amended)		10.00	\$	1,505,816
Reductions				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	-
1.00		-	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	-
5.00		-	0.00	
6.00		-	0.00	
Operating Expenses				(650)
7.00	Decrease in budget to reflect prior years actuals	(650)		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL REDUCTIONS			0.00	(650)

IV. Program Allocations
Suwannee River Water Management District
REDUCTIONS - NEW ISSUES
6.0 District Management and Administration
Fiscal Year 2016-17
Preliminary Budget - January 15, 2015

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			0.00	19,697
1.00	Shift in employees hours to more accurately reflect w here actual	19,697	0.00	
2.00		-	0.00	
Other Personal Services			0.00	-
3.00		-	0.00	
4.00		-	0.00	
Contracted Services			0.00	22,000
5.00	Increase in budget to reflect prior years actuals	22,000	0.00	
6.00		-	0.00	
Operating Expenses				-
7.00		-		
8.00		-		
Operating Capital Outlay				-
9.00		-		
10.00		-		
Fixed Capital Outlay				-
11.00		-		
12.00		-		
Interagency Expenditures (Cooperative Funding)				-
13.00		-		
14.00		-		
Debt				-
15.00		-		
16.00		-		
Reserves				-
17.00		-		
18.00		-		
TOTAL NEW ISSUES			0.00	41,697
6.0 District Management and Administration				
Total Workforce and Preliminary Budget for FY 2016-17			10.00	\$ 1,546,863

IV. Program Allocations

Major Budget Items:

The major budget items include salaries and benefits, equipment rental, office supplies, personal computers and peripheral equipment needs, software licensing and maintenance, telephone communications, legal services, external auditor services, inspector general services, and tax collector and property appraiser fees.

IV. Program Allocations

6.1 Administrative and Operations Support

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1 - Administrative and Operations Support

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 782,454	\$ 893,434	\$ 908,606	\$ 828,066	\$ 847,763	\$ 19,697	2.4%
Other Personal Services	\$ -	\$ 28,892	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 199,554	\$ 76,412	\$ 71,000	\$ 69,875	\$ 69,875	\$ -	0.0%
Operating Expenses	\$ 509,521	\$ 262,376	\$ 304,000	\$ 308,125	\$ 307,475	\$ (650)	-0.2%
Operating Capital Outlay	\$ 58,207	\$ 24,406	\$ 14,750	\$ 14,750	\$ 14,750	\$ -	0.0%
Fixed Capital Outlay	\$ 30,301	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 1,580,037	\$ 1,285,520	\$ 1,298,356	\$ 1,220,816	\$ 1,239,863	\$ 19,047	1.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 1,239,863	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,239,863

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 847,763	\$ -	\$ 847,763
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 69,875	\$ -	\$ 69,875
Operating Expenses	\$ 307,475	\$ -	\$ 307,475
Operating Capital Outlay	\$ 14,750	\$ -	\$ 14,750
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 1,239,863	\$ -	\$ 1,239,863

District Description:

Executive management, executive support, governing board support, basin board support, ombudsman, inspector general, general counsel, human resources, administrative support (general), procurement/contract administration, insurance, risk management, finance, accounting, budget, and communications.

There are nine sub-activities under 6.1 Administrative and Operations Support. See sub-activities below for their program description, changes and trends, major budget items, and budget variances.

Changes and Trends:

The District continues to refine cost allocations and cost efficiencies for administrative and operations support activities.

Major Budget Items:

The major budget items include salaries and benefits (\$847,763); telephone communications (\$118,000); personal computers, peripheral equipment needs, network upgrades, software licensing and maintenance (\$48,750); legal services (\$30,000); inspector general services (\$22,500); external financial auditor (\$25,000); equipment rental (\$30,000); and office supplies (\$34,000).

Funding for this activity is from District revenues.

IV. Program Allocations

Budget Variances:

The projected increase of \$19,047 is due to shifting staffing hours to reflect more accurately activity actuals and normal variations in staffing costs.

6.1.1 Executive Direction

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.1 - Executive Direction

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 231,749	\$ 301,364	\$ 327,243	\$ 268,780	\$ 285,259	\$ 16,479	6.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 54	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 98,474	\$ 36,829	\$ 43,750	\$ 43,250	\$ 42,600	\$ (650)	-1.5%
Operating Capital Outlay	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 330,277	\$ 354,193	\$ 370,993	\$ 312,030	\$ 327,859	\$ 15,829	5.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 327,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 327,859

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)		Non-operating (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	\$ 285,259	\$ -	\$ -	\$ -	\$ 285,259
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenses	\$ 42,600	\$ -	\$ -	\$ -	\$ 42,600
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 327,859	\$ -	\$ -	\$ -	\$ 327,859

District Description:

This activity includes executive management, executive support, Governing Board support, and ombudsman functions.

Changes and Trends:

The District continues to assess cost program efficiencies.

Major Budget Items:

The major budget items include salaries and benefits (\$285,259) and operating expenses associated with the executive office (\$42,600).

Funding for this activity is from District revenues.

Budget Variances:

The anticipated increase of \$15,829 is due to allocating workload activities to program areas and normal variations in staffing costs.

IV. Program Allocations

6.1.2 General Counsel / Legal

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.2 - General Counsel / Legal

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 917	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ 26,796	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 28,944	\$ -	\$ 35,000	\$ 30,000	\$ 30,000	\$ -	0.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ 28,826	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 58,687	\$ 26,796	\$ 35,000	\$ 30,000	\$ 30,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 30,000	\$ -	\$ 30,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 30,000	\$ -	\$ 30,000

District Description:

This activity includes legal support for the District.

Changes and Trends:

The District does not have legal counsel as staff outsources all legal matters. The District continues to assess methods to reduce legal and litigation costs.

Major Budget Items:

The major budget item is for contractual services for outside legal services.

Funding for this sub-activity is from District revenues.

Budget Variances:

There are no anticipated changes for outside legal services.

IV. Program Allocations

6.1.3 Inspector General

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.3 - Inspector General

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 3,315	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 20,316	\$ -	\$ 22,500	\$ 22,500	\$ 22,500	\$ -	0.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ 29,381	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 53,012	\$ -	\$ 22,500	\$ 22,500	\$ 22,500	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 22,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,500

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 22,500	\$ -	\$ 22,500
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 22,500	\$ -	\$ 22,500

District Description:

This activity includes inspector general and auditor support for the District.

Changes and Trends:

The District does not have an internal inspector general or auditor on staff and outsources its inspector general services.

Major Budget Items:

The major budget item is for contractual services. Funding for this activity is from District revenues.

Budget Variances:

There are no anticipated changes for inspector general contracted services.

IV. Program Allocations

6.1.4 Administrative Support

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.4 - Administrative Support

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 374,161	\$ 421,165	\$ 432,603	\$ 432,607	\$ 429,839	\$ (2,768)	-0.6%
Other Personal Services	\$ -	\$ 1,706	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 27,464	\$ 60,419	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 235,327	\$ 99,751	\$ 113,750	\$ 125,250	\$ 125,250	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 636,952	\$ 583,041	\$ 546,353	\$ 557,857	\$ 555,089	\$ (2,768)	-0.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 555,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 555,089

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 429,839	\$ -	\$ 429,839
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 125,250	\$ -	\$ 125,250
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 555,089	\$ -	\$ 555,089

District Description:

This activity includes administrative support to all District programs and projects.

Changes and Trends:

The District continues to reduce costs by reflecting actual expenditures and implementation of program efficiencies.

Major Budget Items:

The major budget items include salaries and benefits for all administrative activities (\$429,839); office supplies (\$34,000); contractual services for financial auditing services (\$25,000); equipment rental (\$30,000) and postage and publication of notices (\$20,000).

Funding for this activity is from District revenues.

Budget Variances:

The anticipated decrease of \$2,768 in salaries and benefits is due to normal variations in staffing hour assignments.

IV. Program Allocations

6.1.5 Fleet Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.5 - Fleet Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 22,055	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 22,055	\$ -	\$ -	\$ -	\$ -	\$ -	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016 - 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

District Description:

This activity includes fleet services support to all District programs and projects.

Changes and Trends:

Not applicable.

Major Budget Items:

Not applicable.

Budget Variances:

Not applicable.

IV. Program Allocations

6.1.6 Procurement / Contract Administration

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.6 - Procurement / Contract Administration

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 80,303	\$ 74,971	\$ 69,358	\$ 47,350	\$ 49,736	\$ 2,386	5.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 10,326	\$ 20	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 90,922	\$ 74,991	\$ 69,358	\$ 47,350	\$ 49,736	\$ 2,386	5.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 49,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,736

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 49,736	\$ -	\$ 49,736
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 49,736	\$ -	\$ 49,736

District Description:

This activity includes procurement and contract administration services support to all District programs and projects.

Changes and Trends:

The District continues to assess potential procurement and contract administration cost efficiencies.

Major Budget Items:

The only budget item is for salaries and benefits for procurement and contract administration activities.

Funding for this activity is from District revenues.

Budget Variances:

The anticipated increase of \$2,386 is due to normal variations in staffing costs.

IV. Program Allocations

6.1.7 Human Resources

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.7 - Human Resources

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 44,661	\$ 39,147	\$ 40,619	\$ 40,622	\$ 43,009	\$ 2,387	5.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 302	\$ -	\$ 1,000	\$ 500	\$ 500	\$ -	0.0%
Operating Expenses	\$ 22,956	\$ 2,874	\$ 4,500	\$ 4,500	\$ 4,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 67,919	\$ 42,021	\$ 46,119	\$ 45,622	\$ 48,009	\$ 2,387	5.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 48,009	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 48,009

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 43,009	\$ -	\$ 43,009
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 500	\$ -	\$ 500
Operating Expenses	\$ 4,500	\$ -	\$ 4,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 48,009	\$ -	\$ 48,009

District Description:

This activity includes human resources support for the District.

Changes and Trends:

The District continues to collaborate with FDEP and the other water management districts on personnel activities. The District has one-half of a FTE position assigned to these activities.

Major Budget Items:

The major budget item is for salaries and benefits.

Funding for this activity is from District revenues.

Budget Variances:

The increase of \$2,387 is due to normal variations in staffing costs.

IV. Program Allocations

6.1.8 Communications

SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.8 - Communications

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 35,584	\$ 117,754	\$ 116,000	\$ 118,000	\$ 118,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 35,584	\$ 117,754	\$ 116,000	\$ 118,000	\$ 118,000	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,000

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 118,000	\$ -	\$ 118,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 118,000	\$ -	\$ 118,000

District Description:

This activity includes telecommunications for the District.

Changes and Trends:

Telecommunications including telephone, cellular, internet, data lines, and network security are now reflected in this activity.

Major Budget Items:

The major budget item is the telephone bill.

Funding for this activity is from District revenues.

Budget Variances:

There are no anticipated changes for this sub-activity.

IV. Program Allocations

6.1.9 Technology and Information Services

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.1.9 - Technology and Information Services

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 47,348	\$ 56,787	\$ 38,783	\$ 38,706	\$ 39,920	\$ 1,214	3.1%
Other Personal Services	\$ -	\$ 390	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 122,181	\$ 15,993	\$ 12,500	\$ 16,875	\$ 16,875	\$ -	0.0%
Operating Expenses	\$ 84,799	\$ 5,148	\$ 26,000	\$ 17,125	\$ 17,125	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 8,406	\$ 14,750	\$ 14,750	\$ 14,750	\$ -	0.0%
Fixed Capital Outlay	\$ 30,301	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 284,629	\$ 86,724	\$ 92,033	\$ 87,456	\$ 88,670	\$ 1,214	1.4%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 88,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88,670

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 39,920	\$ -	\$ 39,920
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 16,875	\$ -	\$ 16,875
Operating Expenses	\$ 17,125	\$ -	\$ 17,125
Operating Capital Outlay	\$ 14,750	\$ -	\$ 14,750
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 88,670	\$ -	\$ 88,670

District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, and application development that supports the administrative services programs and related activities.

Changes and Trends:

Cost allocation of technology and information services is based on activities assigned to this program. The District adjusts for cost allocation based on anticipated program activity level.

This activity is funded by District revenues.

Major Budget Items:

The major budget items include salaries and benefits (\$39,920) and computer hardware, software and maintenance (\$48,750).

Budget Variances:

The anticipated increase of \$1,214 is due to normal variations in staffing costs.

IV. Program Allocations

6.2 Computer / Computer Support

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.2 - Computer/Computer Support

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ 26,192	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 23,840	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 93,054	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ 43,581	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 186,667	\$ -	\$ -	\$ -	\$ -	\$ -	

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2016 - 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

District Description:

This activity includes computer hardware, software support, and maintenance.

Changes and Trends:

Costs are distributed to program areas.

Major Budget Items:

Not applicable.

Budget Variances:

Not applicable.

IV. Program Allocations

6.4 Other (Tax Collector / Property Appraiser Fees)

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2012-13 (Actual-Audited)	Fiscal Year 2013-14 (Actual - Audited)	Fiscal Year 2014-15 (Amended Budget)	Fiscal Year 2015-16 (Amended Budget)	Fiscal Year 2016-17 (Preliminary Budget)	Difference in \$ (Preliminary - Amended)	% of Change (Preliminary - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 274,000	\$ 285,000	\$ 307,000	\$ 22,000	7.7%
Operating Expenses	\$ 347,710	\$ 277,500	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 347,710	\$ 277,500	\$ 274,000	\$ 285,000	\$ 307,000	\$ 22,000	7.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2016 - 2017	\$ 307,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 307,000

OPERATING AND NON-OPERATING

Fiscal Year 2016 - 2017

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 307,000	\$ -	\$ 307,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 274,000	\$ -	\$ 274,000

District Description:

This category includes fees charged by the tax collectors and property appraisers of the 15 counties within the District's jurisdiction. These fees are to compensate the counties for their costs associated with the notification and collection, and remittance of ad valorem tax revenues on the behalf of and to the District.

Changes and Trends:

Fees based on the District's ad valorem revenue and the portion of the ad valorem taxes assessed by each county.

District revenues fund this activity.

Major Budget Items:

The District is anticipating costs of \$307,000 to pay commissions to the tax collectors and property appraisers of the 15 counties within the District's jurisdiction.

Budget Variances:

The District is budgeting for an anticipated increase of \$22,000 based on prior year increases.

IV. Program Allocations

B. DISTRICT SPECIFIC PROGRAMS

Not applicable.

C. PROGRAM BY AREA OF RESPONSIBILITY

Subparagraph 373.536(5)(d)5, F.S., requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs, including Water Supply, Water Quality, Flood Protection, and Natural Systems.

Expenditures in the four AORs are provided only at the program level. These AOR expenditures are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (i.e., flood protection/floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility. The overlap between the AORs is indicated where there is an "x" placed under more than one area of responsibility for an activity.

IV. Program Allocations

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2012-13 (Actual Audited)

PRELIMINARY BUDGET - Fiscal Year 2015-2016

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2012-13 (Actual Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$5,772,043	\$2,519,949	\$1,259,974	\$1,889,961	\$2,519,949
1.1 - District Water Management Planning	2,583,460	X			X
1.1.1 Water Supply Planning	743,152	X			
1.1.2 Minimum Flows and Levels	1,815,038				X
1.1.3 Other Water Resources Planning	25,270				
1.2 - Research, Data Collection, Analysis and Monitoring	1,576,773	X	X	X	X
1.3 - Technical Assistance	903,061			X	
1.4 - Other Water Resources Planning and Monitoring Activities	616,831				
1.5 - Technology & Information Services	91,918	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$805,834	\$756,347	\$605,077	\$605,077	\$756,347
2.1 - Land Acquisition	188,390	X	X	X	X
2.2 - Water Source Development	296,578	X			X
2.2.1 Water Resource Development Projects	161,443	X			
2.2.2 Water Supply Development Assistance	134,204				
2.2.3 Other Water Source Development Activities	931	X			
2.3 - Surface Water Projects	0		X	X	X
2.4 - Other Cooperative Projects	278,888		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	41,978	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,209,325	\$635,557	\$635,557	\$635,557	\$794,446
3.1 - Land Management	1,820,422	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	81,550	X	X	X	X
3.4 - Invasive Plant Control	17,570				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	96,874	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	192,909	X	X	X	X
4.0 Regulation	\$1,169,514	\$368,067	\$368,067	\$368,067	\$368,068
4.1 - Consumptive Use Permitting	522,958	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	172,221	X	X		
4.3 - Environmental Resource and Surface Water Permitting	433,982		X	X	X
4.4 - Other Regulatory and Enforcement Activities	49				
4.5 - Technology & Information Service	40,304	X	X	X	X
5.0 Outreach	\$164,767	\$18,750	\$18,750	\$18,750	\$18,750
5.1 - Water Resource Education	63,038	X	X	X	X
5.2 - Public Information	0	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	100,715	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	1,014	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$10,121,483</i>				
6.0 District Management and Administration	\$2,114,414				
6.1 - Administrative and Operations Support	1,580,037				
6.1.1 - Executive Direction	330,277				
6.1.2 - General Counsel / Legal	58,687				
6.1.3 - Inspector General	53,012				
6.1.4 - Administrative Support	636,952				
6.1.5 - Fleet Services	22,055				
6.1.6 - Procurement / Contract Administration	90,922				
6.1.7 - Human Resources	67,919				
6.1.8 - Communications	35,584				
6.1.9 - Technology & Information Services	284,629				
6.2 - Computer/Computer Support	186,667				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	347,710				
TOTAL	\$12,235,897				

IV. Program Allocations

SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY

Fiscal Year 2013-14 (Actual Audited)

PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2013-14 (Actual Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$5,643,288	\$2,147,611	\$1,165,989	\$1,748,984	\$2,331,979
1.1 - District Water Management Planning	2,147,806	X			X
1.1.1 Water Supply Planning	454,013	X			
1.1.2 Minimum Flows and Levels	1,646,103				X
1.1.3 Other Water Resources Planning	47,690				
1.2 - Research, Data Collection, Analysis and Monitoring	2,112,730	X	X	X	X
1.3 - Technical Assistance	1,017,731			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	365,021	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$2,854,740	\$3,129,531	\$2,356,131	\$2,356,131	\$2,945,163
2.1 - Land Acquisition	653,968	X	X	X	X
2.2 - Water Source Development	1,790,231	X			X
2.2.1 Water Resource Development Projects	1,598,506	X			
2.2.2 Water Supply Development Assistance	191,725				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	393,315		X	X	X
2.4 - Other Cooperative Projects	993		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	16,233	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,040,987	\$593,592	\$593,592	\$593,591	\$741,990
3.1 - Land Management	1,686,653	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	202,320	X	X	X	X
3.4 - Invasive Plant Control	25,334				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	93,570	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	33,110	X	X	X	X
4.0 Regulation	\$1,182,630	\$297,139	\$297,139	\$297,139	\$297,138
4.1 - Consumptive Use Permitting	306,876	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	91,590	X	X		
4.3 - Environmental Resource and Surface Water Permitting	618,108		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	166,056	X	X	X	X
5.0 Outreach	\$186,015	\$63,238	\$63,238	\$63,238	\$63,238
5.1 - Water Resource Education	17,668	X	X	X	X
5.2 - Public Information	78,502	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	85,754	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	4,091	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$11,907,660</i>				
6.0 District Management and Administration	\$1,563,020				
6.1 - Administrative and Operations Support	1,285,520				
6.1.1 - Executive Direction	354,193				
6.1.2 - General Counsel / Legal	26,796				
6.1.3 - Inspector General	0				
6.1.4 - Administrative Support	583,041				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	74,991				
6.1.7 - Human Resources	42,021				
6.1.8 - Communications	117,754				
6.1.9 - Technology & Information Services	86,724				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	277,500				
TOTAL	\$13,470,680				

IV. Program Allocations

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
 Fiscal Year 2014 - 15 (Amended Budget)
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2014 - 15 (Amended Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$9,604,731	\$2,977,467	\$1,440,710	\$2,209,088	\$2,977,467
1.1 - District Water Management Planning	2,926,969	X			X
1.1.1 Water Supply Planning	794,381	X			
1.1.2 Minimum Flows and Levels	1,754,025				X
1.1.3 Other Water Resources Planning	378,563				
1.2 - Research, Data Collection, Analysis and Monitoring	5,198,900	X	X	X	X
1.3 - Technical Assistance	1,154,728			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	324,134	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$31,080,834	\$8,702,634	\$6,837,783	\$6,837,783	\$8,702,634
2.1 - Land Acquisition	5,540,631	X	X	X	X
2.2 - Water Source Development	13,211,848	X			X
2.2.1 Water Resource Development Projects	11,281,352	X			
2.2.2 Water Supply Development Assistance	1,930,496				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	9,378,487		X	X	X
2.4 - Other Cooperative Projects	2,870,479		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	79,389	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,700,631	\$634,648	\$634,648	\$634,648	\$796,686
3.1 - Land Management	1,948,490	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	501,718	X	X	X	X
3.4 - Invasive Plant Control	43,452				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	125,938	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	81,033	X	X	X	X
4.0 Regulation	\$1,278,446	\$383,534	\$383,534	\$255,689	\$255,689
4.1 - Consumptive Use Permitting	353,834	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	97,155	X	X		
4.3 - Environmental Resource and Surface Water Permitting	697,772		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	129,685	X	X	X	X
5.0 Outreach	\$250,483	\$62,621	\$62,621	\$62,621	\$62,621
5.1 - Water Resource Education	12,310	X	X	X	X
5.2 - Public Information	110,346	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	127,827	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$44,915,125</i>				
6.0 District Management and Administration	\$1,572,356				
6.1 - Administrative and Operations Support	1,298,356				
6.1.1 - Executive Direction	370,993				
6.1.2 - General Counsel / Legal	35,000				
6.1.3 - Inspector General	22,500				
6.1.4 - Administrative Support	546,353				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	69,358				
6.1.7 - Human Resources	46,119				
6.1.8 - Communications	116,000				
6.1.9 - Technology & Information Services	92,033				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	274,000				
TOTAL	\$46,487,481				

IV. Program Allocations
SUWANNEE RIVER WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
 Fiscal Year 2015 - 16 (Amended Budget)
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2015 - 16 (Amended Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$9,766,227	\$3,027,530	\$1,464,934	\$2,246,232	\$3,027,530
1.1 - District Water Management Planning	3,167,995	X			X
1.1.1 Water Supply Planning	784,329	X			
1.1.2 Minimum Flows and Levels	1,983,666				X
1.1.3 Other Water Resources Planning	400,000				
1.2 - Research, Data Collection, Analysis and Monitoring	5,203,073	X	X	X	X
1.3 - Technical Assistance	1,045,336			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	349,823	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$29,824,385	\$8,350,828	\$6,561,365	\$6,561,365	\$8,350,828
2.1 - Land Acquisition	1,146,237	X	X	X	X
2.2 - Water Source Development	14,340,801	X			X
2.2.1 Water Resource Development Projects	13,242,084	X			
2.2.2 Water Supply Development Assistance	1,098,716				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	11,037,378		X	X	X
2.4 - Other Cooperative Projects	3,215,439		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	84,530	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,613,661	\$614,210	\$614,210	\$614,210	\$771,030
3.1 - Land Management	2,086,082	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	280,183	X	X	X	X
3.4 - Invasive Plant Control	44,037				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	115,903	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	87,456	X	X	X	X
4.0 Regulation	\$1,319,098	\$395,729	\$395,729	\$263,820	\$263,820
4.1 - Consumptive Use Permitting	342,557	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	132,401	X	X		
4.3 - Environmental Resource and Surface Water Permitting	702,655		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	141,485	X	X	X	X
5.0 Outreach	\$245,483	\$61,371	\$61,371	\$61,371	\$61,371
5.1 - Water Resource Education	13,210	X	X	X	X
5.2 - Public Information	106,846	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	125,427	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$43,768,854</i>				
6.0 District Management and Administration	\$1,505,816				
6.1 - Administrative and Operations Support	1,220,816				
6.1.1 - Executive Direction	312,030				
6.1.2 - General Counsel / Legal	30,000				
6.1.3 - Inspector General	22,500				
6.1.4 - Administrative Support	557,857				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	47,350				
6.1.7 - Human Resources	45,622				
6.1.8 - Communications	118,000				
6.1.9 - Technology & Information Services	87,456				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	285,000				
TOTAL	\$45,274,670				

IV. Program Allocations
SUWANNEE RIVER WATER MANAGEMENT DISTRICT
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY
Fiscal Year 2016 - 17 (Preliminary Budget)
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2016-17 (Preliminary Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$9,366,767	\$2,903,698	\$1,405,015	\$2,154,356	\$2,903,698
1.1 - District Water Management Planning	2,939,857	X			X
1.1.1 Water Supply Planning	681,710	X			
1.1.2 Minimum Flows and Levels	2,066,147				X
1.1.3 Other Water Resources Planning	192,000				
1.2 - Research, Data Collection, Analysis and Monitoring	5,321,793	X	X	X	X
1.3 - Technical Assistance	750,435			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	354,682	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$18,598,083	\$5,207,463	\$4,091,578	\$4,091,578	\$5,207,463
2.1 - Land Acquisition	347,632	X	X	X	X
2.2 - Water Source Development	12,528,723	X			X
2.2.1 Water Resource Development Projects	11,185,350	X			
2.2.2 Water Supply Development Assistance	1,343,373				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	1,812,427		X	X	X
2.4 - Other Cooperative Projects	3,823,088		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	86,213	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,588,537	\$608,306	\$608,306	\$608,306	\$763,618
3.1 - Land Management	2,055,219	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	281,622	X	X	X	X
3.4 - Invasive Plant Control	56,164				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	106,862	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	88,670	X	X	X	X
4.0 Regulation	\$1,323,845	\$397,154	\$397,154	\$264,769	\$264,769
4.1 - Consumptive Use Permitting	362,873	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	122,662	X	X		
4.3 - Environmental Resource and Surface Water Permitting	695,631		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	142,679	X	X	X	X
5.0 Outreach	\$252,431	\$63,108	\$63,108	\$63,108	\$63,108
5.1 - Water Resource Education	13,308	X	X	X	X
5.2 - Public Information	109,006	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	130,117	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$32,129,662</i>				
6.0 District Management and Administration	\$1,546,863				
6.1 - Administrative and Operations Support	1,239,863				
6.1.1 - Executive Direction	327,859				
6.1.2 - General Counsel / Legal	30,000				
6.1.3 - Inspector General	22,500				
6.1.4 - Administrative Support	555,089				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	49,736				
6.1.7 - Human Resources	48,009				
6.1.8 - Communications	118,000				
6.1.9 - Technology & Information Services	88,670				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	307,000				
TOTAL	\$33,676,525				

V. Summary of Staffing Levels

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

SUMMARY OF WORKFORCE

Fiscal Years 2012 - 13, 2013 - 14, 2014 - 15, 2015 - 16, 2016 - 17
PRELIMINARY BUDGET - Fiscal Year 2016 - 2017

PROGRAM	WORKFORCE CATEGORY	2011 - 2012 to 2015 - 2016		Fiscal Year					Amended Budget - Preliminary Budget Comparison	
		Difference	% Change	2012 - 2013	2013 - 2014	2014 - 2015	2015 - 2016	2016 - 2017	Difference	% Change
All Programs	Authorized Positions	2.0	3%	66.0	66.0	68.0	68.0	68.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-	0%	2.0	2.0	2.0	2.0	2.0	-	0%
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	2.0	3%	68.0	68.0	70.0	70.0	70.0	-	0%
Water Resource Planning and Monitoring	Authorized Positions	5.0	19%	27.0	31.0	32.0	32.0	32.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	(1.0)	-50%	2.0	1.0	1.0	1.0	1.0	-	0%
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	4.0	14%	29.0	32.0	33.0	33.0	33.0	-	0%
Acquisition, Restoration and Public Works	Authorized Positions	-	0%	6.0	5.0	6.0	6.0	6.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	1.0		-	1.0	1.0	1.0	1.0	-	0%
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	17%	6.0	6.0	7.0	7.0	7.0	-	0%
Operations and Maintenance of Lands and Works	Authorized Positions	(1.0)	-13%	8.0	8.0	7.0	7.0	7.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(1.0)	-13%	8.0	8.0	7.0	7.0	7.0	-	0%
Regulation	Authorized Positions	-	0%	11.0	10.0	11.0	11.0	11.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	-	0%	11.0	10.0	11.0	11.0	11.0	-	0%
Outreach	Authorized Positions	1.0	100%	1.0	2.0	2.0	2.0	2.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	1.0	100%	1.0	2.0	2.0	2.0	2.0	-	0%
Management and Administration	Authorized Positions	(3.0)	-23%	13.0	10.0	10.0	10.0	10.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	TOTAL WORKFORCE	(9.0)	-47%	13.0	10.0	10.0	10.0	10.0	-	0%

VI. Performance Measures

Overall Goal: The district budget maintains core missions and prioritized programs are administered both effectively and efficiently.

Natural System

Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

Suwannee River Water Management District PERFORMANCE MEASURES - NATURAL SYSTEMS Fiscal Year 2014-2015											
Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.											
NS Objective 1: Maintain the integrity and functions of water resources and related natural systems											
Annual Measures								Fiscal Year 2013-2014			
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively								Annual	Cumulative		
Aquifer							0	0			
Estuary							0	2			
Lake							0	0			
River							2	6			
Spring							16	21			
Wetland							0	0			
Number and percentage of water bodies meeting their adopted MFLs								Annual	Percent		
Number of water bodies meeting MFLs								9	32.14%		
Number of water bodies with adopted MFLs								28			
NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.											
Annual Measures								Fiscal Year 2013-2014			
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.								Annual	Percent		
Number of water bodies with an adopted recovery or prevention strategy								19	0.00%		
Number of water bodies supposed to have an adopted recovery or prevention strategy								19			
NS Objective 3: To evaluate district owned lands to ensure that lands owned are necessary for the protection and restoration of water resources											
Quarterly Measures		Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
Number of acres and percentage of District lands evaluated for surplus.		Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Fiscal Year 2012-2013
Number of acres evaluated for surplus		0.00	-	0.00	-	0.00	-	1,067.09	0.68%	1,067.09	0.68%
Total acres of District lands held at the beginning of the fiscal year		157,984		157,984		157,984		157,984		157,984	
Number of acres and % of surplus lands sold, exchanged, or leased.		Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Annualized Average
Number of acres of surplus lands sold, exchanged, or leased		0.00	-	0.00	-	0.00	-	610.00	98.51%	610.00	98.51%
Total acres of land approved for sale, trade or lease by the Governing Board during the quarter		0.00		0.00		0.00		619.25		619.25	
NS Objective 4: To identify the efficiency and relative cost of restoration and land management activities											
Quarterly Measures		Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Cost per Acre	
Cost/acre for lands managed by the District (not total).		Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Fiscal Year 2012-2013
Dollars expended in land management where the District serves as the lead manager		\$229,336.24	\$1.48	\$357,085.71	\$2.31	\$310,827.98	\$2.01	\$726,510.65	\$4.70	\$1,623,760.58	\$10.50
Number of acres where the District serves as the lead manager		154,587.00		154,587.00		154,587.00		154,587.00		154,587.00	
Cost/acre prescribed fire.		Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Annualized Average
Dollars expended for prescribed burning		\$55,816.03	\$36.70	\$134,588.31	\$25.95	\$104,149.85	\$46.68	\$22,516.80	#DIV/0!	\$317,070.99	\$35.47
Number of acres burned		1,521.00		5,187.00		2,231.00		0.00		8,939.00	
Cost/acre for invasive plant control.		Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Cost/Acre	Number	Annualized Average
Dollars expended controlling invasive plants		\$6,024.98	\$1,772.05	\$250.14	\$0.00	\$3,464.21	\$51.17	\$15,867.46	\$294.93	\$25,606.79	\$205.02
Number of acres treated		3.40		0.00		67.70		53.80		124.90	

Flood Control

Primary Goal: Prevent or minimize loss of life and property from flood events.

Suwannee River Water Management District
PERFORMANCE MEASURES - FLOOD CONTROL
Fiscal Year 2014-2015

Flood Control Primary Goal: Prevent or minimize loss of life and property from flood events

FC Objective 1: Minimize damage from flooding		
Annual Measure	Annualized Average	
	Number	Percent
Percentage of Maintenance Activities Completed on Schedule		
Number of maintenance activities completed	0.00	0.00%
Number of maintenance activities planned	0.00	0.00

VI. Performance Measures

Water Quality

Primary Goal: To achieve and maintain water quality standards.

Suwannee River Water Management District
PERFORMANCE MEASURES - WATER QUALITY
 Fiscal Year 2014-2015

Water Quality Primary Goal: To achieve and maintain surface water quality standards

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	19.00		16.00		19.00		18.00		18.50	
Individually processed permits	30.50		45.00		29.00		40.00		35.25	
All authorizations combined	22.00		17.00		22.00		29.00		22.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit
Total cost	\$24,566.32	\$356.03	\$18,424.98	\$279.17	\$34,316.00	\$357.46	\$38,305.97	\$440.30	\$115,613.27	\$363.56
Number of permits	69		66		96		87		318	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	69	17.25	66	16.50	96	24.00	87	34.80	318	87.70
Number of staff for the permit area	4.00		4.00		4.00		2.50		3.63	

Water Supply

Primary Goal: To ensure a safe and adequate source of water for all users.

Suwannee River Water Management District
PERFORMANCE MEASURES - WATER SUPPLY
 Fiscal Year 2014-2015

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.		
Annual Measure	Fiscal Year 2013-2014	
District-wide, the estimated amount of water (mgd) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.	MGD	
	0.00	
Uniform residential per capita water use (Public Supply) by District	126	
Percentage of domestic wastewater reused		
Quantity (mgd) of domestic reused wastewater	10.21	91.28%
*Quantity (mgd) domestic wastewater produced	11.68	
*Based on the 2012 DEP Reuse Inventory Report		

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits	31.00		27.00		37.00		28.00		30.00	
All authorizations combined	29.00		25.00		34.00		27.00		29.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	0.00	Cost
Total cost	\$24,925.79	\$377.66	\$24,569.07	\$416.42	\$37,177.00	\$652.23	\$25,232.10	\$573.46	\$111,903.96	\$495.15
Number of permits	66		59		57		44		226	
For CUP, in-house application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	66	44.00	59	40.14	57	24.46	44	20.95	226	122.16
Number of staff for the permit area	1.50		1.47		2.33		2.10		1.85	
*Database was under development during Quarter 1 and Quarter 2.										

WS Objective 3: To identify the efficiency of developing water resources and water supply.		
Annual Measures	Fiscal Year 2013-2014	
Water Supply planning cost per capita.	Number	Cost
Water Supply Planning Cost	525,970.36	\$1.64
FY2012 District Population	320,000.00	
Cost per million gallons a day for Water Resource Development.	Number	Cost
Water Resource Development Cost	0.00	NA
Quantity (mgd) produced	0.00	
Cost per million gallons a day for Water Supply Development	Number	Cost
Water Supply Development Cost	0.00	NA
Quantity (mgd) produced	0.00	

Mission Support

Primary Goal: Support district core programs both effectively and efficient.

Suwannee River Water Management District
PERFORMANCE MEASURES - MISSION SUPPORT
 Fiscal Year 2014-2015

Mission Support Primary Goal: Support District core programs both effectively and efficiently.

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annualized Performance	
Administrative Costs as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Administrative costs	297,622.56	8.86%	620,719.17	8.92%	996,920.24	9.16%	1,328,534.06	6.58%	1,328,534.06	6.58%
Total expenditures	3,360,015.65		6,958,422.41		10,883,536.37		20,204,160.27		20,201,160.27	

VII. Basin Budgets

Not applicable.

VIII. Appendices

APPENDIX A - TERMS

Accretion: Accretion is the growth or increase in size caused by gradual external addition, fusion, or inclusion.

Accrual: Accrual is a method of accounting in which revenues are recorded when measurable (known) and earned, and expenses are recognized when goods or services are used. This method is not limited to a time period.

Acre-Foot: The volume of water (43,560 cubic feet or 1,233.4 cubic meters) that will cover an area of one acre to a depth of one foot.

Adopted Budget: The financial plan of revenues and expenditures for a fiscal year as approved by the governing board of a water management district. The adopted budget is approved by the governing board at the Final Public Hearing, normally held during the last week of September.

Ad Valorem Tax: A tax imposed on the value of real and tangible personal property as certified by the property appraiser in each county. This is commonly referred to as “property tax”.

Alternative Water Sources: Includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, and desalination (also known as non-traditional sources).

Alternate Water Supply (AWS): The Alternative Water Supply project searches for new methods to meet the demands for water. These include aquifer storage and recovery, and wastewater reuse techniques.

Amendment: A change to an adopted budget. It can increase or decrease a fund total.

Appraisal: An estimate of value, as for sale, assessment, or taxation; valuation.

Appropriation: A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose. An appropriation is usually limited in amount and as to the time when it may be expended.

Aquifer: An underground bed or layer of earth, gravel or porous stone that yields water.

Aquifer Storage and Recovery (ASR): The practice of storing water in aquifers in times of abundant rainfall and withdrawing it to meet emergency or long-term water demands.

Areas of Responsibility (AOR): The four areas of responsibility which must be addressed by each water management district's District Water Management Plan: water supply, water quality, flood protection, and natural systems.

Assessed Property Values/Assessed Valuation: A value established by the property appraiser in each county for real and personal property. It is used as a basis for levying ad valorem property taxes.

Assets: Items of ownership convertible into cash; total resources of a person or business, as cash, notes and accounts receivable, securities, inventories, goodwill, fixtures, machinery, or real estate.

Audit: An official examination and verification of financial accounts and records.

Automated Remote Data Acquisition System (ARDAS): Used to model instrument performance with synthetic samples of known concentrations. The information obtained is used to determine unknown sample concentrations.

Back Pumping: The process of pumping water in a manner in which the water is returned to its source.

Balanced Budget: A budget in which the expenditures incurred during a given period are matched by revenues.

Baseline Data: Data for each measure, used as the starting point for comparison.

Basin (Groundwater): A hydrologic unit containing one large aquifer or several connecting and interconnecting aquifers.

Basin (Surface Water): A tract of land drained by a surface water body or its tributaries.

Berm: A shelf or flat strip of land adjacent to a canal.

Best Management Practices (BMPs): A practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

Bond: A security, usually long-term, representing money borrowed from the investing public.

Borrow: In most cases, the material for construction of a levee is obtained by excavation immediately adjacent to the levee. The excavation is termed a borrow. When the borrow paralleling the levee is continuous and allows for conveyance of water, it is referred to as a

borrow canal. For example, the canal adjacent to L-8 levee is called the L-8 borrow canal. Many borrow canals, such as the L-8 borrow canal, are important features of the project.

Budget: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Hearing: The public hearing conducted by the governing board of a water management district to consider and adopt the annual budget.

Budget Performance Measures (BPM): Accountability measures aimed at efficiency or producing desired results with minimum expense of energy, time, money, and materials.

Canal: A human-made waterway that is used for draining or irrigating land or for navigation by boat.

Capital Expenditures: Funds spent for the acquisition of a long-term asset.

Capital Improvements Plan (CIP): A five-year plan for fixed capital outlay that identifies and controls district facilities improvements and land acquisitions, pursuant to the agency's goals.

Capital Outlay: Purchases of fixed assets that have a value of \$1,000 or more, and a useful life of more than one year.

Capital Project: An individual facilities and/or land-acquisition fixed-capital project identified in the five-year Capital Improvements Plan.

Carryover: Unexpended funds carried forward from the previous fiscal year(s).

Coastal Impact Assistance Program (CIAP): The Coastal Impact Assistance Program uses federal appropriations allocated to the states to fund various projects in coastal areas. The funds allocated to Florida are administered by Florida Department of Environmental Protection program, and the program is administered by the National Oceanic and Atmospheric Association.

Coastal Zone Management (CZM): Coastal Zone Management examines the causes of climate and related changes and their affects.

Comprehensive Watershed Management (CWM): An initiative established to improve the management of water and related natural resources within the district, which employs a watershed-based approach to resource management.

Conservation and Recreation Lands Trust Fund (CARL): The state trust fund established by section 259.032, F.S., administered by the Department of Environmental Protection, to acquire

natural areas for public ownership to maintain unique natural resources; protect air, land, and water quality; and provide lands for natural resource-based recreation.

Consumptive Use Permitting (CUP): Consumptive Use Permitting regulates groundwater and surface water withdrawals by major users, such as water utilities, agricultural concerns, nurseries, golf courses, mining and other industrial users.

Contingency Reserves: Contingency reserves are monies set aside, consistent with the District's policy, which can subsequently be appropriated to meet unexpected needs.

Critical Restoration Projects (CRP): Critical Restoration Projects produce immediate and substantial ecosystem restoration, preservation and protection benefits, and are consistent with Federal programs, projects and activities.

Culvert: A drain crossing under a road or railroad.

Current Year Net New Taxable Value: Increases to the ad valorem tax base from new construction, plus additions of property to the tax roll minus deletions of property from the tax roll.

Debt Per Capita: The amount of net tax-supported debt divided by the population, resulting in a dollar amount of debt per person.

Debt Service: Principal and interest payments on short- and long-term borrowings.

Disbursement: Cash payment for goods or services procured by the district.

Discretionary Funds: Revenues available for expenditures that are not statutorily or otherwise committed to a specific project. These funds are primarily ad valorem revenue.

District Water Management Plan (DWMP): A plan prepared by a water management district that defines the district's role in water resource management and provides comprehensive long-range guidance for implementation of district responsibilities pursuant to section 373.036, F.S..

Documentary Tax Stamp: An excise tax levied on mortgages recorded in Florida, real property interests, original issues of stock, bonds and debt issuances in Florida, and promissory notes or other written obligations to pay money.

Dredging: To clear out with a dredge; remove sand, silt, mud, etc., from the bottom of.

E-Permitting: An on-line alternative to permit application submission, queries and reporting. The district's functionality provided includes online Electronic Submittals, Application/Permit Search, Noticing Search, Subscriptions, Agency Comments and Additional Information.

Ecosystem: Biological communities together with their environment, functioning as a unit.

Ecosystem Management and Restoration Trust Fund: The state trust fund established by section 403.1651, F.S., administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of Surface Water Improvement and Management (SWIM) plans.

Encumbrance: A commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Encumbered Carryover: The amount of an appropriation that is still committed to purchase an item or services at the end of a fiscal year. These funds are added to the next fiscal year's budget, resulting in the Revised Budget.

Enterprise Data Management Strategy (EDMS): A plan to provide the technology and infrastructure to facilitate integration of diverse system applications, and improve information flow throughout the organization.

Environmental Impact Statement (EIS): An analysis required by the national Environmental Policy Act for all major Federal actions, which evaluates the environmental risks of alternative actions.

Environmental Monitoring and Assessment (EMA): The term that identifies long-range monitoring of networks to collect, analyze, interpret and disseminate scientific and legally defensible environmental data.

Environmental Resource Permit (ERP): A permit issued by the district under authority of Chapter 40E-4, Florida Administrative Code (F.A.C.), to ensure that land development projects do not cause adverse environmental, water quality and water quantity impacts.

EOG Program Category: One of six budget-reporting program categories prescribed by statute and contained in the Executive Office of the Governor's standard budget reporting format for water management districts.

Estuary: The part of the wide lower course of a river where its current is met by ocean tides or an arm of the sea at the lower end of a river where freshwater and saltwater meet.

Evaporation: The process by which water is released into the atmosphere by evaporation from the water surface or movement from a vegetated surface (transpiration).

Evapotranspiration: A combination of transpiration (vapor rising from the pores of plants) and evaporation from water and land surfaces.

Exempt. Exemption. Non-Exempt: Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000, which means that an eligible homeowner with property assessed at \$50,000 would have only to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemption by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, the blind and permanently disabled people who meet certain income criteria.

Expenditure: The payment of cash or the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense: Charges incurred (whether paid immediately or unpaid) for operating, maintenance, interest or other charges.

External Budget Amendment: A change to an adopted budget that has been approved by the governing board of a water management district which may increase or decrease the fund total.

Fees: A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees charged by the district include Consumptive Use Permits, Environmental Resource Permits, etc.

Final Millage: The tax rate adopted in the final public hearing of a taxing authority.

Fiscal Policy: The district's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for the water management district is October 1 through September 30.

Fixed Assets: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

Fixed Capital Outlay: Payment for such items as lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

Floodplain: Land next to a stream or river that is flooded during high-water flow.

Florida Administrative Code (F.A.C.): The official compilation of the administrative rules and regulations of state agencies.

Florida Department of Environmental Protection (FDEP): The district operates under the general supervisory authority of the FDEP, which includes budgetary oversight.

Florida Forever (FF): The Florida Forever Act, section 259.105, Florida Statutes, enacted by the 1999 Legislature and signed into law by Governor Bush as the successor program to the Preservation 2000 land acquisition program, provides \$3 billion over ten years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection and to provide for the proper management of and public access to those lands.

Florida Statutes (F.S.): A permanent collection of state laws organized by subject area into a code made up of titles, chapters, parts and sections. The Florida Statutes are updated annually by laws that create, amend or repeal statutory material.

Florida Water Plan (FWP): A statewide plan for the management of Florida's water resources, developed by the Department of Environmental Protection pursuant to section 373.036, Florida Statutes.

Full Time Equivalent (FTE): A measurement of employee work hours, both allocated and utilized. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated balance is available for appropriation in the following year's budget.

Generally Accepted Accounting Principles (GAAP): Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

General Fund: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide districtwide operating services.

Geographic Information System (GIS): A specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

Governing Board: The water management district is governed by a nine-member board appointed by the Governor to serve staggered four-year terms. Board members, who are selected by the Governor and serve without salary, must be confirmed by the Florida Senate.

Governmental Accounting Standards Board (GASB) Statement No. 54: Statement issued by GASB to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Fund types and their definitions follows:

- Nonspendable – amounts required to be maintained intact as principal or an endowment
- Restricted – amounts that can be spent only for specific purposes like grants or through enabling legislation
- Committed – amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned – amounts intended to be used for specific contracts or purchase orders
- Unassigned – available balances that may be used for a yet to be determined purpose in the general fund only.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Homestead Exemption: A \$25,000 discount applied to the assessed value of property. Every person who has legal title to a residential property and lives there permanently as of January 1 of the application year qualifies to apply for a homestead exemption.

House Bill 1B (HB 1B): House of Representatives bill (number 1B) entitled “An Act relating to ad valorem taxation” that was passed by the Legislature on June 14, 2007, and signed into law by Governor Charlie Crist on June 21, 2007. The HB 1B tax reform legislation requires cities, counties and independent special districts to roll back their millage rates to the 2007 revenue levels, plus an adjustment for new construction. The bill requires use of the statutorily defined “roll-back rate” (i.e., a rate which exclusive of new construction, major improvements, deletions and annexations, will provide the same level of revenue for each taxing authority as was levied during the prior year). For fiscal year 2007-2008, the water management districts will be required to cut an additional 3 percent from the “rolled-back rate.” (Cities and counties will be required to cut either 0 percent, 3 percent, 5 percent, 7 percent or 9 percent based on the local government’s five-year history of property taxes on a per capita basis compared to the statewide average taxes on a per capita basis.) Future millage increases for cities, counties and independent special districts after fiscal year 2007-2008 will be limited to the “rolled-back rate” and adjusted for growth in per capita Florida personal income.

Hydrologic Basin: Equivalent to a watershed; the area where all the water drains.

Hydrology: The scientific study of the properties, distribution and effects of water on the earth's surface, in the soil and underlying rocks, and in the atmosphere.

Hydropattern: Water depth, duration, timing and distribution of fresh water in a specified area. A consistent hydropattern is critical for maintaining various ecological communities in wetlands.

Hydroperiod: The frequency and duration of inundation or saturation of an ecosystem. In the context of characterizing wetlands, the term hydroperiod describes that length of time during the year that the substrate is either saturated or covered with water.

Inspector General: The Inspector General provides an independent view of district operations through objective and professional audits, investigations, reviews and evaluations of the economy and efficiency of taxpayer-financed programs. This information is then made available to the district governing board and management, elected representatives, and citizens within the district's boundaries.

Irrigation: The application of water to crops and other plants by artificial means.

Interagency Expenditures: Funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose.

Lagoon: A body of water separated from the ocean by barrier islands, with limited exchange with the ocean through inlets.

Leased Positions: Leased positions represent leasing-agency employees who perform project-specific tasks of limited duration.

Levee: An embankment used to prevent or confine flooding.

Levy/Levied: To impose taxes, special assessments, or service charges for the support of governmental activities.

Line-Item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account.

Liquidity: The ability or ease with which assets can be converted into cash.

Littoral Zone: The shore of land surrounding a water body that is characterized by periodic inundation or partial saturation by water level, and is typically defined by the species of vegetation found there.

Loading: The amount of material carried by water into a specified area, expressed as mass per unit of time. One example is phosphorus loading into a Water Conservation Area, measured in metric tons per year.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Managerial Reserves: Funds earmarked for specific future use.

Marsh: An area of low-lying wetlands.

Mandate: Any responsibility, action, or procedure that is imposed by one branch of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Measure: Indicator used to assess performance in achieving objectives or program goals.

Mill/Millage Rate: The tax rate on real property, based on \$1 per \$1,000 of assessed property value.

Minimum Flows and Levels (MFLs): The district has been legislatively mandated (Section 373.042, Florida Statutes) to establish minimum flows or water levels for the State's surface water courses, surface water bodies, and aquifers such that they represent the limit beyond which further withdrawals would be significantly harmful to the water resources (or ecology) of the area.

Mitigation: To make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

Mobile Irrigation Lab (MIL): A vehicle furnished with irrigation evaluation equipment, which is used to carry out on-site evaluations of irrigation systems and to provide recommendations on improving irrigation efficiency.

Model: A way of looking at reality, usually for the purpose of abstracting and simplifying it to make it understandable in a particular context; this may be a plan to describe how a project will be completed, or a tool to mathematically represent a process which could be based upon empirical or mathematical functions.

Modified Accrual Basis of Accounting: A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

Monitoring: The capture, analysis and reporting of project performance, usually as compared to plan.

National Geodetic Vertical Datum (NGVD): A geodetic datum derived from a network of information collected in the United States and Canada. It was formerly called the “Sea Level Datum of 1929” or “mean sea level.” Although the datum was derived from the average sea level over a period of many years at 26 tide stations along the Atlantic, Gulf of Mexico, and Pacific Coasts, it does not necessarily represent local mean sea level at any particular time.

Navigational Lock: An enclosure used to raise or lower boats from one level to another.

Non-Operating Expenditures: Expenditures of a type that do not represent direct operating costs to the fund; include transfers out, transfers to Constitutional Officers, and reserves for contingency.

Non-Operating Revenues: Financial support for funds that are classified separately from revenues; include transfers in and internal service fund receipts.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

Ombudsman: A government official who hears and investigates complaints by private citizens against other officials or government agencies.

Operating Budget: A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and sub activities comprising the district’s operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

Operating Capital Outlay: Payments for automotive equipment, boats, computer hardware, furniture and equipment. Items have a value of at least \$750 and an estimated service life of at least one year.

Operating Expenses: All costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits and fees paid to other agencies, taxes, and relocation.

Other Personal Services (OPS): Services rendered by a person who is not a regular or full-time employee filling an established position. These services include, but are not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic employees, board members, and consultants, and other services specifically budgeted by an agency.

Performance Measures: Specific quantitative measures of work performed, outputs and outcomes.

Periphyton: The biological community of microscopic plants and animals attached to surfaces in aquatic environments, for example, algae.

Permit Fees: Application processing fees charged to applicants for permits, including Environmental Resource, Surface Water Management, Water Use, and Well Construction Permits.

Phosphorus: An element or nutrient required for energy production in living organisms; distributed into the environment mostly as phosphates by agricultural runoff and life cycles; and frequently the limiting factor for growth of microbes and plants.

Phosphorus Transport Model (PTM): Estimates the effectiveness of phosphorus load-reduction strategies. This information is used by district programs to meet their respective goals.

Pollutant Load Reduction Goal (PLRG): Establishes the desired levels of nutrient and sediment loads for healthy seagrass growth and distribution.

Preservation 2000 (P2000): The land acquisition program established by section 259.101, Florida Statutes, that provides \$300 million annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. Last bond was issued in April 2000. Program completed and succeeded by Florida Forever.

Procurement: The purchasing of something usually for a company, government or other organization.

Program: An integrated series of related projects or activities.

Program Component: Key element of a program.

Program Goal: The desired outcome of a program.

Project: A temporary endeavor undertaken to produce a specific product, service or outcome.

Property Appraiser: The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Proposed Budget: The recommended district budget submitted by the budget director to the governing board for review and consideration. The proposed budget is normally developed in the months of March through June and is presented to the governing board at a Budget Workshop in June.

Proposed Millage: The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Public Water Supply: Water that is withdrawn, treated, transmitted and distributed as potable or reclaimed water.

Pump Stations: Manmade structures that use pumps to transfer water from one location to another.

Real Property: Land and buildings and/or other structures attached to it that are taxable under state law.

Regional Water Supply Plan: Detailed water supply plan developed by the district under Section 373.0361, Florida Statutes, providing an evaluation of available water supply and projected demands, at the regional scale. The planning process projects future demand for 20 years and recommends projects to meet identified needs.

Reserves: Budgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring additional governing board approval.

Reserve for Contingencies: An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

Reservoir: A man-made or natural water body used for water storage.

Restricted Funds: Revenues committed to a project or program, or that are restricted in purpose by law. Examples of restricted funds include state appropriations for stormwater projects and federal FEMA capital project funds.

Restoration: The recovery of a natural system's vitality and biological and hydrological integrity to the extent that the health and ecological functions are self-sustaining over time.

Revenue: Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Reverse Osmosis (RO): A membrane process for desalting water using applied pressure to drive the source water through a semipermeable membrane.

Rolled-Back Rate: The rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents "no tax increase" from the prior year.

Rookery: A breeding place or colony of gregarious birds or animals.

Save Our Rivers (SOR): The land acquisition program based on section 373.59, Florida Statutes, designed to identify, prioritize, and acquire interests in lands necessary for water management, water supply and conservation, and protection of water resources. The SOR program is funded by the Water Management Lands Trust Fund and the prior Preservation 2000 Trust Fund.

Seepage: Water that escapes control through levees, canals or other hold or conveyance systems.

Sheet Flow: A channel in which water moves sluggishly, or a place of deep muck, mud or mire. Sloughs are wetland habitats that serve as channels for water draining off surrounding uplands and/or wetlands.

Sinking Fund: A fund to accumulate monies for major items, such as partnerships on large restoration projects and water supply development assistant projects.

Special Obligation Land Acquisition Bonds: Securities issued by the district to provide funds for acquisition of environmentally sensitive lands. Principle and interest on these bonds are secured by a lien on documentary-stamp excise taxes collected by the State of Florida.

Special Revenue Fund: A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Spillway: A passage for surplus water to run over or around an obstruction, such as a dam.

Stakeholder: Any party that has an interest in an organization. Stakeholders of a company include stockholders, bondholders, customers, suppliers, employees, and so forth.

Statute: A law enacted by a legislature.

Storage Area Network (SAN): The term for a group of servers that have been linked together to form greater disk space.

Storm Water: Water that does not infiltrate, but accumulates on land as a result of storm or irrigation runoff or drainage from such areas as roads and roofs.

Stormwater Treatment Area (STA): A system of constructed water quality treatment wetlands that use natural biological processes to reduce levels of nutrients and pollutants from surface water runoff.

Structure Information Verification (STRIVE): A project that was established to verify input data used to compute flow at district water control structures.

Submerged Aquatic Vegetation (SAV): Wetland plants that exist completely below the water surface.

Surface Water: Water above the soil or substrate surface, whether contained in bounds created naturally or artificially or diffused. Water from natural springs is classified as surface water when it exits from the spring onto the earth's surface.

Supervisory Control & Data Acquisition System (SCADA): The SCADA system gathers data from remote locations to control equipment and conditions. The SCADA system includes hardware and software components. The hardware gathers and feeds data into a computer that has SCADA software installed. The computer then processes this data, records and logs all events, and warns when conditions become hazardous.

Surface Water Improvement and Management (SWIM): A program to restore and protect priority water bodies identified by the water management districts as a result of the Legislature's SWIM Act of 1987.

Surface Water Improvement and Management (SWIM) Plan: A plan prepared pursuant to Chapter 373, Florida Statutes.

Task: A specific, measurable action.

Tax Base: The total property valuations on which each taxing authority levies its tax rates.

Tax Roll: The certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2007 calendar year would be used to compute the ad valorem taxes levied for the FY 2007-2008 budget.

Telemetry: Automatic transmission and measurement of data from remote sources by wire or radio or other means.

Tentative Budget: In July, the governing board sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the district, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing in September, the governing board adopts a final budget and millage rate.

Tentative Millage: The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Topography: The term used for the surface features of a place or region.

Total Maximum Daily Load (TMDL): The maximum allowed level of pollutant loading for a water body, while still protecting its uses and maintaining compliance with water quality standards, as defined in the Clean Water Act.

Transfer: Internal movement of budgeted funds within a fund, department, program, object, or project that increases one budget account and decreases another.

Transpiration: The rising of vapor containing waste products through the pores of plant tissue.

Treatment Facility: Any plant or other works used for the purpose of treating, stabilizing or holding wastewater.

Tributary: A stream feeding into a larger stream, canal or waterbody.

Truth in Millage (TRIM): Requirement in section 200.065, Florida Statutes, that establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Unencumbered Carryover: The amount of an appropriation that is neither expended nor encumbered (i.e., there is no commitment to expend future funds). Essentially, these uncommitted funds are made available for future purposes.

Water Conservation: Reducing the demand for water through activities that alter water use practices, e.g., improving efficiency in water use, and reducing losses of water, waste of water and water use.

Water Management District (WMD): A regional water management district created pursuant to section 373.069, Florida Statutes

Water Management Lands Trust Fund (WMLTF): The trust fund established by section 373.59, Florida Statutes, for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, Florida Statutes

Water Preserve Areas (WPA): Multipurpose water-holding areas located along the western border of southeast Florida's urbanized corridor.

Water Protection and Sustainability Trust Fund (WPSTF): The trust fund established by Section 373.196, Florida Statutes, for alternative water supply development and surface water improvements and management. This fund was created in 2005 under the Growth Management Initiative (SB 444).

Water Reservations: State law on water reservations, in Section 373.223(4), Florida Statutes, defines water reservations as follows: the governing board or the department, by regulation, may reserve from use by permit applicants, water in such locations and quantities, and for such reasons of the year, as in its judgment may be required for the protection of fish and wildlife or the public health and safety. Such reservations shall be subject to periodic review and revision in the light of changed conditions.

Water Supply Development: The planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(21), Florida Statutes).

Water Table: The upper surface of the saturation zone in an aquifer.

Watershed: A region or area bounded peripherally by a water parting and draining ultimately to a particular watercourse or body of water.

Weir: A barrier placed in a stream to control the flow and cause it to fall over a crest. Weirs with known hydraulic characteristics are used to measure flow in open channels.

Wetland: An area that is inundated or saturated by surface water or groundwater with vegetation adapted for life under those soil conditions (e.g., swamps, bogs and marshes).

APPENDIX B - ACRONYMS

ADA	Americans with Disability Act
ACSC	Area of Critical State Concern
AOR	Area of Responsibility
ArcSDE	Arc Spatial Database Engine
ARDAS	Automated Remote Data Acquisition System
ASR	Aquifer Storage & Recovery
ATT	Advanced Treatment Technologies
AWS	Alternate Water Supply
BAT	Best Available Technology
BEBR	Bureau of Economic and Business Research
BFAC	Budget & Finance Advisory Commission
BMP	Best Management Practices
BPM	Budget Performance Measure
CAFR	Comprehensive Annual Financial Report
CARL	Conservation & Recreation Lands Program
CCMP	Comprehensive Coastal Management Plan
CCTV	Closed Circuit Television Cameras
CEMP	Comprehensive Emergency Management Plan
CES	Center for Environmental Studies
CIAP	Coastal Impact Assistance Program
CIP	Capital Improvement Plan
CM	Common Measure
COE	U.S. Army Corps of Engineers
COOP	Continuity of Operations Plan
COP	Certification of Participation
CRP	Critical Restoration Projects
CSE	Continued Service Estimate
CSOP	Combined Structural & Operational Plan
CUP	Consumptive Use Permit
CWM	Comprehensive Watershed Management Initiative
CZM	Coastal Zone Management
DACS	Department of Agriculture & Consumer Services, Florida
DCA	Department of Community Affairs, Florida
DED	Deputy Executive Director
DEP	Department of Environmental Protection, Florida
DOI	Department of the Interior, Florida
DOQQ	Digital Orthophoto Quarter Quadrangle
DOR	Department of Revenue
DOT	Department of Transportation, Florida
DRI	Development of Regional Impacts
DSS	Decision Support System

DWMP	District Water Management Plan
DWSP	District Water Supply Plan
DHQ	District Headquarters
EAP	Emergency Action Plan
EAP	Employee Assistance Program
EAR	Evaluation & Appraisal Report
EASTCOM	Emergency Satellite Communications System
EDM	Enterprise Data Management Strategy
EDMS	Electronic Document Management System
EEO	Equal Employment Opportunity
EMA	Environmental Monitoring & Assessment
EMPACT	Environmental Monitoring Public Access Community Tracking
EMRTF	Ecosystem Management & Restoration Trust Fund
EOC	Emergency Operations Center
EOG	Executive Office of the Governor
EPA	U.S. Environmental Protection Agency
ERC	Environmental Regulation Commission
ERP	Environmental Resource Permit
ESCO	Environmental Studies & Community Outreach
ESDA	Electronic Support & Data Acquisition
ESRI	Environmental Systems Research Institute
ETDM	Efficient Transportation Decision Making
F.A.C.	Florida Administrative Code
FARMS	Facilitating Agricultural Resource Management Systems (program)
FDACS	Florida Department of Agriculture & Consumer Services
FDCA	Florida Department of Community Affairs
FDEO	Florida Department of Economic Opportunity
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FF	Florida Forever
FFWCC	Florida Fish & Wildlife Conservation Commission
FGCU	Florida Gulf Coast University
FHREDI	Florida Heartland Rural Economic Development Initiative
FMLA	Family Medical Leave Act
FOC	Field Operations Center
FP&L	Florida Power & Light
F.S.	Florida Statutes
F.S.S.	Florida State Statutes
FTE	Full Time Equivalent
FWP	Florida Water Plan
FY	Fiscal Year

GASB	Governmental Accounting Standards Board
GB	Governing Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GPS	Global Positioning System
HB 1B	House Bill 1B (2007 tax reform legislation)
HDS	Hydrologic Data Services
HR	Human Resources
HVAC	Heating Ventilation & Air Conditioning
ICMS	Integrated Contract Management System
IFAS	Institute of Food & Agricultural Services, Florida
IT	Information Technology
IWRM	Integrated Water Resource Monitoring
LAMP	Land Acquisition & Management Plan
LGFS	Local Government Financial System
LPO	Locally Preferred Option
MCA	Marsh Conservation Areas
MBE	Minority Business Enterprise
MFLs	Minimum Flows & Levels
MGD	Millions of Gallons a Day
MILs	Mobile Irrigation Labs
MIS	Management Information System
MOU	Memorandum of Understanding
MSSW	Management & Storage of Surface Waters
NASA	National Aeronautical Space Administration
NCB	Northern Coastal Basin
NEP	National Estuary Program
NOAA	National Oceanic Atmospheric Administration
NPDES	National Pollutant Discharge Elimination System
NRCS	Natural Resources Conservation Service
NWFWMD	Northwest Florida Water Management District
NWSI	New Water Sources Initiative
O&M	Operation & Maintenance
OC	Office of Counsel
OFW	Outstanding Florida Waters
OIG	Office of Inspector General
OPB	Office of Planning & Budgeting
OP&B	Office of Policy & Budgeting
OPS	Other Personal Services
OSHA	Occupational Safety & Health Administration
P2000	Preservation 2000
PIR	Project Implementation Report
PLRG	Pollutant Load Reduction Goal

PMP	Project Management Plan
PPB	Parts Per Billion
PPDR	Pilot Project Design Report
PSTA	Periphyton-based Stormwater Treatment Area
PTM	Phosphorus Transport Model
QA	Quality Assurance
QWIP	Quality of Water Improvement Program
RDBMS	Relational Database Management System
RECOVER	Restoration Coordination & Verification
RFP	Request for Proposals
ROMP	Regional Observation Monitoring Program
ROW	Right of Way
RPC	Regional Planning Council
RSTF	Regional Stormwater Treatment Facility
RWSP	Regional Water Supply Plan
SAN	Storage Area Network
SAP	System Application & Programs
SC	Service Center
SCADA	Supervisory Control & Data Acquisition
SCAMPI	Standard CMMI Appraisal Method for Process Improvement
SDE	Spatial Database Engine
SFWMD	South Florida Water Management District
SJRWMD	St. Johns River Water Management District
SOETF	Save Our Everglades Trust Fund
SOP	Standard Operating Procedures
SOR	Save Our Rivers (Program)
SRPP	Strategic Regional Policy Plan
SRWMD	Suwannee River Water Management District
STA	Stormwater Treatment Area
STAG	State & Tribal Assistance Grants
STORET	The National Weather Database
STRIVE	Structure Information Verification
SWFWMD	Southwest Florida Water Management District
SWIM	Surface Water Improvement & Management (Program)
S.W.O.C.	Strengths, Weaknesses, Opportunities, Challenges
SWUCA	Southern Water Use Caution Area
TBD	To Be Determined
TCAA	Tri-County Agricultural Area
TMDL	Total Maximum Daily Load
TRIM	Truth in Millage
TV	Temporal Variability
TWG	Technical Working Group
UEC	Upper East Coast

USACE	United States Army Corps of Engineers
USACOE	United States Army Corps of Engineers
USDA	United States Department of Agriculture
USEPA	United States Environmental Protection Agency
USFWS	United State Fish & Wildlife Service
USGS	United States Geological Survey
WASP	Water Augmentation Supply Potential Model
WaterSIP	Water Savings Incentive Program
WAV	Watershed Action Volunteer
WCA	Water Conservation Area
WMA	Water Management Areas
WMD(s)	Water Management District(s)
WMIS	Water Management Information System
WMLTF	Water Management Lands Trust Fund
WOD	Works of the District
WPA	Water Preserve Area
WPSP	Water Protection & Sustainability Program
WPSTF	Water Protection & Sustainability Trust Fund
WQMP	Water Quality Monitoring Program
WQPP	Water Quality Protection Program
WRA	Water Resources Act
WRAC	Water Resource Advisory Commission
WRAP	Water Resource Assessment Project
WRDA	Water Resources Development Act
WRM	Wetland Resource Management
WRPC	Withlacoochee Regional Planning Council
WRWSA	Withlacoochee Regional Water Supply Authority
WSA	Water Supply Assessment
WSE	Water Supply for the Environment
WSRD	Water Supply & Resource Development
WUCA	Water Use Caution Area
WUP	Water Use Permit (also known as CUP)
WUPNET	Water Use Permit Water Quality Monitoring Network
WWC	Water Well Construction

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APPENDIX C – PROJECT WORKSHEETS

Suwannee River Water Management District
PROJECT SCHEDULE
 Fiscal Year 2014 - 2015
 Preliminary Budget - January 15, 2015

Program		Project										Expenditure Category			Projected Budget Request					AREA OF RESPONSIBILITY												
Activity-Subactivity	Number	Title	Begin Date	End Date	Priority Ranking	Contract/ MOU Status	Project Status	Project Cooperator (s)	Total Estimated Project Amount (1)	WMD Project Amount (1)	WMD Funding Source	Funded from Fund Balance Yes/No	Total Project Expenditures to Date (2)	Estimated Project Expenditures for Remainder of FY2014-15	Projected Carryover- Encumbrances to be Re-Appr. for FY2014-15	Projected Carryover- Encumbrances anticipated to be expended during FY2014-15	Budget Request for FY2015-16	Contractual Services	Interagency Grants	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt Services			
1.0 Water Resources Planning and Monitoring																																
1.1.1		Groundwater and Surfacewater Modeling	10/1/2013	Ongoing	High	Continuing	Ongoing	Private Contractors	\$ -	\$ -	State/Ad Valorem	no	146,000	100,000			180,000	180,000		180,000	40,000	40,000	40,000	40,000	40,000	100%	50%		50%			
1.1.1		Water Supply Demand Planning Assessment	10/1/2013	Ongoing	High	Executed	Ongoing	Private Contractors	\$ -	\$ -	State/Reserves	yes	148,633	65,000			125,000	125,000		50,000	50,000	50,000	250,000	150,000	50%	50%		50%				
1.1.1		North Florida Water Supply Planning Facilitation	10/1/2013	9/30/2020	High	Executed	Ongoing	Private Contractors	\$ -	\$ -	State/Reserves	yes	132,000	68,456			68,456	68,456		68,456	68,456	68,456	68,456	68,456	100%	100%		50%				
1.1.2		MFL Development	10/1/2012	Ongoing	High	Executed	Ongoing	Private Contractors	\$ -	\$ -	State/Reserves	yes	2,109,212	1,000,000			1,836,632	1,000,000		2,000,000	2,000,000	2,000,000	1,000,000	1,000,000	25%	25%	25%	25%				
1.1.2		Middle Suwannee USGS Streamflow Project	10/1/2013	Ongoing	High	Executed	Complete	Private Contractors	\$ 2,350,000	\$ 2,350,000	State/Ad Valorem	yes	150,000				50,000	25,000	25,000	50,000	1,100,000	1,000,000	1,000,000	1,000,000	100%	100%						
1.1.2		USGS River Springs Projects	10/1/2013	9/30/2015	High	Executed	Ongoing	USGS	\$ 146,000	\$ 146,000	State/Ad Valorem	yes	73,000				73,000		73,000						48%	52%						
1.1.3		Water Resource Development Feasibility Studies	10/1/2014	Ongoing	High	In-Progress	Ongoing	Private Contractors	\$ -	\$ -	State/Reserves	yes		150,000			200,000	200,000		250,000	250,000	250,000	250,000	250,000	25%	25%	25%	25%				
1.2		Priority Springshed Delineation	10/1/2013	9/30/2017	High	Executed	Ongoing	FCS	\$ 2,100,000	\$ 2,100,000	State	yes	220,000	190,000			100,000	100,000		100,000	250,000	250,000	250,000	250,000	20%	20%						
1.2		USGS Cooperative Program	10/1/2013	Ongoing	High	Executed	Ongoing	USGS	\$ 2,430,600	\$ 2,430,600	Local/State/Reserves	yes	405,000	405,000			405,600	150,000	405,600	405,000	405,000	405,000	405,000	405,000	25%	25%	25%	25%				
1.2		Nutrient Mgmt - Springs	10/1/2013	Ongoing	High	In-Progress	Ongoing	Private Contractors	\$ -	\$ -	State	no	1,500,000	75,000			150,000	150,000		150,000	150,000	150,000	150,000	150,000	25%	25%	25%	25%				
1.2		Ag Use Monitoring	10/1/2013	9/30/2017	High	In-Progress	Ongoing	In-House	\$ -	\$ -	Ad Valorem	yes	425,530	489,123			493,186	493,186		490,000	490,000	490,000	490,000	490,000	50%	25%		25%				
1.3		FEMA Mapping	10/1/2013	Ongoing	High	Executed	Ongoing	FEMA	\$ 7,400,000	\$ 7,400,000	Federal	no	1,163,982	1,164,728	1,033,119		1,154,728	1,000,000	1,033,120	1,100,000	1,100,000	1,100,000				100%						
1.4		LIDAR Project	10/1/2013	9/30/2018	High	In-Progress	Ongoing	USGS	\$ 1,400,000	\$ 1,400,000	Federal/State/Ad Valorem	yes	600,000	200,000			200,000	200,000		200,000	200,000							100%				
PROGRAM SUBTOTAL									15,826,600	15,826,600							5,036,602	3,048,456	1,536,720													
2.0 Acquisition, Restoration and Public Works																																
2.2.1		Agriculture Cost-Share	10/1/2012	9/30/2018	High	Ongoing	Ongoing	Private Contractors	\$ 7,500,000	\$ 7,500,000	Reserves	yes	1,000,000	1,000,000	800,000		1,300,000	1,300,000		1,500,000	1,500,000					25%	25%	25%	25%			
2.2.1		Middle Suwannee River Restoration & Recharge	10/1/2012	9/30/2015	High	Ongoing	Ongoing	Private Contractors	\$ 1,548,000	\$ 1,548,000	State/Ad Valorem	yes	350,000	1,198,000	1,430,000			476,168								25%	25%	25%	25%			
2.2.1		Aufler Recharge Projects	10/1/2013	Ongoing	High	Planning Phase	Planning Phase	Private Contractors	\$ 174,000	\$ 174,000	State/Ad Valorem	no					174,000	174,000							100%							
2.2.1		Falling Creek WRD	10/1/2015	9/30/2018	High	Planning Phase	Planning Phase	Private Contractors	\$ 5,000,000	\$ 5,000,000	State/Reserves	yes					500,000	500,000		500,000	500,000	500,000	500,000	500,000	50%			50%				
2.2.1		Brooks Sink WRD	10/1/2014	9/30/2016	High	Initiated	Ongoing	Private Contractors	\$ 375,000	\$ 375,000	State/Reserves	yes					75,000	75,000		75,000	75,000				100%							
2.2.1		West Ridge WRD	10/1/2014	9/30/2017	High	In-Progress	Ongoing	Private Contractors	\$ 4,000,000		State/Reserves	yes		130,000			150,000	150,000		150,000	820,000	1,900,000	80,000		100%							
2.2.1		Eagle Lake	12/15/2014	9/30/2015	High	In-Progress	Initiated	Private Contractors	\$ 3,600,000		State/Reserves	yes		3,100,000			500,000	3,600,000							50%	25%	25%					
2.2.1		Optimization of Dairy WW	12/15/2014	9/30/2016	High	In-Progress	Initiated	Private Contractors	\$ 1,081,150		State/Reserves	yes		731,150			350,000	1,081,150							50%	50%						
2.2.1		Nutrient Management Center Pilots	12/15/2014	9/30/2016	High	In-Progress	Initiated	Private Contractors	\$ 1,190,700		State/Reserves	yes		840,000			350,000	1,190,700							50%	100%						
2.2.1		Water Conservation Center Pilots	12/15/2014	9/30/2016	High	In-Progress	Initiated	Private Contractors	\$ 2,428,975		State/Reserves	yes		2,128,975			300,000	2,428,975							100%							
2.2.1		Nursery Water Conservation	12/15/2014	9/30/2016	High	In-Progress	Initiated	Private Contractors	\$ 1,321,150		State/Reserves	yes		971,150			350,000	1,321,150							50%	50%						
2.2.1		Water Resource Development Projects	10/1/2013	Ongoing	High	Ongoing	Ongoing	Private Contractors	\$ -	\$ -	State/Reserves	yes	348,000	130,000			1,200,000	321,000							75%			25%				
2.2.2		Local Government Cost-Share (RIVER)	10/1/2012	9/30/2018	High	Ongoing	Ongoing	Local Governments	\$ 7,500,000	\$ 7,500,000	Reserves	yes	2,750,000	382,000	1,567,732		1,500,000		1,500,000	1,500,000	1,500,000				25%	25%	25%	25%				
2.2.2		Starke Reuse	5/1/2015	9/30/2016	High	Planning Phase	Planning Phase	Local Government	\$ 835,700	\$ 190,000	State/Local/Reserves	yes					645,700		645,700	535,700					75%	25%						
2.3		Ichetucknee Water Quality Improvement Project	10/1/2013	9/30/2015	High	Executed	Ongoing	Private Contractors	\$ 4,600,000	\$ 4,600,000	State/Ad Valorem	yes	350,000	3,250,000	3,250,000		1,000,000	4,600,000							25%	25%	25%	25%				
2.3		Hydrologic and Water Quality Improvements	10/1/2013	9/30/2014	High	Planning Phase	Planning Phase	Private Contractors	\$ 111,000	\$ 111,000	State	no		111,000			111,000	111,000							75%							
2.4		Alligator Creek Construction	10/1/2013	9/30/2015	High	In-Progress	Planning Phase	Private Contractors	\$ 363,000	\$ 363,000	State/Ad Valorem	yes		181,500			181,500	181,500											100%			
2.4		Levy Blue Springs WQIP	12/15/2014	5/30/2015	High	Executed	Initiated	Local Government	\$ 3,110,500	\$ 50,000	State/Reserves	yes		245,000					245,000							75%			25%			
2.4		Fanning Springs WQIP	12/15/2014	9/30/2015	High	In-Progress	Initiated	Local Government	\$ 12,764,700	\$ 121,440	State/Reserves	yes		614,400					614,400							75%			25%			
PROGRAM SUBTOTAL									57,503,975	23,032,440							8,687,200	17,510,643														
3.0 Operation and Maintenance of Lands and Works																																
PROGRAM SUBTOTAL									\$ -																							
4.0 Regulation																																
PROGRAM SUBTOTAL																																
5.0 Outreach																																
PROGRAM SUBTOTAL																																
6.0 District Management and Administration																																
PROGRAM SUBTOTAL																																
GRAND TOTAL									\$ 73,330,575									\$ 13,723,802	\$ 20,559,099	\$ 1,536,720												

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APPENDIX D – RELATED REPORTS

PLAN/REPORT/ACTIVITY	DUE DATE	CONTACT	EMAIL
Preliminary Budget	Annual – January 1	Steve Minnis	SAM@srwmd.org
Consolidated Annual Report	Annual - March 1	Steve Minnis	SAM@srwmd.org
<ul style="list-style-type: none"> • <u>Water Management District Performance Measures Annual Report</u> 	Annual - March 1	Dave Dickens	RDD@srwmd.org
<ul style="list-style-type: none"> • <u>Minimum Flows and Levels Priority List and Schedule</u> 	Annual - March 1	Carlos Herd	CDH@srwmd.org
<ul style="list-style-type: none"> • <u>Five-Year Capital Improvements Plan (CIP)</u> 	Annual - March 1	Steve Minnis	SAM@srwmd.org
<ul style="list-style-type: none"> • <u>Alternative Water Supplies Annual Report</u> 	Annual - March 1	Carlos Herd	CDH@srwmd.org
<ul style="list-style-type: none"> • <u>Florida Forever Work Plan</u> 	Annual - March 1	Steve Minnis	SAM@srwmd.org
<ul style="list-style-type: none"> • <u>Mitigation Donation Annual Report</u> 	Annual – March 1	Tim Sagul	TJS@srwmd.org
<ul style="list-style-type: none"> • <u>Strategic Plan Annual Work Plan Report</u> 	Annual – March 1	Steve Minnis	SAM@srwmd.org
<ul style="list-style-type: none"> • <u>Continuity of Operations Plan</u> 	Annual – March 1	Dave Dickens	RDD@srwmd.org
Regional Water Supply Plan	Every 5 years (updated 2011)	Carlos Herd	CDH@srwmd.org
District Florida Department of Transportation (FDOT) Mitigation Plan	Annual - January	Tim Sagul	TJS@srwmd.org
Standard Format Tentative Budget Submission	Annual - August 1	Steve Minnis	SAM@srwmd.org

APPENDIX E – OUTSTANDING DEBT

Not applicable.

APPENDIX F – ALTERNATIVE WATER SUPPLY FUNDING – WATER PROTECTION AND SUSTAINABILITY PROGRAMS

Legislative funding allocated for these efforts has been discontinued. The District expended the remaining balance of \$505,693 from the Water Protection and Sustainability Trust Fund in FY 2012-2013 for Springs Protection.

APPENDIX G – WATER MANAGEMENT DISTRICT CONSISTENCY ISSUES

Vehicle Maintenance Standards: Report on the development of baseline vehicle maintenance data and the use of this data to determine a cost effective vehicle replacement standard.

The Florida Department of Management Services has developed Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a miles per hour or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state’s criteria and adopted the state’s minimum equipment replacement criteria (floor) or established criteria greater than the state.

**Water Management Districts
Minimum Replacement Criteria**

	State	Northwest	St. Johns River	South Florida	Southwest Florida	Suwannee River
DROPDEAD AGE						
Gas	12	12	12	12	12	12
Diesel	---	---	---	15	---	---
DROPDEAD MILES						
Gas	120,000	150,000	120,000	180,000	120,000	120,000
Diesel	---	---	150,000	250,000	150,000	---
¾ Ton & 1 Ton Truck	150,000					

SRWMD fleet vehicles tend to accumulate more miles than the minimum standard and wear in a shorter period of time due to the small fleet size, rural road conditions, geographic location, and the fact the District does not have satellite offices. The District also tends to keep the vehicles until the maximum utilization has been reached.

Structure and Staff Nomenclature: Report of the progress of the development of a standardized classification for non-managerial positions.

Prior to 2011, no state standard existed for the structure and staff nomenclature for the water management districts. In 2011, the water management districts began developing consistent standards for the classification and nomenclature of staff positions. In Fiscal Year 2012, the water management districts focused on management level positions. The districts agreed to a five level classification for management, as stated below:

Level 1 – Executive Director

Level 2 – Assistant Executive Director

Level 3 – Division Director or Office Director

Level 4 – Bureau Chief or Office Chief

Level 5 – Section Administrator or Manager

In Fiscal Year 2012-2013, the districts expanded their work in the development of standardized classification to non-managerial positions. It was determined that a tiered approach would best enable the districts to achieve consistency while maintaining the appropriate staff necessary to support the core missions of the districts. The districts were grouped into the following tiers based on size, scope, and programs of each district:

Tier 1 - South Florida

Tier 2 - Southwest Florida and St. Johns

Tier 3 - Northwest and Suwannee

The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of a standard classification system for all positions. The Tier 2 districts have evaluated their job classifications to determine which positions could be classified in a common pay grade. To date, the Tier 2 districts have achieved pay grade consistency for approximately 50 existing jobs, particularly jobs in information technology, engineering and science.

The executive directors of the Tier 3 districts were appointed just prior to the beginning of the current fiscal year. As such, both districts have been involved in extensive organizational review and restructuring of the workforce when necessary to align district resources with core missions and programmatic needs. During this process, the Tier 3 districts are working towards alignment with the Tier 2 districts.

The districts will continue to review job classifications and adopt consistent classifications where possible.

During its organizational analysis and subsequent realignment of programs and positions to core missions, SRWMD has implemented changes to match SJRWMD and SWFWMD nomenclature in regards to position titles for non-managerial positions where possible. Salary ranges and pay grades are consistent with SJRWMD. Standardization of structure and classification of positions to match the other districts has proved problematic due to SRWMD size. SRWMD will continue work towards standardizing its structure and classification of positions where feasible.

Staff Levels/Reorganization: Develop a method of regularly evaluating staffing levels to ensure that staffing is consistent with programmatic needs.

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on core missions.

SRWMD evaluates staffing levels, at a minimum, during budget development and strategic planning. As staff identifies strategic priorities, staff looks for ways to re-tool vacancies. SRWMD has maintained a small staff by outsourcing surges in technical workload. SRWMD has two student intern positions, limited to a 6-month duration. These positions have brought fresh new ideas and re-energize many FTE staff.

Salary Range: Evaluate the common pay plan set for finalization in October 2012 between the NFWMD, SJRWMD, SRWMD, and SWFWMD, and then compare it to that of the SFWMD to determine whether a common plan is a feasible option for all Districts.

The water management districts implemented a common pay plan.

SRWMD adopted the common pay plan on October 1, 2012.

Health Insurance: Report of the feasibility study of strategies to realize cost savings, while maintaining benefit levels.

In recent years, the Governor has directed water management districts to evaluate their health insurance plans with the goal of identifying potential for savings. In August 2011, when the Governor approved the Districts' FY 2011-12 budget, the Governor provided specific direction in this regard. The Governor's letter approving the Districts' budget included a memorandum with items all water management districts were to address in the coming year. The memo specifically provided that water management districts were to analyze health insurance, including an "[e]valuation of [a]ggregated [b]enefit [p]lan [s]avings."

In response, representatives from all water management districts participated in a series of meetings in which the districts' health insurance plans were discussed. Each water management district had its own health insurance plans with distinct features. Four of the five districts had plans that were fully insured through Florida Blue. One district self-insured its plans, which were administered through Cigna. The Districts' plans had different plan years, contribution strategies, and levels of benefits. Each difference contributed to the complexity of the assignment.

Ultimately, South Florida Water Management District (SFWMD) and Southwest Florida Water Management District (SWFWMD) each commissioned an outside consultant to study the issue and provide a report. SFWMD commissioned Healthcare Analytics, a division of Gallagher Benefit Services, Inc. to prepare their report ("Gallagher report"). SWFWMD commissioned Siver Insurance Consultants to prepare their report ("Siver report").

The Gallagher report, dated May 21, 2012, analyzed the consolidation of the health insurance plans for all five water management districts in Florida. In its analysis, the Gallagher report made the following assumptions: (1) the districts would utilize a self-funded approach; (2) only four of the plans currently offered by the districts would continue to be used after the consolidation; and (3) participants would generally select a health plan that is closest to their current plan; and (4) the districts would utilize a stop loss deductible of \$250,000. Using these assumptions, the Gallagher report found that the districts would be able to achieve a consolidated savings of \$1.6 million to \$2.7 million during the first year.

The primary drivers for these savings were the reduction of administration and profit charges in the plans that are currently fully insured (all except SFWMD) and the reduction in benefit value that SFWMD would experience due to plan design changes. Although the report concluded that the districts would achieve significant savings in total, some water management districts were expected to

have increased costs. Comparing the conservative to the aggressive approach, the report estimated SJRWMD would have increased costs in the range of \$129,000 to a decrease of \$59,000; SRWMD would have increased costs in the range of \$206,000 to \$185,000; NFWMD would have increased costs in the range of \$21,000 to a decrease of \$11,000; SWFWMD would have a decrease in costs in the range of \$813,000 to \$1,016,000. SFWMD, currently self-insured, would have a decrease in costs in the range of \$1,178,000 to \$1,757,000. Excluding SFWMD from the Gallagher assumptions/estimates, the consolidated annual savings would be in the range of \$457,000 to \$901,000.

The report noted that the smaller districts may have other challenges with the consolidation. Specifically, the report questioned whether the smaller districts could afford to be at risk for such a high stop loss deductible.

The Siver report looked at the savings that could be achieved by creating a self-insured pool for all of the water management districts, except for SFWMD. The Siver report concluded that the four districts could achieve a consolidated annual savings of almost \$1,000,000 in the first year. However, the report also concluded that the cost savings for some districts would be more substantial than for others, and that if claims are more than projected, short term costs could be higher.

The Siver report also summarized some of the issues that must be addressed if the water management districts were to create a combined self-insurance pool. First, the districts would need to agree on a legal structure, participation eligibility and commitments, management of the organization, procurement methodology, and plan design. The districts would also need to agree upon rate structure, allocation of costs, and financing methodology.

In 2012, SRWMD adopted a new health insurance plan that offers employees flexibility in level of coverage and the ability to realize savings by using a health saving account associated with high deductible health plans. For 2013, premiums are expected to increase nine percent. However, based on current employee enrollment and dependent coverage selection the total cost is expected to be reduced. Cost control is critical for SRWMD's budget because of the scarce ad valorem funds. SRWMD is willing to consider joining a common health insurance plan for all water management districts if fiscally prudent.

^[1]Correspondence dated August 24, 2011, from Governor Scott to Mr. W. Leonard Wood, Chair, Governing Board of the St. Johns River Water Management District, available at: <http://www.dep.state.fl.us/secretary/watman/files/082411/wood.pdf>

^[2] Initially, there was a concern regarding whether the water management districts had legal authority to join their plans together. However, SB1986, passed by the legislature and approved by the Governor on April 20, 2012, specifically authorizes water management districts to pool their resources for the provision of group insurance for their employees.

Retiree Health Subsidies: District will report on the progress of their phase out plans and conversions to a standard retiree health subsidy identical with the State's.

Historically, SFWMD, SWFWMD, NFWMD and SJRWMD provided health insurance subsidies to retirees. Each of these districts developed a phase out plan. SRWMD did not provide this benefit.

Metrics

DEP has begun tracking water management district performance on mission critical topics, both quarterly and annually. This information is used to assess the effectiveness of the districts' work processes, such as consumptive use and environmental resource permitting, and to gauge progress toward district goals, such as meeting future water supply needs and protecting natural systems. The metrics have not been implemented for a full year and are being evaluated to determine which of the

metrics will prove most useful for performance evaluation of the districts. This information will be included in the next Tentative Budget review.

Contract and Lease Renewals: Report on progress of price concessions from vendors

Governor Scott has asked each state agency falling under his purview to examine their existing contracts and seek price concessions from their vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

In order to receive the best value for public funds, Governing Board direction has been to re bid each contract as it becomes eligible for renewal. This means SRWMD will be advertising a number of requests for bids and awarding those contracts at the end of this fiscal year and beginning of the next. In some instances, the scope of work has been amended to further reduce contractual expenditures.

There are no leases for office space. Any SRWMD staff working away from District headquarters has office space provided through a no cost agreement with another agency.